ANNUAL BUDGET

OF

ELIAS MOTSOALEDI LOCAL MUNICIPALITY

2024/25 TO 2026/27

MEDIUM TERM REVENUE AND

EXPENDITURE FORECASTS

ABBREVIATIONS AND ACRONYMS

AO	Accounting Officer	**SAPS**	South African Police Service
AMR	Automated Meter Reading	**SDBIP**	Service Delivery Budget Implementation Plan
LED	Local Economic Development	**SMME**	Small Micro and Medium Enterprises
MEC	Member of the Executive Committee	**BPC**	Budget Planning Committee
MFMA	Municipal Financial Management Act	**CFO**	Chief Financial Officer
MIG	Municipal Infrastructure Grant	**CPI**	Consumer Price Index
MMC	Member of Mayoral Committee	**CRRF**	Capital Replacement Reserve Fund
MPRA	Municipal Properties Rates Act	**DBSA**	Development Bank of South Africa
MSA	Municipal Systems Act	**DORA**	Division of Revenue Act
MTEF	Medium-term Expenditure Framework	**DWA**	Department of Water Affairs
MTREF	Medium-term Revenue and Expenditure Framework	**EE**	Employment Equity
NERSA	National Electricity Regulator South Africa	**FBS**	Free basic services
NGO	Non-Governmental organisations	**GDP**	Gross domestic product
NKPIs	National Key Performance Indicators	**GFS**	Government Financial Statistics
OHS	Occupational Health and Safety	**GRAP**	General Recognised Accounting Practice
OP	Operational Plan	**HR**	Human Resources
PBO	Public Benefit Organisations	**IDP**	Integrated Development Strategy
PMS	Performance Management System	**IT**	Information Technology
PPE	Property Plant and Equipment	**KM**	Kilometre
PPP	Public Private Partnership	**KPA**	Key Performance Area
RSC	Regional Services Council	**KPI**	Key Performance Indicator
SALGA	South African Local Government Association	**KWH**	Kilowatt
IDP	Integrated Development Plan		

FINAL

SPEECH BY THE MAYOR OF ELIAS MOTSOALEDI LOCAL MUNICIPALITY, CLLR DAVID TLADI, ON THE ADOPTION OF IDP AND BUDGET FOR THE 2024/2025 FINANCIAL YEAR, HELD ON FRIDAY, 31ST MAY 2024

Madame Speaker, Cllr Dieketseng Mashego
The Chief Whip of Council, Cllr Elias Ntuli;
Exco members;
Traditional Leaders
Kgoshi Rammupudu (Phaahle)
Kgoshi Matlala (Ngwato a Nape)
kgoshi-gadi Mathebe (mahlako)
Kgoshi-gadi Matsepe (Mologadi)
Ikosi P J Mahlangu (Maphepha II mgwezani)
Leaders of Political parties
Fellow Councillors
Acting Municipal Manager and the entire administration
Leadership of SAMWU and IMATU present here
Fellow residents of Elias Motsoaledi Local Municipality
Members of the media

INTRODUCTION

Honourable Speaker and your house
Honourable speaker this year 2024 marks the 30th Anniversary of our democracy. A reminder of the tense negotiations and years of liberation struggle by leaders, people and individuals who organised themselves in unity to fight for a common cause. For a liberated, free South Africa which changed the history of our country.
It also reminds us of the effort that it took to craft the Freedom Charter, where the ANC in 1955 sent out 50,000 volunteers into townships, villages, and in those years something called the 'countryside' to collect "freedom demands" from the people of South Africa.
Through you speaker, allow me to offer a reminder to all.
The Freedom Charter is a statement of core principles of the South African Congress Alliance, which consisted of the African National Congress (ANC) and its allies: the South African Indian Congress, the South African Congress of Democrats and the Coloured People's Congress, which is characterised by its opening demand, "***The People Shall Govern!"*** Furthermore, the principles of the Freedom Charter is enshirined in our beautiful constitution in which we have committed to building a united, non-racial, non-sexist, democratic and prosperous society which guarantees a better life for all.

Honourable Speaker and your house
It is the time for our citizenry to exercise its power by participating in this democratic process and exercising their democratic right by ensuring that they are registered to vote and by casting their votes.
Yes indeed "The People Shall Govern!" Thank you to the thousands of volunteers of all political parties and representatives of the Electoral Commission for the work and sacrifices that you have made to ensure a free and fair election on 29 May 2024.
It is my duty and privilege on behalf of the Executive Committee to present to the Council of Elais Motsoaledi Local Municipality the final budget for the 2024/2025 financial years.
Madam Speaker, we are meeting here today in a visual platform to consider both our 2024/2024 final budget and IDP. The two documents carry hope for our communities

COMMUNITY CONSULTATIONS ON THE DRAFT BUDGET AND IDP
Madam Speaker, section 22 of MFMA stipulates that immediately after tabling the annual budget in Council, we must make public the annual budget and invite the local community to submit representations. Section 23(2) of MFMA stipulates further that after considering all budget submissions, the Council must give the mayor an opportunity to

respond to the submissions and if necessary to revise the budget and table amendments for consideration by council if any.
The Municipality have embarked on an inclusive process of public participation. We have diligently listened to the concerns and aspirations of our community, Traditional Leaders, ward committees, stakeholders, and the Provencal Treasury. This budget has been shaped by the valuable input we received during these consultations.

During the public participation meetings, numerous important issues were raised. The people of Elias Motsoaledi have expressed their concerns about poor service delivery and response times, the need for job opportunities for our youth in both the public and private sectors, and the necessity of assistance and interventions in Eskom-provided areas.

Honourable Speaker and your house
IDP and Budget Consultation The consultation with the community between 16 April 2024 to 02 May 2024 was an inspiring one as it demonstrated intense understanding of our community members in respect of municipal challenges and achievements. Such contribution is appreciated. It is important to note that numerous community needs presented during the IDP/budget consultations are budgeted for both in our 2024/2025 IDP and budget. The IDP was developed internally without the usage of external service providers, and it was finished on time.

Honourable Speaker, our financial viability
The Municipal financial position is relatively stable and as per the National Treasury Analysis, caution should be paid to the spending pattern as the revenue generation streams still need to be strengthened
Auditor General Audit Opinion

Honourable Speaker, the municipality has obtained qualified audit opinions for the past Three financial years.
The AG has a view that the municipality can move to the better audit opinion if matters of Assets and Legislation compliance can be attended to, and on behalf of Exco Political Head of Budget and Treasury and Section 79 Chairperson continue to provide oversight over the Audit Steering Committee which meets monthly to monitor the implementation of Audit Action Plan we say keep it up.

Recently, Elias Motsoaledi Local Municipality has been awarded prestigious awards at the South African Local Government Association (SALGA) 2022/23 Municipal Awards ceremony held in Polokwane on Tuesday, 19 March 2024.
The awards acknowledge Limpopo municipalities that have demonstrated exemplary performance in financial management and accountability in line with the Municipal Finance Management Act (MFMA) in the 2022/23 financial year.
The Municipality received awards in the following categories:
1.100% MIG spending and Receiving Additional allocation for the financial year 2022/23
2.100% Spending Additional MIG grants
3.Appreciation for receiving additional MIG allocation
4.Award for third consecutive unqualified audit outcome
These awards serve as a testament to our commitment to being a well-governed, effectively managed, financially viable, and sustainable institution.
We want to take this opportunity to thank you our dedicated staff members and public representatives deserve (Cllrs) all the credit for these awards as it is a direct result of their diligent efforts and hard working.
We will continue to serve our community with excellence, ensuring that we maintain our good track record of clean governance.

Honourable Speaker and your House
I now indicate the specific allocation for 2024/2025 and compare it with those of 2023 /2024 financial year.
The total operating revenue budget amounts R 753 million and operating expenditure budget amounts to R 734 million resulting with the operating surplus of R 19 million.

The operating expenditure budget represents 87 percent of the total expenditure budget and the capital budget on the other hand represents 13 percent of the total expenditure budget. The 2024/2025 total expenditure budget is 9 per cent more than the 2023/2024. An increase is mainly due to an increase in Division of Revenue Act (DoRA) allocation in 2024/2025 financial year and an increase in employee related cost.

REVENUE GENERATION ASSUMPTIONS

The total grants allocated to the municipality in terms of the 2024/2025 Division of Revenue Bill amount to R 479 million over the medium-term, reflecting an increase of R41 million (9.34%) over the 2023/2024 DoRA allocation.

Elias Motsoaledi Local Municipality 2024/25 Annual Budget and MTREF
The operating revenue budget for 2024/2025 amount to R 753 million which reflect an increase of R 55 million over the 2023/2024 operating revenue budget which is tantamount to an increase of 8 per cent. The audited operating revenue amounts to R743 million for 2022/23.

Honourable Councillor
The base assumption is that tariff and rates increase will increase at CPI rate over the long term.
Honourable Speaker: to fund our budget needs and to make provision for inflationary increases in goods and services is required, we do need to adjust our tariffs in a reasonable manner and to collect outstanding debt to increase our collection rate.

THE TARIFF INCREASES ARE AS FOLLOWS:
National Energy Regulator of South Africa (NERSA) increased its tariffs by 11.14 per cent therefore the municipal tariff will increase with the same tariff and will be implemented accordingly.
Honourable Speaker, property rates, refuse and other services tariff will increase in 2024/2025 by 4.9 per cent which is in line with Consumer Price Inflation (CPI)
The 4.9 per cent increase Honourable Speaker is calculated taking into account the affordability of the community, we serve.
Honourable Speaker, please note that there are new land use scheme and building regulations contravention tariffs we and the public need to familiarise themselves with.

OPERATING EXPENDITURE GUIDELINES AND ASSUMPTIONS
The total operating expenditure budget for 2024/2025 amount to R 734 million reflecting the increase of R 56 million over the 2023/2024 budget year which is equivalent to an increase of 7 per cent.
The increases on key expenditure cost drivers will be as follows in 2024/2025:
The employee's remuneration cost and bulk purchases amounts to R 214 million and R 121 million respectively which represent 46 per cent of a total operating expenditure. The audited operating expenditure amounts to R672 million for 2022/23.

CAPITAL EXPENDITURE ASSUMPTIONS
Honourable Speaker, the total capital expenditure for 2024/2025 amount to R110 million reflecting a decrease of R16 million over the 2023/2024 adjusted budget.
The difference in capital budget for the two financial years is mainly due to a decrease in internally funded project and Integrated National Electrification Grant as per Division of Revenue Act (DoRA).
The 2024/2025 capital expenditure will be funded mainly from capital conditional grants allocation and internally generated funds as follows:

Elias Motsoaledi Local Municipality 2024/25 Annual Budget and MTREF
- R 74 million Municipal Infrastructure Grant (MIG) specifically for roads projects and sporting facilities
- R 18 million Integrated National Electrification Programme (INEP) for electricity reticulation
- R 4 million Energy Efficiency and Demand Side Management (EEDSM) for energy efficiency

● R 14 million internally generated funds

HONOURABLE SPEAKER AND HONORABLE COUNCILLORS:
I now urge this house adopt the final 2024/2025 Budget, Service Delivery and Budget Implementation Plan (SDBIP) and Integrated Development Plan (IDP) as stipulated in today's agenda.
Let us remember that we are here to serve the people and work towards their betterment. I trust in the collective wisdom of this council to make informed decisions that prioritize the needs and aspirations of our community.

Thank you for your attention, and may we work together to build a prosperous and inclusive Elias Motsoaledi Municipality.

I thank you.

Part 1 – Annual Budget

Executive Summary

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

Section 17 of Municipal Finance Management Act (MFMA) requires the municipality to prepare an annual budget in the prescribed format. National Treasury's MFMA circular 128 have been used as guidance for the compilation of the 2024/25 MTREF. The main challenges experienced during the compilation of the 2024/25 MTREF can be summarized as follows:

- Ageing and poorly maintained roads and electricity infrastructure
- Salaries and wage increase for municipal staff as well as the need to fill all active vacant positions.
- Sufficient surplus anticipated to be realized from operating budget makes it difficult to accommodate all the wards within the area of jurisdiction of the municipality in terms of capital projects implementations due to minimal collection rate especially of traffic fines.

The following budget principles and guidelines directly informed the compilation the 2024/25 MTREF:

- The 2023/24 adjustment budget priorities and targets as well as the base line allocations contained in that adjustment were adopted as the upper limits for the latest base lines for the 2024/25 annual budget.
- Tariffs and property rates increase should be affordable and should generally not exceed the inflation as measured by the CPI except where there are price increases in the inputs of services that are beyond the control of the municipality, for example: cost of bulk electricity. In addition, we had to ensure that our tariffs remained or moved towards being cost reflective and had to take into account the need to address infrastructure backlogs.
- Capital projects and activities funded from external grants are budgeted as per the gazetted amount as outlined in 2024/25 Division of Revenue Act (DoRA).
- In addition to cost containment implemented by the municipality, the following items and allocations thereof had to be kept at minimum level:
  - Special projects and events
  - Catering services
  - Refreshments and entertainment (R2 000 allocated per directorate for the entire financial year);
  - Ad hoc travelling
  - Subsistence, travelling and conference fees, and
  - Overtime.

In view of the aforementioned information, the following table is a consolidated overview of the proposed 2024/25 Medium Term Revenue and Expenditure Framework:

SUMMARY OF 2024/25 MEDIUM TERM REVENUE EXPENDITURE FRAMEWORK

SUMMARY OF 2024/25 FINAL BUDGET				
	2023/24	2024/25	2025/26	2026/27
DECRIPTION	ADJUSTED BUDGET	FINAL BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET
TOTAL REVENUE	773,838,089	848,929,831	859,499,354	905,207,987
LESS: TRANSFER RECOGNISED CAPITAL	76,076,134	96,218,404	77,308,982	78,567,324
OPERATING REVENUE	697,761,955	752,711,427	782,190,372	826,640,664
OPERATING EXPENDITURE	677,675,382	734,294,936	770,877,703	819,376,702
TRANSFERS - CAPITAL	76,076,134	96,218,404	77,308,982	78,567,324
SURPLUS/(DEFECIT)	20,086,573	18,416,491	11,312,668	7,263,961
CAPITAL EXPENDITURE	94,038,145	110,430,060	83,899,305	83,178,819

The above table is used as a testing tool for determination of municipal deficit or surplus throughout 2024/25 MTREF and as presented, the budget has a surplus of R18, 416 million; R11, 313 million and R7, 264 million respectively throughout the MTREF period.

Total operating revenue and expenditure for 2024/25 financial year amounts to R752, 711 million and R734, 295 million respectively. The budget increases steadily in the outer years.

Total capital expenditure amounting to R110, 430 million is inclusive of conditional grants in terms DoRA allocation to the tune of R96, 218 million and internally funded projects R14, 277 million.

1.1 Operating Revenue Framework

For Elias Motsoaledi Local Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of this municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices had to be made in relation to setting of tariff increases and balancing expenditures against realistically anticipated revenues and prioritization of capital projects as contained in the Integrated Development Plan (i.e. the needs of all wards within Elias Motsoaledi Local Municipality).

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy
- Efficient revenue management, which aims to ensure 85% annual collection rate for property rates and other key service charges.
- Electricity tariff increases that are approved by the National Electricity Regulator of South Africa (NERSA)
- Achievement of full cost recovery of specific user charges especially in relation to trading services
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service
- The municipality's property rates policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA)
- The municipality's indigent policy and rendering of free basic services; and
- Tariff policies of the municipality.

The following tables are a summary of the 2024/25 MTREF (classified by main revenue source):

Summary of revenue classified by main revenue source.

Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Financial Performance										
Property rates	39,442	39,913	55,046	63,025	60,026	63,025	54,993	67,168	70,257	73,489
Service charges	97,738	107,753	99,950	125,701	125,520	125,701	96,995	146,002	160,961	177,525
Investment revenue	585	1,780	2,996	2,306	8,678	2,306	2,996	9,404	9,837	10,289
Transfers recognised - operational	351,908	307,637	338,905	363,745	363,612	363,745	338,905	383,099	376,877	363,020
Other own revenue	48,345	30,560	136,233	125,987	139,925	125,987	26,828	147,038	163,802	201,332
Total Revenue (excluding capital transfers and contributions)	**538,018**	**487,643**	**633,131**	**680,764**	**697,762**	**680,764**	**520,718**	**752,711**	**781,734**	**825,656**

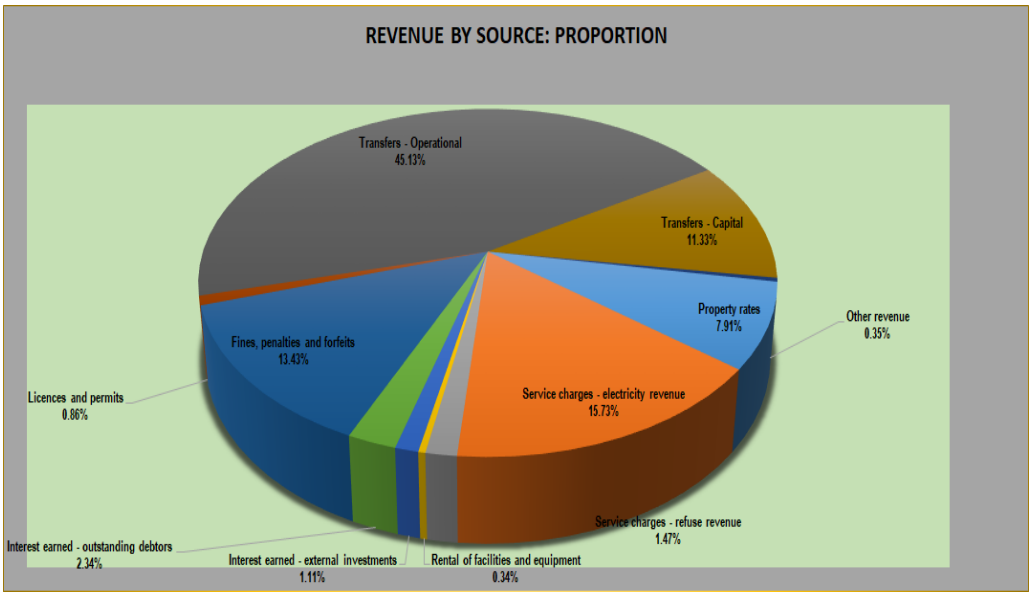

Figure 1 Main operational revenue categories for the 2024/25 financial year.

In line with the formats prescribed by the Municipal Budget and Reporting Regulations (MBRR), transfer recognized - capital is excluded from the operating revenue statement, as inclusion of this revenue source would distort the calculation of the operating surplus/deficit.

Revenue to be generated from operational grants amounts to R383, 099 million translating to 51% for 2024/25 financial year making it clear that the municipality is still grants dependent however the level of dependency is gradually going down. In addition, revenue to be generated from rates and services charges translate to 9% and 19% of operational revenue respectively. In the 2024/25 financial year, revenue from rates and services charges adds up to R213, 170 million translating to 28%. This increases to R231, 675 million, and R251, 999 million in the respective financial outer years of the MTREF.

Service charges is the second largest revenue source totaling 19% or R146, 002 million and increases to R161, 417 million and R178, 510 million respectively in the outer years. The third largest source is fines that amounts to R113, 999 million in 2024/25 financial year and R129, 243 million and R165, 188 million respectively in the outer years.

Operating Transfers and Grants Receipts

Description	Ref	2020/21	2021/22	2022/23	Current year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year 2025/26	Budget Year 2026/27
RECEIPTS										
Operating										
National Government										
Equitable Share		347,526	302,788	334,260	358,519	358,519	358,519	377,690	374,077	360,220
Expanded Public Works Programme Integrated Grant		1,681	2,199	1,796	2,376	2,243	2,243	2,609		
Local Government Financial Management Grant		2,600	2,650	2,850	2,850	2,850	2,850	2,800	2,800	2,800
Total Operating/National Government		**351,807**	**307,637**	**338,906**	**363,745**	**363,612**	**363,612**	**383,099**	**376,877**	**363,020**
Other Grant Providers										
Education, Training and Development Practices SETA		102								
Total Operating/Other Grant Providers		**102**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Operating		**351,908**	**307,637**	**338,906**	**363,745**	**363,612**	**363,612**	**383,099**	**376,877**	**363,020**
Capital										
National Government										
Energy Efficiency and Demand Side Management Grant								4,000	4,000	
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		14,559	16,392	17,000	14,400	14,400	14,400	17,544	5,516	4,983
Municipal Infrastructure Grant		53,891	57,924	73,896	65,356	60,985	60,985	74,314	67,416	73,190
Total Capital/National Government		**68,450**	**74,316**	**90,896**	**79,756**	**75,385**	**75,385**	**95,858**	**76,932**	**78,173**
Other Grant Providers										
Education, Training and Development Practices SETA						671	671	360	377	394
Total Capital/Other Grant Providers		**-**	**-**	**-**	**-**	**671**	**671**	**360**	**377**	**394**
Total Capital		**68,450**	**74,316**	**90,896**	**79,756**	**76,056**	**76,056**	**96,218**	**77,309**	**78,567**
TOTAL		**420,359**	**381,953**	**429,802**	**443,501**	**439,668**	**439,668**	**479,317**	**454,186**	**441,588**

The above table outlines the operating grants and transfers allocated to Elias Motsoaledi Local Municipality for 2024/25 MTREF and these grants are contributing significantly towards the revenue-base of the municipality.

1.4.1 Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the rate ratio for the non-residential categories, public service infrastructure and agricultural properties relative to residential properties to be 0.25:1 (zero point two five is to one). The implementation of these regulations was done in the previous budget process and the Property Rates Policy of the Municipality conforms to the stipulations of the above-mentioned regulations more especially on the ratio thereof. The stipulation in the Property Rates Policy is highlighted below:

- The first R30 000 of the market value of a property used for residential purposes is excluded from the rateable value (Section 17(h) of the MPRA). In addition to this exemption, the following additional rebates on the market value of a property will be granted in terms of the municipality's own property rates tariffs:

PROPERTY CATEGORY	ADDITIONAL REBATES
Residential Properties	20%
Business,commercial and mining properties	25%
Industrial properties	0%
Agricultural Properties	0%
State Owned Properties for benefit of the public	20%
Public Service Infrastructure properties	0%
Public Benefit Organization Properties/OLD Age	0%
Vacant	20%

The following owners may be granted a rebate on, or a reduction in the rates payable on their property:

- Pensioners that meet the following criteria:
  - Registered owner of property,
  - Applicant must reside on the property,
  - Income not exceeding an amount set by Council,
- Ratable property registered in the name of the Council., if such property is used in supplying electricity, water, and gas or sewerage services.
- Hospitals, clinics, and institutions for mentally ill persons, which are not operated for gain.
- Ratable property registered in the name of an agricultural society affiliated to or recognized by the South African Agricultural Union, which is used for the purpose of such society.
- Cemeteries and crematoriums, which are registered in the names of private persons, and which are used exclusively for burials and cremations.
- Museums, art galleries, libraries and botanical gardens which are open to the public, whether admission fees are charged or not.
- Sports grounds used for the purpose of amateur sports and any social activities, which are connected with such sports.
- Ratable property registered in the name of benevolent or charitable organizations, or any ratable property let by the Council to any of the named organizations.
- Owners of a property situated in an area affected by a disaster within the meaning of the Disaster Management Act, 2002 or in any other serious adverse social or economic conditions.

- Owners of residential properties with to which Section 17(1)(h) of the Act applies on the market value of the property less the amount stated in that Section or higher amount as determined by Council.
- State or public infrastructure and their rates may be reduced to a percentage which is contemplated in Section 11 of the Act.
- Owners of agricultural properties who are bona fide farmers.

1.4.2 Sale of Electricity and Impact of Tariff Increases

The National Energy Regulator of South Africa (NERSA) is responsible for price determination of the bulk costs for electricity. Bulk electricity costs are consistently much higher than inflation, having gone as high as 18.7 per cent in the 2023/24 municipal financial year. Eskom's need for increased funding means that over the period ahead they are applying for much higher tariff increases.

Registered indigents will continue to get 50 kWh allocated to them and this will result in indigents receiving 50 kWh per 30-day period free of charge.

National Treasury encouraged municipalities to maintain tariff increases at levels that reflect an appropriate balance between the affordability to poorer households and other customers while ensuring the financial sustainability of the municipality which is contradiction with setting cost-reflective tariffs. The Consumer Price Index (CPI) inflation is forecasted to be within the lower limit of the 4 to 6 per cent target band; therefore, municipalities are required to pay careful attention to tariff increases across all consumer groups.

1.4.3 Waste Removal and Impact of Tariff Increase

Service charge refuse removal is currently not doing fairly well since the revenue generated is currently less than the anticipated expenditure to be incurred and the municipality will, therefore, have to implement a solid waste strategy to ensure that this service can be rendered in a sustainable manner over the medium to long-term. The main contributors for the function not to break-even are landfill sites, increases in general expenditure such as petrol and diesel and the cost of contracted service provider for refuse removal.

1.4.4 Overall impact of tariff increases on households

The following table shows the overall expected impact of the tariff increases on a large and small household, as well as an indigent household receiving free basic services.

1.5 Operating Expenditure Framework

The municipality's expenditure framework for the 2024/25 budget and MTREF is informed by the following:

- The renewal of existing assets and the repairs and maintenance needs.
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA.
- The alignment of capital programme to the asset renewal requirement as per MBRR.
- Operational surplus will be directed to funding the capital budget.

The table below is a high-level summary of the 2024/25 budget and MTREF classified per main type of operating expenditure.

Summary of operating expenditure by standard classification item

Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Financial Performance										
Employee costs	160,455	160,187	169,884	194,460	178,695	194,460	162,017	213,757	221,253	231,152
Remuneration of councillors	24,845	25,567	25,385	26,490	28,006	26,490	24,855	28,178	30,996	34,095
Depreciation & asset impairment	58,788	57,070	59,260	65,402	60,050	65,402	60,629	59,690	62,435	65,307
Finance charges	2,123	526	4,403	931	1,543	931	1,623	406	1,737	1,815
Inventory consumed and bulk purchases	112,407	135,835	140,337	153,791	144,909	153,791	129,936	159,053	175,233	194,380
Transfers and grants	3,275	2,591	5,247	3,176	7,131	3,176	4,495	9,404	9,913	10,442
Other expenditure	191,319	128,543	267,424	209,967	257,340	209,967	151,158	264,137	266,643	279,325
Total Expenditure	**553,212**	**510,319**	**671,940**	**654,217**	**677,675**	**654,217**	**534,713**	**734,624**	**768,210**	**816,516**

The budgeted allocation for employee related costs and remuneration of councilors for the 2024/25 financial year totals R241, 935 million, which equals 33% of the total operating expenditure. Based on MFMA circular 128, the two outer-years' salary increases have been factored into this budget at CPI percentage increase of 4.6% and 4.6% respectively. The CPI is also applied on remuneration for councilors for outer years.

The cost associated with the remuneration of councilors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the municipality's budget. The provision of debt impairment was determined based on the annual average collection rate of 70% and the Credit control policy of the municipality. For the 2024/25 financial year debt impairment amount equates to R124, 419 million and escalates to R130, 142 million in 2025/26 and R136, 128 million 2026/27. While this expenditure is considered a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate for asset consumption. Budget appropriations in this regard total R59, 690 million for the 2024/25 financial year and equates to 8% of the total operating expenditure. Cognizance should be taken that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register. Note should therefore be taken that depreciation and asset impairment as well as debt impairment constitute non-cash items and as a result they are excluded when determining surplus to be expended for funding capital projects, if any.

Bulk purchase is directly informed by the purchase of electricity from Eskom. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditure includes distribution losses.

Other material comprises of amongst others the purchase of materials for maintenance, cleaning materials and chemicals. In line with the municipality's repairs and maintenance plan this group of expenditure has been prioritized to ensure sustainability of the municipality's infrastructure.

Contracted services comprise 10% or R70, 102 million of the total operational budgets for the 2024/25 financial year and increase to R68, 548 million and increases to R72, 158 million in the two respective outer years. The norm for contracted services is 2% to 5% and as a result, the budget for contracted services through the MTREF period is excessive.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved.

The following diagram gives a breakdown of the main expenditure categories for the 2024/25 financial year.

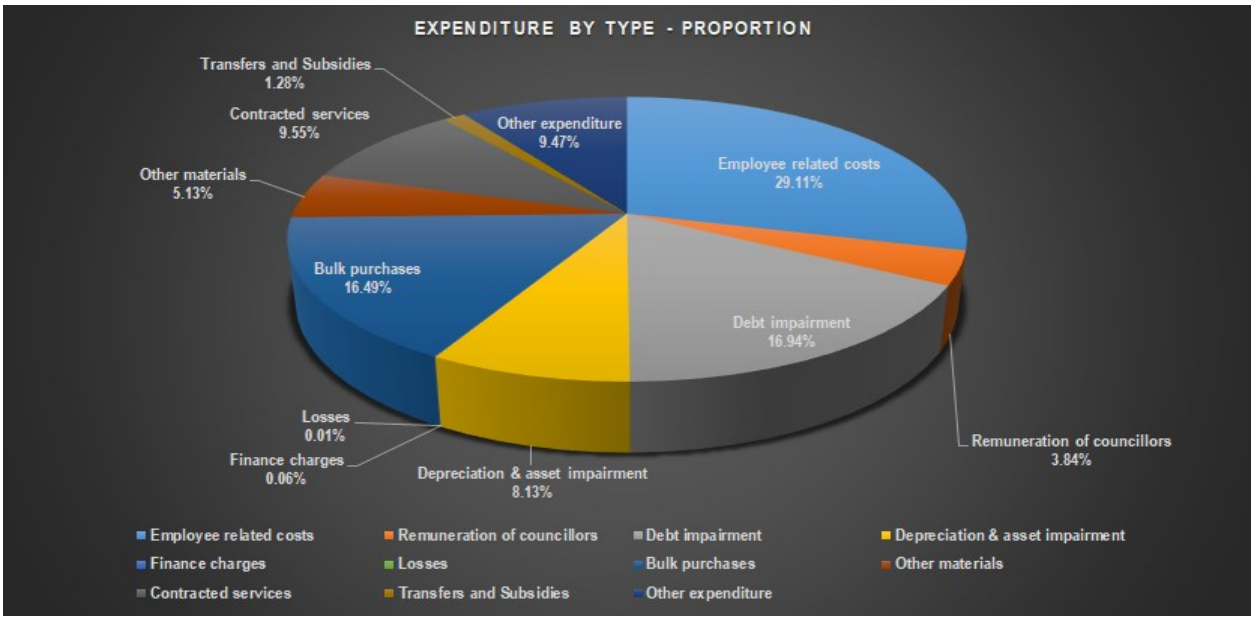

Figure 2 Main operational expenditure categories for the 2024/25 financial year

1.5.1 Priority given to repairs and maintenance

Aligned to the priority being given to preserving and maintaining the Municipality's current infrastructure, the 2024/25 budget and MTREF provide for budget appropriations in the area of asset maintenance, as informed by the asset renewal and repairs and maintenance needs. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services.

During the compilation of the 2024/25 MTREF operational repairs and maintenance was identified as a strategic imperative owing to the aging of the Municipality's infrastructure and historic deferred maintenance. In this MTREF, repairs and maintenance budget has increased from R33, 759 million in 2024/25 to R36, 354 million in 2025/26 then increases to R37, 360 million and increases to R39, 067 million respectively in the outer years. In addition, the municipality is still experiencing budgetary constraints can meet the required 8% that repairs and maintenance should contribute towards property, plant and equipment, and investment property. In relation to property, plant and equipment, repairs and maintenance comprises of 3% throughout the MTREF period and this percentage is however way below the set norm of 8% as stipulated by National Treasury.

For the 2024/25 financial year R17, 088 million of total repairs and maintenance will be spent on infrastructure assets. The other assets that have been catered for in the repairs and maintenance budget is buildings, roads, maintenance of website, machinery and equipment and transport assets.

1.5.2 Free Basic Services: Basic Social Services Package

The social package assists of households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the Municipality's Indigent Policy. Details relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in Table 10 MBRR A10 (Basic Service Delivery Measurement) on.

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act and this package covers all the basic services provided by EMLM and these services include, property rates rebates, service charges electricity, and refuse removal.

1.6 Capital expenditure

The major portion of capital expenditure budget is appropriated in vote 6 and for 2024/25 and the budget in vote 6 is mainly for electrification and road infrastructure capital projects. The other departments', *id-est* Corporate Services – the appropriations are mainly for procurement of operational equipment such as ICT equipment, Office furniture, and other equipment while Community Services – the appropriations are for fencing of cemeteries and landfill sites.

Some of the salient projects to be undertaken over the medium-term includes, amongst others:

- Electricity related projects – R22.2 million
- Roads related projects – R58.5 million
- Storm water projects – R2.2 million
- Operational equipment – R8.5 million
- Solid waste infrastructure – R8.3 million
- Other assets – R10.9 million

1.7 Annual Budget Tables

The following tables present the main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2024/25 annual budget and MTREF.

Table A1 - Budget Summary

LIM472 Elias Motsoaledi - Table A1 Budget Summary

Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Financial Performance										
Property rates	39,442	39,913	54,993	63,025	60,026	60,026	60,026	67,168	70,257	73,489
Service charges	102,363	107,753	99,950	125,701	125,520	125,520	125,520	146,003	160,961	177,525
Investment revenue	585	2,308	2,996	2,306	8,678	8,678	8,678	9,404	9,837	10,289
Transfer and subsidies - Operational	351,908	307,637	338,906	363,745	363,612	363,612	363,612	383,099	376,877	363,020
Other own revenue	37,795	50,333	149,176	125,987	139,925	139,925	139,925	147,038	163,802	201,332
Total Revenue (excluding capital transfers and contributions)	532,093	507,945	646,021	680,764	697,762	697,762	697,762	752,712	781,734	825,656
Employee costs	150,619	160,266	164,529	194,460	178,695	178,695	178,695	213,757	221,255	231,154
Remuneration of councillors	24,279	24,998	24,787	26,490	28,006	28,006	28,006	28,178	30,996	34,095
Depreciation and amortisation	59,566	52,828	63,870	66,153	60,050	60,050	60,050	59,690	62,436	65,308
Interest	3,635	6,270	12,325	931	1,543	1,543	1,543	406	1,737	1,815
Inventory consumed and bulk purchases	114,683	136,444	132,547	153,791	144,439	144,439	144,439	158,988	175,438	194,594
Transfers and subsidies	16,576	1,547	4,161	3,176	6,871	6,871	6,871	9,404	9,913	10,442
Other expenditure	182,359	152,614	265,834	209,216	258,070	258,070	258,070	263,943	266,440	279,113
Total Expenditure	551,718	534,967	668,052	654,217	677,675	677,675	677,675	734,364	768,214	816,521
Surplus/(Deficit)	(19,625)	(27,022)	(22,030)	26,547	20,087	20,087	20,087	18,347	13,520	9,135
Transfers and subsidies - capital (monetary allocations)	68,450	74,316	90,896	79,756	76,056	76,056	76,056	96,218	77,309	78,567
Transfers and subsidies - capital (in-kind)	–	–	920	–	20	20	20	–	–	–
Surplus/(Deficit) after capital transfers & contributions	48,825	47,294	69,785	106,303	96,163	96,163	96,163	114,566	90,829	87,703
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	48,825	47,294	69,785	106,303	96,163	96,163	96,163	114,566	90,829	87,703
Capital expenditure & funds sources										
Capital expenditure	74,483	112,934	106,133	84,156	94,038	94,038	94,038	110,495	83,899	83,179
Transfers recognised - capital	57,408	82,341	79,209	79,756	76,056	76,056	76,056	96,218	77,309	78,567
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	10,062	6,197	24,180	4,400	17,982	17,982	17,982	14,277	6,590	4,612
Total sources of capital funds	67,470	88,538	103,388	84,156	94,038	94,038	94,038	110,495	83,899	83,179
Financial position										
Investments	1,465	1,465	1,465	–	–	–	–	–	–	–
LIABILITIES	–	–	–	–	–	–	–	–	–	–
Financial liabilities	(338)	14,616	9,357	5,456	7,637	7,637	7,637	27,548	18,422	7,434
NET ASSETS	1,081,746	1,096,363	1,164,608	1,409,513	1,389,914	1,389,914	1,392,067	1,469,551	1,445,613	1,476,451
Community wealth/Equity	–	–	–	–	–	–	–	–	–	–
Cash flows										
Net cash from (used) operating	(294,223)	(278,095)	(54,977)	56,732	60,501	60,501	60,501	175,904	149,398	127,475
Net cash from (used) investing	(76,404)	(65,577)	(99,203)	(71,634)	(82,800)	(82,800)	(82,800)	(97,741)	(73,823)	(73,489)
Net cash from (used) financing	(8,534)	(4,413)	(7,025)	(7,009)	(9,257)	(9,257)	(9,257)	–	–	–
Cash/cash equivalents at the year end	(379,161)	(341,260)	(146,486)	19,757	10,111	10,111	10,111	87,372	162,947	216,933
Cash backing/surplus reconciliation										
Non current Investments	1,008	6,024	21,278	3,900	3,900	3,900	3,900	1,486	1,348	1,464
Statutory requirements	(65,683)	(111,920)	(101,347)	56,609	27,551	27,551	27,551	109,764	93,455	79,733
Balance - surplus (shortfall)	66,691	117,944	122,624	(52,709)	(23,651)	(23,651)	(23,651)	(108,277)	(92,107)	(78,269)
Asset management										
Asset register summary (WDV)	1,027,355	1,049,721	1,037,887	1,273,184	1,279,919	1,279,919		1,261,802	1,188,179	1,126,080
Depreciation	59,188	57,072	59,214	65,402	59,298	59,298		58,901	61,611	64,445
Renewal and Upgrading of Existing Assets	61,760	58,153	75,905	66,356	70,774	70,774		78,075	69,789	75,225
Repairs and Maintenance	18,143	37,223	37,457	29,085	35,224	35,224		36,354	37,360	39,067
Free services										
Cost of Free Basic Services provided	–	–	–	–	–	–		–	–	–
Revenue cost of free services provided	12,057	11,921	16,327	17,077	13,971	13,971		14,656	15,330	16,035
Households below minimum service level										
Water:	–	–	–	–	–	–		–	–	–
Sanitation/sewerage:	–	–	–	–	–	–		–	–	–
Energy:	–	–	–	–	–	–		–	–	–
Refuse:	–	–	–	–	–	–		–	–	–

Explanatory notes to Table A1 - Budget Summary

- Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

- The table provides an overview of the amounts contained in the annual budget for operating performance, resources deployed to capital expenditure, financial position, cash, and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
- Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow budgets, along with the capital budget. The budget summary provides the key information in this regard:
  a. The operating surplus/deficit (after total expenditure net of non-cash items) is positive over the MTREF period.
  b. Capital expenditure is balanced by capital funding sources, of which:
     i. Transfers recognised is reflected on the Financial Performance budget.
     ii. Internally generated funds are financed from a combination of the current operating surplus. The amount is incorporated in the Net cash from investing on the Cash Flow budget. The fact that the municipality's cash flow remains positive and is improving indicates that the necessary cash resources are available to fund the capital budget.

2. The Cash backing/surplus reconciliation shows that the municipality does not have reserves and consequently many of its obligations are not cash-backed. This place the municipality in a very vulnerable financial position with regards to replacement of assets since no capital replacement reserve is in place. Notwithstanding the absence of capital replacement reserves, at least the municipality is not operating on an over annual nor funding some of its capital projects through direct borrowings. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of free services shows that the amount spent on free basic services and the revenue cost of free services provided by the municipality has dropped and this is attributed to offering free basic services only to indigents and this function is not yet optimized.

Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

LIM472 Elias Motsoaledi - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional										
Governance and administration		**283,899**	**259,344**	**288,068**	**300,481**	**304,943**	**304,943**	**339,405**	**336,787**	**332,535**
Executive and council		56,129	55,019	43,728	55,444	55,444	55,444	55,444	42,377	42,140
Finance and administration		214,339	193,140	230,886	231,152	235,615	235,615	265,077	274,658	269,753
Internal audit		13,430	11,184	13,455	13,884	13,884	13,884	18,884	19,753	20,642
Community and public safety		**32,058**	**24,389**	**143,059**	**129,150**	**137,108**	**137,108**	**28,928**	**30,259**	**29,816**
Community and social services		11,530	10,535	10,947	11,327	11,326	11,326	11,332	11,854	10,583
Sport and recreation		17,675	11,608	17,031	17,595	17,595	17,595	17,596	18,406	19,234
Public safety		2,853	2,245	115,082	100,228	108,186	108,186	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		**136,515**	**145,683**	**140,596**	**130,503**	**131,261**	**131,261**	**264,097**	**269,330**	**304,307**
Planning and development		30,467	24,294	21,923	22,674	22,508	22,508	26,909	25,418	24,526
Road transport		104,431	118,491	117,863	106,992	107,916	107,916	236,351	243,037	278,866
Environmental protection		1,617	2,898	811	836	836	836	836	875	914
Trading services		**148,071**	**152,846**	**166,114**	**200,386**	**200,526**	**200,526**	**216,500**	**222,667**	**237,565**
Energy sources		114,068	123,719	129,775	151,238	150,886	150,886	176,261	179,592	192,014
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		34,003	29,126	36,339	49,148	49,641	49,641	40,239	43,074	45,551
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	**600,543**	**582,261**	**737,837**	**760,520**	**773,838**	**773,838**	**848,930**	**859,043**	**904,224**
Expenditure - Functional										
Governance and administration		**240,500**	**211,558**	**224,412**	**227,933**	**242,897**	**242,897**	**256,051**	**266,915**	**281,200**
Executive and council		43,134	41,806	43,147	45,702	47,271	47,271	50,467	54,495	58,743
Finance and administration		189,320	159,302	169,294	170,758	183,756	183,756	193,168	199,453	208,915
Internal audit		8,045	10,449	11,970	11,472	11,870	11,870	12,416	12,967	13,542
Community and public safety		**73,588**	**35,674**	**151,899**	**47,736**	**38,659**	**38,659**	**34,490**	**36,187**	**37,728**
Community and social services		7,158	11,679	9,424	9,467	7,004	7,004	16,523	17,394	18,070
Sport and recreation		8,300	10,081	8,981	14,805	9,873	9,873	17,967	18,794	19,658
Public safety		58,129	13,914	133,495	23,465	21,782	21,782	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		**89,737**	**112,425**	**121,232**	**198,907**	**207,832**	**207,832**	**252,886**	**257,659**	**269,440**
Planning and development		12,908	16,794	18,411	24,992	20,877	20,877	29,097	27,083	28,328
Road transport		76,212	95,433	102,821	173,220	186,956	186,956	222,792	229,807	240,308
Environmental protection		618	197	–	695	0	0	996	769	804
Trading services		**147,893**	**175,310**	**173,966**	**179,641**	**188,286**	**188,286**	**190,937**	**207,453**	**228,153**
Energy sources		114,953	125,587	116,782	133,039	125,492	125,492	139,573	155,828	174,083
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		32,940	49,723	57,184	46,602	62,794	62,794	51,364	51,625	54,071
Other	4	–	–	–	–	–	–	–	–	–
Total Expenditure - Functional	3	**551,718**	**534,967**	**671,509**	**654,217**	**677,675**	**677,675**	**734,364**	**768,214**	**816,521**
Surplus/(Deficit) for the year		**48,825**	**47,294**	**66,328**	**106,303**	**96,163**	**96,163**	**114,566**	**90,829**	**87,703**

Explanatory notes to Table A2 - Budgeted Financial Performance (by standard classification)

- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into different functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms if each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
- Note the total revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.

Table A3 - Budgeted Financial Performance (by vote)

LIM472 Elias Motsoaledi - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue by Vote	1									
Vote 1 - Executive & Council		49,347	49,272	37,271	48,780	48,780	48,780	48,780	35,407	34,857
Vote 2 - Municipal Manager		47,408	37,701	46,531	48,017	48,017	48,017	53,017	55,456	57,951
Vote 3 - Budget & Treasury		94,949	84,108	120,106	116,810	120,601	120,601	155,069	159,590	156,858
Vote 4 - Corporate Services		51,431	48,158	50,678	52,321	52,992	52,992	46,686	48,833	56,225
Vote 5 - Community Services		75,062	64,603	188,419	188,606	200,542	200,542	197,934	218,024	256,705
Vote 6 - Technical Services		237,602	257,076	265,982	276,162	273,247	273,247	309,085	304,339	314,806
Vote 7 - Developmental Planning		22,069	16,808	13,927	14,423	14,257	14,257	18,658	16,787	15,506
Vote 8 - Executive Support		22,675	24,534	14,925	15,401	15,401	15,401	19,701	20,608	11,315
Vote 9 -		–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	**600,543**	**582,261**	**737,837**	**760,520**	**773,838**	**773,838**	**848,930**	**859,043**	**904,224**
Expenditure by Vote *to be appropriated*	1									
Vote 1 - Executive & Council		37,311	35,783	35,796	37,797	40,914	40,914	42,336	45,999	49,858
Vote 2 - Municipal Manager		46,972	45,901	47,937	46,270	44,275	44,275	43,952	43,119	45,536
Vote 3 - Budget & Treasury		79,338	54,424	62,767	61,056	78,940	78,940	84,203	88,017	91,953
Vote 4 - Corporate Services		31,987	30,687	27,715	41,928	31,596	31,596	45,697	46,670	48,820
Vote 5 - Community Services		114,765	98,358	217,688	175,066	206,991	206,991	229,017	234,630	245,368
Vote 6 - Technical Services		211,535	234,968	242,919	254,734	233,989	233,989	249,634	271,788	295,250
Vote 7 - Developmental Planning		8,333	12,208	13,119	18,039	14,114	14,114	21,637	19,280	20,167
Vote 8 - Executive Support		21,476	22,638	23,567	19,327	26,855	26,855	17,889	18,711	19,569
Vote 9 -		–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	**551,718**	**534,967**	**671,509**	**654,217**	**677,675**	**677,675**	**734,364**	**768,214**	**816,521**
Surplus/(Deficit) for the year	2	**48,825**	**47,294**	**66,328**	**106,303**	**96,163**	**96,163**	**114,566**	**90,829**	**87,703**

Explanatory notes to Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the Municipality.

Table A4 - Budgeted Financial Performance (revenue and expenditure)

LIM472 Elias Motsoaledi - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue											
Exchange Revenue											
Service charges - Electricity	2	93,438	98,371	90,414	115,903	113,616	113,616	113,616	133,515	147,899	163,862
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	8,926	9,383	9,537	9,798	11,904	11,904	11,904	12,488	13,062	13,663
Sale of Goods and Rendering of Services		1,120	727	894	1,212	1,931	1,931	1,931	2,026	2,119	2,217
Agency services		–	–	–	–	–	–	–	–	–	–
Interest		–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables		13,500	3,526	2,645	5,189	9,462	9,462	9,462	9,925	10,382	10,855
Interest earned from Current and Non Current Assets		585	2,308	2,996	2,306	8,678	8,678	8,678	9,404	9,837	10,289
Dividends		–	–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		1,007	1,461	950	913	2,721	2,721	2,721	2,855	2,986	3,123
Licence and permits		–	–	–	–	6,961	6,961	6,961	7,302	7,638	7,989
Operational Revenue		714	1,328	353	1,473	923	923	923	968	1,012	1,059
Non-Exchange Revenue											
Property rates	2	39,442	39,913	54,993	63,025	60,026	60,026	60,026	67,168	70,257	73,489
Surcharges and Taxes		–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		2,861	2,236	115,439	100,528	108,430	108,430	108,430	113,999	129,243	165,188
Licences or permits		4,635	5,966	6,062	7,176	–	–	–	–	–	–
Transfer and subsidies - Operational		351,908	307,637	338,906	363,745	363,612	363,612	363,612	383,099	376,877	363,020
Interest		3,341	15,229	11,554	9,497	9,497	9,497	9,497	9,963	10,421	10,901
Fuel Levy		–	–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–	–
Gains on disposal of Assets		101	1,074	–	–	–	–	–	–	–	–
Other Gains		10,514	18,786	11,277	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and cont		**532,093**	**507,945**	**646,021**	**680,764**	**697,762**	**697,762**	**697,762**	**752,712**	**781,734**	**825,656**
Expenditure											
Employee related costs	2	150,619	160,266	164,529	194,460	178,695	178,695	178,695	213,757	221,255	231,154
Remuneration of councillors		24,279	24,998	24,787	26,490	28,006	28,006	28,006	28,178	30,996	34,095
Bulk purchases - electricity	2	88,246	97,964	93,185	113,017	107,455	107,455	107,455	121,123	136,530	153,896
Inventory consumed	8	26,438	38,479	39,362	40,774	36,984	36,984	36,984	37,865	38,908	40,698
Debt impairment	3	61,327	19,690	126,100	94,855	118,607	118,607	118,607	124,419	130,142	136,129
Depreciation and amortisation		59,566	52,828	63,870	66,153	60,050	60,050	60,050	59,690	62,436	65,308
Interest		3,635	6,270	12,325	931	1,543	1,543	1,543	406	1,737	1,815
Contracted services		77,129	88,573	75,939	61,720	75,113	75,113	75,113	70,102	68,548	72,158
Transfers and subsidies		16,576	1,547	7,617	3,176	5,931	5,931	5,931	9,404	9,913	10,442
Irrecoverable debts written off		1	–	–	–	7,748	7,748	7,748	8,116	8,331	8,715
Operational costs		43,481	37,838	58,011	52,641	57,494	57,494	57,494	61,255	59,366	62,056
Losses on disposal of Assets		421	5,900	5,783	–	48	48	48	50	53	55
Other Losses		–	612	–	–	–	–	–	–	–	–
Total Expenditure		**551,718**	**534,967**	**671,509**	**654,217**	**677,675**	**677,675**	**677,675**	**734,364**	**768,214**	**816,521**
Surplus/(Deficit)		**(19,625)**	**(27,022)**	**(25,487)**	**26,547**	**20,087**	**20,087**	**20,087**	**18,347**	**13,520**	**9,135**
Transfers and subsidies - capital (monetary allocations)	6	68,450	74,316	90,896	79,756	76,056	76,056	76,056	96,218	77,309	78,567
Transfers and subsidies - capital (in-kind)	6	–	–	920	–	20	20	20	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**48,825**	**47,294**	**66,328**	**106,303**	**96,163**	**96,163**	**96,163**	**114,566**	**90,829**	**87,703**
Income Tax		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax		**48,825**	**47,294**	**66,328**	**106,303**	**96,163**	**96,163**	**96,163**	**114,566**	**90,829**	**87,703**
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		**48,825**	**47,294**	**66,328**	**106,303**	**96,163**	**96,163**	**96,163**	**114,566**	**90,829**	**87,703**
Share of Surplus/Deficit attributable to Associate	7	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	1	**48,825**	**47,294**	**66,328**	**106,303**	**96,163**	**96,163**	**96,163**	**114,566**	**90,829**	**87,703**

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

1. Operating revenue is R752, 712 million in 2024/25 and escalates to R781, 734 million and R825, 656 million in the outer years.

2. Services charges relating to electricity and refuse removal, these revenue sources contribute significantly to the revenue basket of the municipality and the contribution thereof totals R146, 002 million for the 2024/25 financial year and increasing to R160, 961 million in 2024/25 and increasing to R177, 525 million in 2026/27 financial year.

3. Service charges electricity is based on consideration of the actual performance and adjusted estimates for the 2024/25 financial year after considering the last completed face of electrification of Masakaneng and in conjunction with the audited amount and CPI.

4. An increase in fines, penalties and forfeits is due to the actual traffic fines issued to date as per the report received from public safety department (approximately R96 million as at end of April).

5. An increase in revenue sources below was based on CPI:
   - Licences and permits.
   - Other Revenue
   - Property Rates
   - Interest on investment.
   - Rental of facilities and equipment
   - Service charges - refuse revenue.
   - Sale of goods and rendering of services

6. Transfers recognized operational – includes the local government equitable share, financial management grant, extended public works programme grant as per DORA allocation.

7. Interest on outstanding debtors – an increase is due to an increase in debtors computed at prime rate (currently 11.75%) plus 1%.

8. Operating expenditure is R734, 364 million in 2024/25 and escalates to R768, 214 million and R816, 521 million in the outer years.

9. Employee related costs and bulk purchases are the main cost drivers within the municipality and alternative operational gains and efficiencies will have to be identified to lessen the impact of wage and bulk tariff increases in future years.

10. Bulk purchases increased by 12.74% as per anticipated tariff increase by NERSA based on prior year approval.

11. Finance cost is based on finance lease amortization schedule for the third year which reduced as compared to second year.

12. Transfer and grants – free basic electricity subsidies increased by 12.74% in line with bulk purchases and by high rate of configuration of registered indigents by Eskom.

13. Contracted services – the budget is based on services the municipality is contracted to using the bill of quantity.

14. An increase in expenditure sources below was based on CPI:
   - Debt impairment
   - Inventory consumed
   - Depreciation

- Remuneration of councillors
- Irrecoverably bad debts written off
- Other expenditure.

15. An increase in employee related cost is due to majority of director's posts being vacant and chances to fill all posts in 2024-25 are very high and CPI adjustment. Additionally, the municipality appointed numerous general workers and is anticipating appointing numerous traffic wardens.

Table A5 - Budgeted Capital Expenditure by standard classification and funding source

LIM472 Elias Motsoaledi - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure - Vote											
Multi-year expenditure *to be appropriated*	2										
Vote 1 - Executive & Council		–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–	–
Vote 3 - Budget & Treasury		–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate Services		769	1,051	1,930	700	1,823	1,823	1,823	1,360	1,423	1,487
Vote 5 - Community Services		353	498	507	–	–	–	–	10,000	–	20,000
Vote 6 - Technical Services		–	17,417	34,537	–	–	–	–	–	14,721	10,092
Vote 7 - Developmental Planning		–	–	1,075	–	–	–	–	–	–	–
Vote 8 - Executive Support		–	–	–	–	–	–	–	–	–	–
Vote 9 -		–	–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	**1,122**	**18,966**	**38,049**	**700**	**1,823**	**1,823**	**1,823**	**11,360**	**16,144**	**31,579**
Single-year expenditure *to be appropriated*	2										
Vote 1 - Executive & Council		–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–	–
Vote 3 - Budget & Treasury		–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate Services		314	(3)	718	300	300	300	300	5,810	314	328
Vote 5 - Community Services		9,063	5,487	4,258	1,900	1,456	1,456	1,456	2,150	2,428	1,956
Vote 6 - Technical Services		63,984	88,484	63,108	81,256	90,459	90,459	90,459	91,175	65,014	49,316
Vote 7 - Developmental Planning		–	–	–	–	–	–	–	–	–	–
Vote 8 - Executive Support		–	–	–	–	–	–	–	–	–	–
Vote 9 -		–	–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		**73,361**	**93,968**	**68,084**	**83,456**	**92,215**	**92,215**	**92,215**	**99,135**	**67,755**	**51,599**
Total Capital Expenditure - Vote		**74,483**	**112,934**	**106,133**	**84,156**	**94,038**	**94,038**	**94,038**	**110,495**	**83,899**	**83,179**
Capital Expenditure - Functional											
Governance and administration		**1,084**	**23,484**	**5,393**	**1,000**	**2,123**	**2,123**	**2,123**	**7,170**	**1,737**	**1,815**
Executive and council		–	–	–	–	–	–	–	–	–	–
Finance and administration		1,084	23,484	5,393	1,000	2,123	2,123	2,123	7,170	1,737	1,815
Internal audit		–	–	–	–	–	–	–	–	–	–
Community and public safety		**2,063**	**(150)**	**2,459**	**100**	**250**	**250**	**250**	**11,100**	**1,814**	**21,328**
Community and social services		598	(150)	1,909	–	–	–	–	800	1,500	1,000
Sport and recreation		1,465	–	550	100	250	250	250	10,300	314	20,328
Public safety		–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–
Economic and environmental services		**62,075**	**50,458**	**75,983**	**66,256**	**69,900**	**69,900**	**69,900**	**68,949**	**70,028**	**54,225**
Planning and development		–	–	1,075	–	–	–	–	–	–	–
Road transport		62,075	50,458	74,908	66,256	69,900	69,900	69,900	68,949	70,028	54,225
Environmental protection		–	–	–	–	–	–	–	–	–	–
Trading services		**9,262**	**39,143**	**22,298**	**16,800**	**21,765**	**21,765**	**21,765**	**23,277**	**10,321**	**5,810**
Energy sources		1,909	33,008	20,438	15,000	20,559	20,559	20,559	22,227	9,707	5,183
Water management		–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–
Waste management		7,353	6,135	1,860	1,800	1,206	1,206	1,206	1,050	614	628
Other		–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	3	**74,483**	**112,934**	**106,133**	**84,156**	**94,038**	**94,038**	**94,038**	**110,495**	**83,899**	**83,179**
Funded by:											
National Government		57,408	82,341	79,209	79,756	75,385	75,385	75,385	95,858	76,932	78,173
Provincial Government		–	–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		–	–	–	–	671	671	671	360	377	394
Transfers recognised - capital	4	**57,408**	**82,341**	**79,209**	**79,756**	**76,056**	**76,056**	**76,056**	**96,218**	**77,309**	**78,567**
Borrowing	6	–	–	–	–	–	–	–	–	–	–
Internally generated funds		10,062	6,197	24,180	4,400	17,982	17,982	17,982	14,277	6,590	4,612
Total Capital Funding	7	**67,470**	**88,538**	**103,388**	**84,156**	**94,038**	**94,038**	**94,038**	**110,495**	**83,899**	**83,179**

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Capital projects are funded from Municipal Infrastructure Grant (MIG); Integrated National Electrification Programme (INEP), Energy Efficiency Demand Side Management (EEDSM), LGSETA and internal generated revenue.

From table A4 point of view the municipality has budgeted for non-cash items, the effect thereof is the surplus of R18 million however the internal generated funding is based on the surplus from A7 cash flow, which is exclusive of non-cash item.

1. Table A5 is a breakdown of the capital projects in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. In relation to multi-year appropriations, for 2024/25 R11, 360 million has been allocated of the total R110, 495 million. This allocation increases to R16, 144 million in 2024/25 and R31, 579 million in 2026/27.
3. Single-year capital expenditure has been appropriated at R99, 135 million for the 2024/25 financial year and declines to R67, 755 million in 2025/26 and R51, 599 million in 2026/27 financial year.
4. Unlike multi-year capital appropriations, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the Municipality. For funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years. The capital projects are funded from capital grants and transfers and internally generated funds from current year surpluses.

Table A6 - Budgeted Financial Position

LIM472 Elias Motsoaledi - Table A6 Budgeted Financial Position

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
ASSETS											
Current assets											
Cash and cash equivalents		6,825	14,719	33,102	18,804	9,209	9,209	9,209	76,076	74,348	60,938
Trade and other receivables from exchange transactions	1	61,234	71,390	68,540	69,351	72,272	72,272	72,272	64,638	62,038	59,552
Receivables from non-exchange transactions	1	26,329	30,683	46,022	109,569	85,471	85,471	85,471	80,447	85,111	116,294
Current portion of non-current receivables		352	824	1,026	119	119	119	119	119	119	119
Inventory	2	11,082	18,416	24,610	38,571	41,891	41,891	41,891	41,956	38,702	40,704
VAT		38,560	44,884	68,188	12,050	12,050	12,050	12,050	13,993	8,366	14,083
Other current assets		15,576	16,442	16,596	–	–	–	–	–	–	–
Total current assets		**159,957**	**197,358**	**258,084**	**248,465**	**221,013**	**221,013**	**221,013**	**277,230**	**268,684**	**291,691**
Non current assets											
Investments		1,465	1,465	1,465	–	–	–	–	–	–	–
Investment property		81,077	96,399	103,831	48,032	48,032	48,032	48,032	47,492	46,927	46,336
Property, plant and equipment	3	1,037,588	1,080,905	1,108,848	1,310,538	1,326,411	1,326,411	1,326,411	1,405,874	1,399,595	1,418,020
Biological assets		–	–	–	–	–	–	–	–	–	–
Living and non-living resources		–	–	–	–	–	–	–	–	–	–
Heritage assets		463	463	463	463	463	463	463	463	463	463
Intangible assets		23	13	5	606	671	671	671	663	654	646
Trade and other receivables from exchange transactions		–	–	–	18,499	18,499	18,499	18,499	19,693	20,942	22,249
Non-current receivables from non-exchange transactions		–	–	–	–	–	–	–	–	–	–
Other non-current assets		–	–	–	–	–	–	–	–	–	–
Total non current assets		**1,120,616**	**1,179,244**	**1,214,612**	**1,378,138**	**1,394,076**	**1,394,076**	**1,394,076**	**1,474,186**	**1,468,583**	**1,487,715**
TOTAL ASSETS		**1,280,573**	**1,376,603**	**1,472,696**	**1,626,603**	**1,615,089**	**1,615,089**	**1,615,089**	**1,751,416**	**1,737,267**	**1,779,406**
LIABILITIES											
Current liabilities											
Bank overdraft		–	–	–	–	–	–	–	–	–	–
Financial liabilities		3,014	4,766	7,622	7,246	9,494	9,494	9,494	8,895	9,125	10,785
Consumer deposits		5,797	5,621	5,757	5,937	5,937	5,937	5,937	6,653	6,686	6,721
Trade and other payables from exchange transactions	4	88,109	100,644	98,011	99,306	102,962	102,962	102,962	90,033	97,562	115,424
Trade and other payables from non-exchange transactions	5	1,207	6,489	22,101	7,905	7,904	7,904	7,904	12,228	13,703	13,382
Provision		630	7,085	9,754	2,750	2,750	2,750	2,750	6,565	8,914	11,370
VAT		22,336	30,492	47,379	–	–	–	–	–	–	–
Other current liabilities		2,645	948	904	1,076	1,076	1,076	(1,076)	–	–	–
Total current liabilities		**123,737**	**156,045**	**191,528**	**124,219**	**130,123**	**130,123**	**127,970**	**124,375**	**135,991**	**157,683**
Non current liabilities											
Financial liabilities	6	(338)	14,616	9,357	5,456	7,637	7,637	7,637	27,548	18,422	7,434
Provision	7	53,749	85,995	87,650	46,097	46,097	46,097	46,097	90,302	92,759	93,005
Long term portion of trade payables		–	–	–	–	–	–	–	–	–	–
Other non-current liabilities		21,679	23,583	23,010	41,318	41,318	41,318	41,318	43,541	45,967	46,181
Total non current liabilities		**75,090**	**124,194**	**120,017**	**92,871**	**95,052**	**95,052**	**95,052**	**161,390**	**157,149**	**146,621**
TOTAL LIABILITIES		**198,827**	**280,239**	**311,545**	**217,091**	**225,174**	**225,174**	**223,022**	**285,765**	**293,140**	**304,304**
NET ASSETS		**1,081,746**	**1,096,363**	**1,161,151**	**1,409,513**	**1,389,914**	**1,389,914**	**1,392,067**	**1,465,651**	**1,444,127**	**1,475,102**
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	1,084,079	1,094,571	1,160,944	1,409,513	1,389,914	1,389,914	1,389,914	1,509,192	1,490,095	1,521,283
Reserves and funds	9	–	–	–	–	–	–	–	–	–	0
Other		–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	10	**1,084,079**	**1,094,571**	**1,160,944**	**1,409,513**	**1,389,914**	**1,389,914**	**1,389,914**	**1,509,192**	**1,490,095**	**1,521,284**

Explanatory notes to Table A6 - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents assets less liabilities as “accounting” community wealth. The order of items within each group illustrates items in order of liquidity, i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.

3. The municipal equivalent of equity is community wealth/equity. The justification is that ownership and the net assets of the municipality belong to the community.
4. Any movement on the budgeted financial performance or the capital budget will inevitably impact on the budgeted financial position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.
5. Table A6 is supported by an extensive table of notes that provide detailed analysis of the major components of a number of items, including:
   - Call investments deposits.
   - Consumer debtors.
   - Property, plant and equipment.
   - Trade and other payables.
   - Provisions non-current.
   - Changes in net assets; and
   - Reserves.

6. Included in trade and other payables are the following non-cash items:
   - Accrued leave pay.
   - Accrued bonus.

Table A7 - Budgeted Cash Flow Statement

LIM472 Elias Motsoaledi - Table A7 Budgeted Cash Flows

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		–	–	1,165	54,392	52,892	52,892	52,892	68,803	71,969	75,280
Service charges		1,954	1,530	1,922	124,873	123,772	123,772	123,772	144,048	158,916	175,385
Other revenue		(68)	287	2,203	21,801	24,839	24,839	24,839	28,186	30,783	36,099
Transfers and Subsidies - Operational	1	36,298	115,158	378,202	363,745	363,612	363,612	363,612	383,099	379,202	365,452
Transfers and Subsidies - Capital	1	4	–	–	79,756	75,385	75,385	75,385	91,858	72,932	78,173
Interest		44	1,236	1,320	1,455	7,826	7,826	7,826	8,210	8,588	8,983
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		(332,455)	(396,306)	(439,790)	(585,182)	(579,150)	(579,150)	(579,150)	(538,490)	(561,342)	(599,639)
Interest		–	–	–	(931)	(1,543)	(1,543)	(1,543)	(406)	(1,737)	(1,815)
Transfers and Subsidies	1	–	–	–	(3,176)	(7,132)	(7,132)	(7,132)	(9,404)	(9,913)	(10,442)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**(294,223)**	**(278,095)**	**(54,977)**	**56,732**	**60,501**	**60,501**	**60,501**	**175,904**	**149,398**	**127,475**
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	–	–	–	–	–	–	659	131	137
VAT Control (receipts)		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	1,194	1,249	1,307
Decrease (increase) in non-current investments		–	–	–	851	851	851	851	–	–	–
Payments											
Capital assets		(76,404)	(65,577)	(99,203)	(72,485)	(83,652)	(83,652)	(83,652)	(99,595)	(75,203)	(74,932)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(76,404)**	**(65,577)**	**(99,203)**	**(71,634)**	**(82,800)**	**(82,800)**	**(82,800)**	**(97,741)**	**(73,823)**	**(73,489)**
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	237	237	237	237	–	–	–
Payments											
Repayment of borrowing		(8,534)	(4,413)	(7,025)	(7,246)	(9,494)	(9,494)	(9,494)	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		**(8,534)**	**(4,413)**	**(7,025)**	**(7,009)**	**(9,257)**	**(9,257)**	**(9,257)**	**–**	**–**	**–**
NET INCREASE/ (DECREASE) IN CASH HELD		**(379,161)**	**(348,085)**	**(161,205)**	**(21,911)**	**(31,556)**	**(31,556)**	**(31,556)**	**78,163**	**75,575**	**53,987**
Cash/cash equivalents at the year begin:	2	–	**6,825**	**14,719**	**41,668**	**41,668**	**41,668**	**41,668**	**9,209**	**87,372**	**162,947**
Cash/cash equivalents at the year end:	2	**(379,161)**	**(341,260)**	**(146,486)**	**19,757**	**10,111**	**10,111**	**10,111**	**87,372**	**162,947**	**216,933**

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. It can be seen that the cash level of the Municipality is projected to consistently increase, however the achievement of these results, requires implementation of stringent credit control.
4. The 2024/25 MTREF has been informed by the planning principle of ensuring adequate cash and cash equivalent over the medium-term and as a result, the cash and investment management policy is now in place.
5. Capital assets payment is exclusive of retention amounting to 10% of the work done.

Cash flow from operating activities.

Receipts and payments are in line with budget made under table A4.

Property rates

- Property rates collection is based on the amount before taking into account rebates for all categories with 78% collection rate.
- Included in property rates amount is interest on outstanding debtors computed using its collection rate 50%.

Included in the property rates and service charges is interest on outstanding debtors computed using its collection rate of 30% and 50% respectively.

Payments to suppliers and employees exclude non-cash items relating to store issues (inventory consumed, printing and stationery) and post-employment medical aid benefits and long service leave – current service and interest charge. Mscoa eliminated store items to be non-funding and in true essences store items are not funded where department's requests item from stores. Funding is required when the municipality procures goods from service provider therefore Treasury must consider this matter during funding process.

Included in payment to suppliers and employees are other cash payment like retention release amongst others.

As per National Treasury guideline, transfer and grant is aligned to Transferred to Revenue/Capital Expenditure as opposed to "withdrawals" hence the treatment of the amount is slightly different from the norm.

Cash flow from investing activities.

The budget on capital assets takes into account retention of 10% and anticipated unspent portion of conditional grant.

Decrease (increase) in non-current investments – the amount reflected on the face of cashflow is non-cash item. The municipality made an investment with ESKOM and receives interest on investment compounded annually and capitalised to the initial investment, therefore the municipality does not receive interest in cash. Decrease (increase) in non-current investments is computed by taking closing balance and compare with previous period (movement).

Cash flow from financing activities.

The repayment of borrowings relates to finance lease agreement the municipality entered into and the amount is based on amortisation schedule.

Collection rate for revenue services

The base assumption is that tariff and rating increases will increase at a rate CPI rate or slightly higher over the long term. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term. The rate of revenue collection is budgeted as a percentage of annual billings as follows: property rates 78%; Services charges electricity 100%; Services charges refuse 61%; other revenue 100%; Rental on facilities 100%; traffic fines 13% and Interest on outstanding debtors (exchange) of 30% and (non-exchange) of 50%. The performance of arrear collections will however only be considered a source of additional cash in-flow once the performance has been carefully monitored.

Comparing A7 Capital assets and A5 total Capex the inconsistency is due retention that will be held by the municipality and unspent conditional grant.

Table A8 – Budgeted cash backed reserves/ accumulated surplus reconciliation.

Elias Motsoaledi (LIM472) - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2020/21	2021/22	2022/23	Current year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit Outcome	Budget Year 2024/25	Budget Year 2025/26	Budget Year 2026/27
Cash and investments available											
Cash/cash equivalents at the year end	1	537,318	(329,529)	(131,152)	18,054	8,409	8,409	64,021	93,259	91,635	78,651
Other current investments > 90 days		(530,493)	344,248	164,254	750	800	800	25,364	(17,183)	(17,287)	(17,712)
Non current assets - Investments	1	1,465	1,465	1,465	-	-	-	1,465	-	-	-
Cash and investments available:		8,290	16,184	34,567	18,804	9,209	9,209	90,850	76,076	74,348	60,938
Application of cash and investments											
Unspent conditional transfers		1,008	6,024	21,278	3,900	3,900	3,900	33,413	5,386	1,348	1,464
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	(17,347)	14,578	8,160	(12,050)	(12,050)	(12,050)	13,010	(13,993)	(8,366)	(14,083)
Other working capital requirements	3	87,237	99,925	96,636	(29,476)	(10,013)	(10,013)	42,652	(20,905)	(10,135)	(6,977)
Other provisions		3,275	8,033	10,658	3,826	3,826	3,826	4,715	6,565	8,914	11,370
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	0
Total Application of cash and investments:		74,172	128,561	136,732	(33,800)	(14,338)	(14,338)	93,790	(22,946)	(8,239)	(8,225)
Surplus(shortfall) - Excl Non-Current Creditors Trf to Debt R		**(65,883)**	**(112,377)**	**(102,166)**	**52,604**	**23,546**	**23,546**	**(2,940)**	**99,022**	**82,587**	**69,163**
Creditors transferred to Debt Relief - Non-Current portion		-	-	-	-	-	-	-	-	-	-
Surplus(shortfall) -Incl Non-Current Creditors Trf to Debt Re		**(65,883)**	**(112,377)**	**(102,166)**	**52,604**	**23,546**	**23,546**	**(2,940)**	**99,022**	**82,587**	**69,163**

Explanatory notes - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the above table, it is clearly indicated that the municipality has surplus over MTREF.

Table A9 - Asset Management

LIM472 Elias Motsoaledi - Table A9 Asset Management

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
CAPITAL EXPENDITURE										
Total New Assets	1	**12,723**	**54,781**	**30,228**	**17,800**	**23,264**	**23,264**	**32,420**	**14,110**	**7,954**
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	800	–	–	2,174	1,739	–
Electrical Infrastructure		1,909	30,969	20,293	14,800	20,385	20,385	21,544	9,516	4,983
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	734	–	–	–	250	300	300
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		***1,909***	***30,969***	***21,027***	***15,600***	***20,385***	***20,385***	***23,968***	***11,555***	***5,283***
Community Facilities		–	–	454	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	***454***	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		6,665	33	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		***6,665***	***33***	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		**769**	**1,051**	**1,930**	**700**	**1,823**	**1,823**	**1,360**	**1,423**	**1,487**
Furniture and Office Equipment		**1,580**	**292**	**1,060**	**1,100**	**506**	**506**	**6,110**	**628**	**656**
Machinery and Equipment		**1,800**	**8,712**	**1,858**	**400**	**550**	**550**	**983**	**505**	**527**
Transport Assets		–	**13,723**	**2,824**	–	–	–	–	–	–
Land		–	–	**1,075**	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Mature		–	-	-	-	-	-	-	-	-
Immature		–	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	**47,481**	**49,776**	**33,067**	–	**9,126**	**9,126**	**9,561**	**14,994**	**10,377**
Roads Infrastructure		46,883	47,534	28,097	–	–	–	–	14,721	10,092
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	1,747	–	–	–	–	500	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	3,347	–	9,126	9,126	8,000	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		***46,883***	***49,280***	***31,444***	–	***9,126***	***9,126***	***8,500***	***14,721***	***10,092***
Community Facilities		598	498	1,376	–	–	–	800	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		***598***	***498***	***1,376***	–	–	–	***800***	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	247	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	***247***	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	**(3)**	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	**261**	**273**	**285**
Transport Assets		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Mature		–	-	-	-	-	-	-	-	-
Immature		–	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-

Total Upgrading of Existing Assets	6	**14,279**	**8,378**	**42,838**	**66,356**	**61,648**	**61,648**	**68,514**	**54,795**	**64,848**
Roads Infrastructure		13,035	2,891	41,712	65,356	60,648	60,648	58,514	53,295	43,848
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		7,353	6,135	836	1,000	1,000	1,000	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		***20,387***	***9,026***	***42,548***	***66,356***	***61,648***	***61,648***	***58,514***	***53,295***	***43,848***
Community Facilities		353	(648)	–	–	–	–	–	1,500	1,000
Sport and Recreation Facilities		–	–	–	–	–	–	10,000	–	20,000
Community Assets		***353***	***(648)***	–	–	–	–	***10,000***	***1,500***	***21,000***
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		(6,461)	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		***(6,461)***	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	**291**	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Mature		–	-	-	-	-	-	-	-	-
Immature		–	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	**74,483**	**112,934**	**106,133**	**84,156**	**94,038**	**94,038**	**110,495**	**83,899**	**83,179**
Roads Infrastructure		59,918	50,424	69,808	65,356	60,648	60,648	58,514	68,016	53,940
Storm water Infrastructure		–	–	–	800	–	–	2,174	1,739	–
Electrical Infrastructure		1,909	32,716	20,293	14,800	20,385	20,385	22,044	9,516	4,983
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		7,353	6,135	4,917	1,000	10,126	10,126	8,250	300	300
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		***69,179***	***89,275***	***95,019***	***81,956***	***91,159***	***91,159***	***90,982***	***79,571***	***59,223***
Community Facilities		950	(150)	1,830	–	–	–	800	1,500	1,000
Sport and Recreation Facilities		–	–	–	–	–	–	10,000	–	20,000
Community Assets		***950***	***(150)***	***1,830***	–	–	–	***10,800***	***1,500***	***21,000***
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		204	33	247	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		***204***	***33***	***247***	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		**769**	**1,051**	**1,930**	**700**	**1,823**	**1,823**	**1,360**	**1,423**	**1,487**
Furniture and Office Equipment		**1,580**	**289**	**1,060**	**1,100**	**506**	**506**	**6,110**	**628**	**656**
Machinery and Equipment		**1,800**	**8,712**	**2,148**	**400**	**550**	**550**	**1,243**	**778**	**813**
Transport Assets		–	**13,723**	**2,824**	–	–	–	–	–	–
Land		–	–	**1,075**	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Mature		–	-	-	-	-	-	-	-	-
Immature		–	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		**74,483**	**112,934**	**106,133**	**84,156**	**94,038**	**94,038**	**110,495**	**83,899**	**83,179**

ASSET REGISTER SUMMARY - PPE (WDV)	5	***1,027,355***	***1,049,721***	***1,037,887***	***1,273,184***	***1,279,919***	***1,279,919***	***1,261,802***	***1,188,179***	***1,126,080***
Roads Infrastructure		587,852	576,360	563,646	1,242,897	1,251,674	1,251,674	1,194,290	1,166,151	1,126,258
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		42,415	56,896	67,703	(7,083)	(5,851)	(5,851)	1,274	1,900	(1,630)
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		18,282	14,933	10,596	223	324	324	(460)	(902)	(1,378)
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		***648,549***	***648,190***	***641,945***	***1,236,037***	***1,246,147***	***1,246,147***	***1,195,105***	***1,167,149***	***1,123,250***
Community Assets		17,395	15,675	15,401	(1,333)	(1,063)	(1,063)	(1,117)	(2,286)	(3,509)
Heritage Assets		463	463	463	463	463	463	463	463	463
Investment properties		81,077	96,399	103,831	48,032	48,032	48,032	47,492	46,927	46,336
Other Assets		63,444	59,161	55,480	(4,459)	(6,446)	(6,446)	(5,873)	(12,539)	(19,511)
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Intangible Assets		23	13	5	606	671	671	663	654	646
Computer Equipment		1,714	2,186	3,334	(274)	854	854	344	703	1,078
Furniture and Office Equipment		2,849	2,462	2,949	449	(295)	(295)	4,610	4,887	4,617
Machinery and Equipment		18,085	24,127	19,158	(2,718)	(2,498)	(2,498)	(2,452)	(5,017)	(7,701)
Transport Assets		18,448	27,208	21,485	(3,620)	(5,947)	(5,947)	22,568	(12,764)	(19,589)
Land		175,308	173,835	173,835	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Living Resources		–	–	–	–	–	–	–	–	–
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	**1,027,355**	**1,049,721**	**1,037,887**	**1,273,184**	**1,279,919**	**1,279,919**	**1,261,802**	**1,188,179**	**1,126,080**
EXPENDITURE OTHER ITEMS		**77,331**	**94,295**	**96,671**	**94,487**	**94,138**	**94,138**	**95,256**	**98,971**	**103,512**
Depreciation	7	59,188	57,072	59,214	65,402	59,298	59,298	58,901	61,611	64,445
Repairs and Maintenance by Asset Class	3	**18,143**	**37,223**	**37,457**	**29,085**	**34,839**	**34,839**	**36,354**	**37,360**	**39,067**
Roads Infrastructure		8,193	13,895	20,456	10,940	13,001	13,001	7,766	7,424	7,765
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		1,997	12,187	4,566	6,073	4,428	4,428	4,750	4,968	5,197
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	1,243	2,108	2,108	2,203	2,304	2,408
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		***10,190***	***26,082***	***25,023***	***18,255***	***19,537***	***19,537***	***14,718***	***14,696***	***15,370***
Community Facilities		164	166	537	573	929	929	6,262	6,550	6,852
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		***164***	***166***	***537***	***573***	***929***	***929***	***6,262***	***6,550***	***6,852***
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	**550**	**575**	**601**
Machinery and Equipment		**7,789**	**10,975**	**11,898**	**10,257**	**14,374**	**14,374**	**13,101**	**13,735**	**14,358**
Transport Assets		–	–	–	–	–	–	**1,724**	**1,803**	**1,886**
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Mature		–	-	-	-	-	-	-	-	-
Immature		–	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		**77,331**	**94,295**	**96,671**	**94,487**	**94,138**	**94,138**	**95,256**	**98,971**	**103,512**
Renewal and upgrading of Existing Assets as % of total capex		*82.9%*	*51.5%*	*71.5%*	*78.8%*	*75.3%*	*75.3%*	*70.7%*	*83.2%*	*90.4%*
Renewal and upgrading of Existing Assets as % of deprecn		*104.3%*	*101.9%*	*128.2%*	*101.5%*	*119.4%*	*119.4%*	*132.6%*	*113.3%*	*116.7%*
R&M as a % of PPE		*1.8%*	*3.5%*	*3.6%*	*2.3%*	*2.7%*	*2.7%*	*2.9%*	*3.1%*	*3.5%*
Renewal and upgrading and R&M as a % of PPE		*7.8%*	*9.1%*	*10.9%*	*7.5%*	*8.3%*	*8.3%*	*9.1%*	*9.0%*	*10.2%*

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to construct and/procure new assets, renewal, and upgrading of existing assets, as well as spending on repairs and maintenance by asset class.

1.2 National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal and upgrading of existing assets, and allocations to repairs and maintenance should be 8 per cent of property plant and equipment. The municipality allocated 78% of the capital budget to the renewal and upgrading of existing assets which is considered to be an achievement.

2. The renewal and upgrading of existing assets target have been met throughout the MTEF period, however, the achievement of repairs and maintenance target remains a challenge.

Table A10 – Basic service delivery measurement

Description	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue &		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Household service targets									
Energy:									
Electricity (at least min.service level)	69,458	69,458	69,458	77,235	77,235	77,235	77,235	81,020	84,827
Electricity - prepaid (min.service level)	-	-	-	-	-	-	-	-	-
Minimum Service Level and Above sub-total	69,458	69,458	69,458	77,235	77,235	77,235	77,235	81,020	84,827
Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
Other energy sources	3,480	3,480	3,480	3,917	3,917	3,917	4,109	4,298	4,492
Below Minimum Service Level sub-total	3,480	3,480	3,480	3,917	3,917	3,917	4,109	4,298	4,492
Total number of households	**72,938**	**72,938**	**72,938**	**81,152**	**81,152**	**81,152**	**81,344**	**85,318**	**89,319**
Refuse:									
Removed at least once a week	6,616,042	6,611,534	6,611,534	6,612,145	6,612,145	6,612,145	6,936,140	7,255,203	7,581,687
Minimum Service Level and Above sub-total	6,616,042	6,611,534	6,611,534	6,612,145	6,612,145	6,612,145	6,936,140	7,255,203	7,581,687
Removed less frequently than once a week	405	405	405	428	428	428	448	469	490
Using communal refuse dump	1,993	1,993	1,993	2,105	2,105	2,105	2,208	2,310	2,414
Using own refuse dump	38,712	42,524	42,524	44,779	44,779	44,779	46,973	49,134	51,345
Other rubbish disposal	703	703	703	741	741	741	778	813	850
No rubbish disposal	8,504	8,504	8,504	8,957	8,957	8,957	9,396	9,828	10,270
Below Minimum Service Level sub-total	**50,317**	**54,129**	**54,129**	**57,009**	**57,009**	**57,009**	**59,803**	**62,554**	**65,369**
Total number of households	**6,666,359**	**6,665,663**	**6,665,663**	**6,669,155**	**6,669,155**	**6,669,155**	**6,995,943**	**7,317,757**	**7,647,056**
Households receiving Free Basic Service									
Electricity/other energy (50kwh per household per month)	10,326	10,545	10,654	11,617	11,617	11,617	12,186	12,747	13,320
Refuse (removed at least once a week)	–	–	–	–	–	–	–	–	–
Cost of Free Basic Services provided - Formal Settlements (R'000)									
Total cost of FBS provided	–	–	–	–	–	–	–	–	–
Highest level of free service provided per household									
Property rates (R value threshold)									
Water (kilolitres per household per month)									
Sanitation (kilolitres per household per month)									
Sanitation (Rand per household per month)									
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)									
Revenue cost of subsidised services provided (R'000)									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)									
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)	5,741	9,017	9,017	9,017	17,077	17,077	11,702	12,240	12,791
Electricity/other energy (in excess of 50 kwh per indigent household per month)	–	–	–	–	–	–	–	–	–
Refuse (in excess of one removal a week for indigent households)	–	–	–	–	–	–	–	–	–
Total revenue cost of subsidised services provided	**5,741**	**9,017**	**9,017**	**9,017**	**17,077**	**17,077**	**11,702**	**12,240**	**12,791**

2 PART 2 – SUPPORTING DOCUMENTATION

2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager, councillors responsible for financial matters, chief financial officer, senior managers responsible for at least the three largest votes in the municipality, manager responsible for budgeting, manager responsible for planning and any technical experts on infrastructure.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices.
- that there is proper alignment between the policy and service delivery priorities set out in the Municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality.

- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

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The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the Mayor.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 Budget Process Overview

Section 21 (1)(b) of the MFMA prescribes that the Mayor of a Municipality must at least 10 months before the start of a financial year, table in Council a time schedule outlining key deadlines for the preparation, tabling and approval of the annual budget and also the review of the Integrated Development Plan. Some of the activities in the process plan will be conducted through virtual meetings, telephonic discussions and other electronic means.

The municipality hopes to conclude the review process for the 2024-2025 IDP by the end of May 2024. The process plan was implemented from July 2023 financial year. Below is the timetable for the IDP/ budget process for 2024/25 Municipal fiscal year.

IDP and Budget Process Plan for the 2024/2025 financial year

MONTH	ACTIVITY	TARGET DATE
PREPARATORY PHASE		
July 2023	• Review of previous year's IDP/Budget process with MTEF included. • EXCO provides political guidance over the budget process and priorities that must inform preparations of the budget. • Tabling of the draft 2024-2025 IDP and Budget process plan to IDP steering committee/technical committee for comments and inputs. • Tabling of the 2024-2025 IDP and Budget process plan to council structures for approval.	1-31 July 2023 1-31 July 2023 15 July 2023 29 July 2023
August 2023	• Ward-to-Ward based analysis data collection. • 4th Quarter Performance Lekgotla • Submit AFS (Annual Financial Statements) for 2022/23 to AG. • Submit 2022/23 cumulative Performance Report to AG & Council Structures.	10 August 2023 -30 September 2023 26 August 2023 31 August 2023 31 August 2023
	ANALYSIS PHASE	
September 2023	• Council determines strategic objectives for service delivery through IDP review processes and the development of the	01 September 2023-December 2023

MONTH	ACTIVITY	TARGET DATE
	next 3-year budget (including review of sector departments plans). • Determine revenue projections, propose tariffs, and draft initial allocations per function and department for 2024-2025 financial year. • Electronic Consultations with provincial and national sector departments on sector specific programmes for alignment (schools, libraries, clinics, water, electricity, roads, etc.). • Finalize ward based data compilation for verification in December 2023	
	STRATEGIES PHASE	
October 2023	• Quarterly (1st) review of 2023/24 budget, related policies, amendments (if necessary), any related consultative process. • Collate information from ward-based data. • Begin preliminary preparations on proposed budget for 2024/25 financial year with consideration being given to partial performance of 2023/24. • 1ST Quarter Performance Lekgotla (2023/24)	29 October 2023 1-31 October 2023 1-31 October 2023 28 October 2023
	PROJECTS PHASE	
November 2023	• Confirm IDP projects with district and sector departments.	1-30 November 2023

MONTH	ACTIVITY	TARGET DATE
	• Engage with sector departments' strategic sessions to test feasibility of attendance to planned sessions. • Review and effect changes on initial IDP draft.	
	INTEGRATION PHASE	
December 2023	• Consolidated Analysis Phase report in place • IDP Steering/technical Committee meeting to present the analysis phase data. • IDP Representative Forum to present the analysis report	01 December 2023 02 December 2023 07 December 2023
January 2024	• Review budget performance and prepare for adjustment. • Table Draft 2022/23 Annual Report to MPAC and Council. • Submit Draft Annual Report to AG, Provincial Treasury and COGHSTA. • Publish Draft Annual Report in the municipal jurisdiction (website etc.). • Prepare Oversight Report for the 2022/23 financial year. • Mid-Year Performance Lekgotla/Review/Strategic Planning Session, (review of IDP/Budget, related policies and consultative process	11-18 January 2024 18 January 2024 18 January 2024

MONTH	ACTIVITY	TARGET DATE
February 2024	• Table Budget Adjustment. • Submission of Draft IDP/Budget for 2024-2025 to Management. • Submission of Draft 2024-2025 IDP/Budget and sector plans to Portfolio Committees. • Submission of 2023/24 Adjustment Budget to Budget Steering Committee • Submission of 2024-2025 Draft IDP and Budget to EXCO • Adjusted budget/IDP/SDBIP 2023/2024	24 February 2024 02 February 2024 09-10 February 2024 16-17 February 2024 15 February 2024 28 February 2024
March 2024	• Submission of 2024-2025 Draft Budget to Budget Steering Committee • Council considers the 2024-2025 Draft IDP and Budget. • Publish the 2023-2024 Draft IDP and Budget for public comments. • Adoption of Oversight Report for 2021-2022.	16 March 2024 31 March 2024 31 March 2024
	APPROVAL PHASE	

MONTH	ACTIVITY	TARGET DATE
April 2024	• Submit 2024-2025 Draft IDP and Budget to the National Treasury, Provincial Treasury and COGHSTA in both printed & electronic formats. • Quarterly (3rd) review of 2023-2024 budget/IDP and related policies' amendment (if necessary) and related consultative process. • IDP Technical committee to consider the draft 2024-2025 IDP. • IDP virtual/physical Representative Forum meeting to present the draft 2024-2025 IDP to various stakeholders. • Consultation with National and Provincial Treasury, community participation and stakeholder consultation on the draft 2024-2025 IDP.	06 April 2024 28 April 2024 11 April 2024 13 April 2024 17 April 2024 -10 May 2024
May 2024	• 3rd Quarter Performance Lekgotla (2023/24) • Submission of 2024-2025 Final Budget to Budget Steering Committee • Final Draft Budget/IDP/SDBIP 2024/2025 • Submission of Final Draft IDP/Budget for 2023/24 to the MPAC for recommendations to Council and Council for approval. • Finalize SDBIP[i] for 2024-2025. • Develop Performance Agreements (Performance Plans) of MM, Senior	03 May 2024 15 May 2024 26 May 2024

MONTH	ACTIVITY	TARGET DATE
	Managers, Middle Managers and all employees for 2024-2025 performance year.	
June 2024	• Submission of the SDBIP to the Mayor and APAC or review. • Submission of 2024-2025 Performance Agreements to the Mayor.	1-30 June 2024

2.1.2 IDP and Service Delivery and Budget Implementation Plan

The IDP process plan and the budget time schedule for the 2024/25 MTREF was tabled in Council in June 2023.

The Municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to the fourth revision cycle included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public participation process;
- Compilation of the SDBIP, and
- The review of the performance management and monitoring processes.

The IDP has been taken into a business and financial planning process leading up to the 2024/25 MTREF based on the approved 2023/24 MTREF, Mid-year review and adjustments budget. The business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

With the compilation of the 2024/25 MTREF, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year performance for 2023/24 financial year. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2024/25 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2024/25 MTREF:

- The Municipality growth (looking mainly on additional revenue from traffic fines)
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e inflation, Eskom increases, household debt, etc)
- Performance trends (2023/24)
- The approved 2023/24 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtors payment levels
- Investment possibilities
- The need for tariff increases versus the ability of the community to pay for service
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 128 has been taken into consideration in the planning and prioritisation process.

2.2 Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the Municipality, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that the Municipality strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is

therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the Municipality's response to these requirements.
The national and provincial priorities, policies and strategies of importance include amongst others:

- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- National Spatial Development Perspective (NSDP) and
- National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP.

In order to ensure integrated and focused service delivery between all spheres of government it was important for the Municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the Municipality. The five-year programme responds to the development challenges and opportunities faced by the municipality by identifying the key performance areas to achieve the developmental priorities mentioned above.

Developmental priority	Outcome	Role of EMLM	Output
Spatial Rationale	**Outcome 8 &9**	• Provide land for human settlement • Zoning and rezoning of land • Prevent land invasions	More efficient land utilization and release state land.
Access to basic service delivery	**Outcome 6**	• Provision of electricity • Roads and storm water control	Reliable infrastructure services
Local Economic Development	**Outcome 7,4 &11**	• Creation of jobs • Support to emerging businesses (SMME"s) • Promote tourism	Improved employment and municipal economy
Financial sound management	**Outcome 9 &12**	• Financial management and planning • Comply with legal financial requirements	Sound financial management

		• Revenue enhancement	
Good Governance and public participation	**Outcome 9**	• Community participations • Intergovernmental relations	Full participation of all structures and communities
Organizational Development	**Outcome 9**	• Human resource development and management • Organizational structure development • Executive and Council support	Vibrant institution
Social services	**Outcome 1 , 2 &10**	• Education support and co-ordination • Facilitation of health services • Community development services	Improved community services

2.2.1 Free Basic Services: basic social services package for indigent households

The social package assists residents that have difficulty in paying for services and are registered as indigent households in terms of the Indigent Policy of the Municipality.

For the 2024/25 financial year anticipated indigents to be registered have been provided for in the budget and the indigent-base is expected to steadily increase in the MTREF period. In terms of the Municipality's indigent policy registered households are entitled to 50 kwh of electricity, free waste removal, as well as special property rates rebates. Special discount on property rates will also be given to pensioners.
Further detail relating to the number of households receiving free basic services, the cost of free basic services, highest level of free basic services as well as the revenue cost associated with the free basic services is contained in MBRR A10 (Basic Service Delivery Measurement) on.

2.3 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance. At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

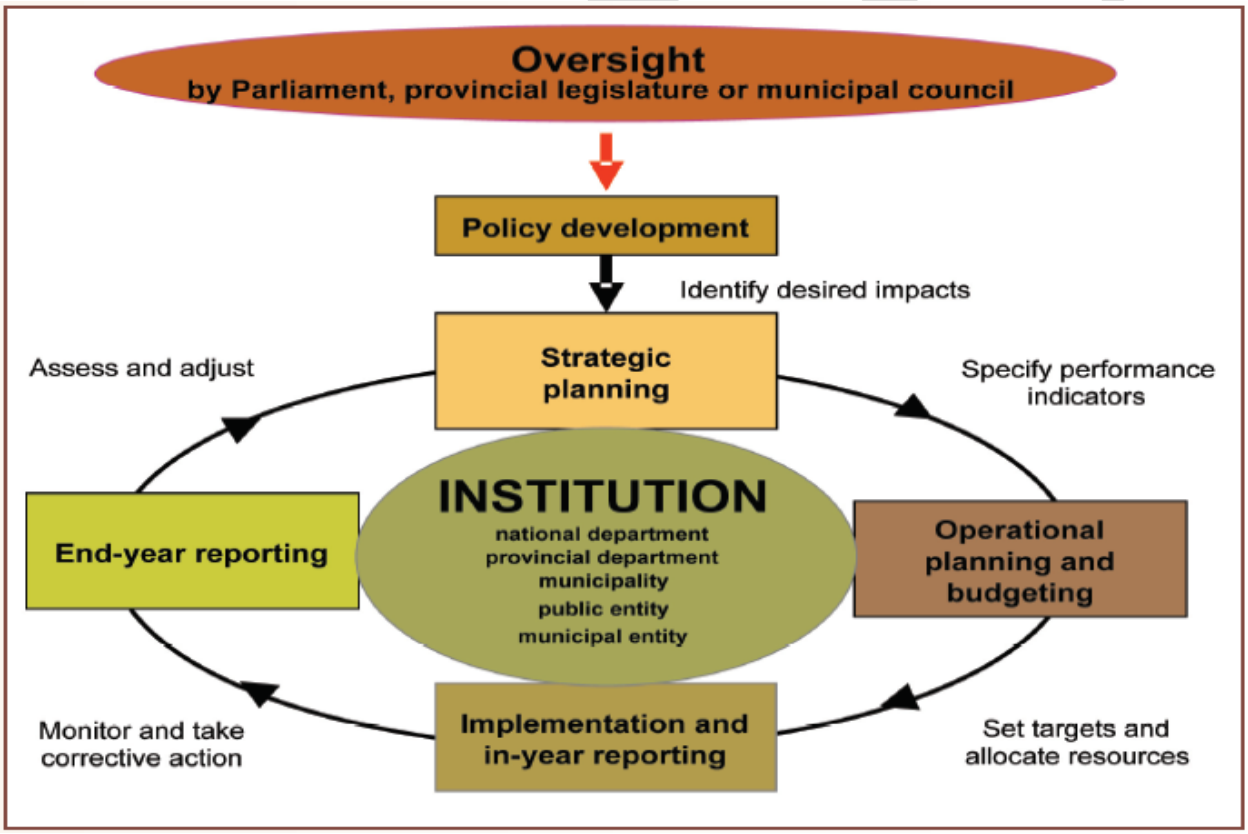

Figure 4 Planning, budgeting and reporting cycle

The performance of the Municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);

- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the Municipality in its integrated performance management system are aligned to the Framework of Managing Programme Performance Information issued by the National Treasury:

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Overview of budget related-policies

The municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

2.3.1 Review of credit control and debt collection procedures/policies

The credit control and debt collection policy as approved by Council in the past is currently under review. While the adopted policy is credible, sustainable, manageable and informed by affordability and value for money, there has been a need to review certain components to achieve a higher collection rate. Some of the possible revisions will include the lowering of the credit periods for the down payment of debt. In addition, emphasis will be placed on speeding up the indigent registration process to ensure that credit control and debt collection efforts are not fruitlessly wasted on these debtors.

As most of the indigents within the municipal area are unable to pay for municipal services because they are unemployed, the Integrated Indigent Exit Programme aims to link the registered indigent households to development, skills and job opportunities. The programme also seeks to ensure that all departments as well as external role players are actively involved in the reduction of the number of registered indigent households.

The 2024/25 MTREF has been prepared on the basis of achieving an average debtors' collection rate of 85 per cent on current billings. In addition, the collection of debt in excess of 90 days has been prioritised as a pertinent strategy in increasing the municipality's cash levels. In addition, the potential of a payment incentive scheme is being investigated and if found to be viable will be incorporated into the policy.

2.3.2 Asset Management, Investment and Funding Policy

A proxy for asset consumption can be considered the level of depreciation each asset incurs on an annual basis. Preserving the investment in existing infrastructure needs to be considered a significant strategy in ensuring the future sustainability of infrastructure and the municipality's revenue base. Within the framework, the need for asset renewal was considered a priority and hence the capital programme was determined based on renewal of current assets versus new asset construction.

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Further, continued improvements in technology generally allows many assets to be renewed at a lesser 'real' cost than the original construction cost. Therefore, it is considered prudent to allow for a slightly lesser continual level of annual renewal than the average annual depreciation. The Asset Management and Funding Policy is therefore considered a strategic guide in ensuring a sustainable approach to asset renewal, repairs and maintenance and is utilised as a guide to the selection and prioritisation of individual capital projects. In addition the policy prescribes the accounting and administrative policies and procedures relating to property, plant and equipment (fixed assets).

2.3.3 Budget Policy

The budget process is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the financial management practices of municipalities. To ensure that the municipality continues to deliver on its core mandate and achieves its developmental goals, the mid-year review and adjustment budget process will be utilised to ensure that underperforming functions are identified and funds redirected to performing functions.

2.3.4 Supply Chain Management Policy

The Supply Chain Management policy was adopted by Council in September 2007 and the policy has been getting reviewed on annual basis and the changes made now are incorporated and presented in the resolutions paragraph.

2.3.5 Virement Policy

The Virement policy aims to empower senior managers with an efficient financial and budgetary amendment and control system to ensure optimum service delivery within the legislative framework of the MFMA and the municipality's system of delegations. The Virement policy was approved by Council in the past and is getting reviewed every financial year in respect of both Operating and Capital Budget Fund Transfers.

2.3.6 Cash Management and Investment Policy

The municipality's Cash Management and Investment Policy was amended by Council in February 2013. The aim of the policy is to ensure that the municipality's surplus cash and investments are adequately managed, especially the funds set aside for the cash backing of certain reserves. The policy details the minimum cash and cash equivalent required at any point in time and introduces time frames to achieve certain benchmarks.

2.3.7 Tariff Policies

The municipality's tariff policies provide a broad framework within which the Council can determine fair, transparent and affordable charges that also promote sustainable service delivery. The policies have been approved on various dates and a consolidated tariff policy is envisaged to be compiled for ease of administration and implementation.

All the above policies are available on the municipality's website, as well as the following budget related policies:

- Indigent
- Petty Cash
- Property rates
- Borrowing
- Cost containment

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- Insurance management

2.4 Overview of budget assumptions

External factors

Owing to the economic slowdown, financial resources are limited due to reduced payment levels by consumers. This has resulted in declining cash inflows, which has necessitated restrained expenditure to ensure that cash outflows remain within the affordability parameters of the municipality's finances.

General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2024/25 MTREF:

- National Government macro-economic targets.
- The general inflationary outlook and the impact on municipality's residents and businesses.
- The impact of municipal cost drivers.
- The increase in prices for bulk electricity; and
- The increase in the cost of remuneration.

Collection rate for revenue services

The base assumption is that tariff and rating decreases will decrease at a rate CPI rate or slightly lower over the long term. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term. The rate of revenue collection is budgeted as a percentage of annual billings as follows: property rates 78%; Services charges electricity 100%; Services charges refuse 61%; other revenue 100%; Traffic fines 13%. The performance of arrear collections will however only be considered a source of additional cash in-flow once the performance has been carefully monitored.

Growth or decline in tax base of the municipality.

Debtor's revenue is assumed to increase at a rate that is influenced by the consumer debtor`s collection rate, tariff/rate pricing, real growth rate of the municipality, household formation growth rate and the poor household change rate. In addition, the following are some of the assumptions that have direct impact on debtors and collection rate as well revenue generation:

- Property rates – 78%
- Service charge electricity - 100%
- Service charge refuse removal - 61%
- Rental on facilities - 100%
- Other revenue – 100%
- Interest on outstanding debtors (exchange) - 30%
- Interest on outstanding debtors (non-exchange) - 50%
- Traffic fines – 11%

Household formation is the key factor in measuring municipal revenue and expenditure growth, as servicing 'households' is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings. In addition the change in the number of poor households influences the net revenue

benefit derived from household formation growth, as it assumes that the same costs incurred for servicing the household exist, but that no consumer revenue is derived as the 'poor household' limits consumption to the level of free basic services.

Salary increases

MFMA circular 128 did not stipulate the salary increase projection and as a result, the proposal on salary and wage collective agreement was used. The proposed salary increases to be as follows:

- 2024/25 – CPI 4.9%
- 2024/25 – CPI 4.6%
- 2026/27 – CPI 4.6%

Impact of national, provincial and local policies

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and in this regard various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Creating jobs;
- Enhancing education and skill development;
- Improving Health services;
- Rural development and agriculture; and
- Fighting crime and corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 95% will be achieved on operating expenditure and 100% on the capital programme for the 2024/25 MTREF of which performance has been factored into the cash flow budget.

2.5 Overview of budget funding

2.5.1 Medium-term outlook: operating revenue

The following table is a breakdown of the operating revenue over the medium-term and presents operating surplus of R18, 348 million in 2024/25 that is relatively not enough.

Figure 5 Breakdown of operating revenue over the 2024/25 MTREF

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The Municipality derives most of its operational revenue from the provision of goods and services such as electricity and solid waste removal, property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc).

The revenue strategy is a function of key components such as:

- Growth in the municipality and economic development.

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- Revenue management and enhancement.
- Achievement of 85 per cent annual collection rate for consumer revenue.
- National Treasury guidelines.
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval.
- Achievement of full cost recovery of specific user charges.
- Determining tariff escalation rate by establishing/calculating revenue requirements.
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA), and
- And the ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.
The proposed tariff increases for the 2024/25 MTREF on the different revenue categories are:

- Property rates
- Refuse removal
- Electricity
- Other

For the medium-term, the funding strategy has been informed directly by ensuring financial sustainability and continuity. The MTREF therefore provides for a budgeted actual surplus of R13, 715 million, R10, 935 million and R5, 743 million in each of the financial years. This surplus is not entirely intended to fund capital expenditure from own sources.

2.6.2 Medium-term outlook: capital revenue

Sources of capital revenue over the MTREF

The above table is graphically represented as follows for the 2024/25 financial year.

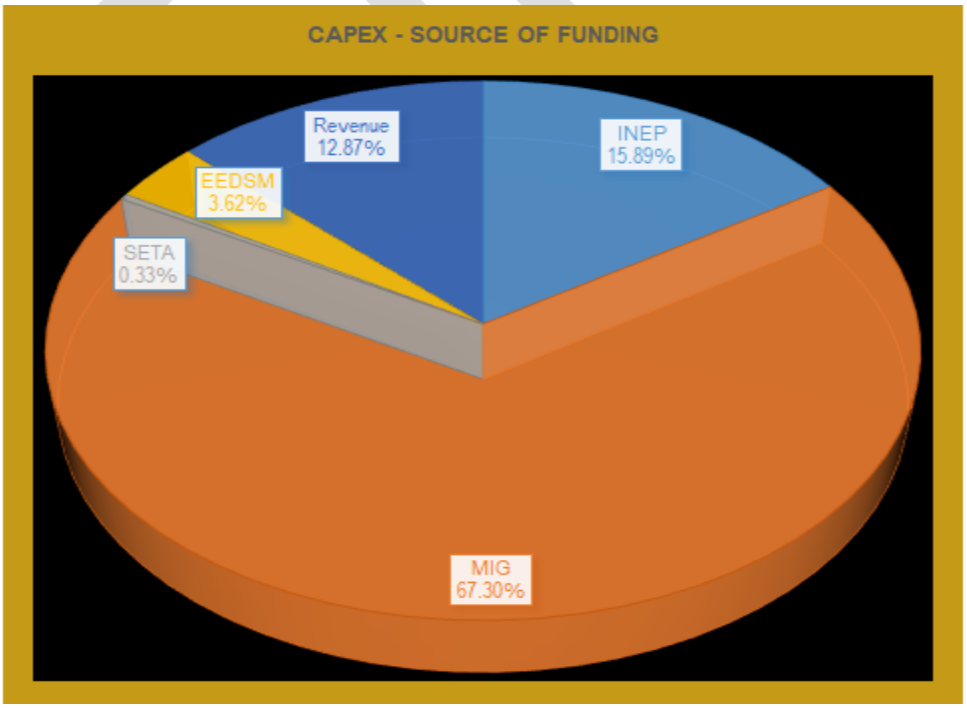

Figure 6 Breakdown of the source of funding for 2024/25 MTREF

Capital grants and receipts equate to 87% of the total funding source which represents R96, 218 million for the 2024/25 financial year and decreases to R77, 309 million and increases to R78, 567 million in 2025/26 and 2026/27 financial years respectively. Only 13% of capital budgets is funded from internally generated revenue.

2.7 Expenditure on grants and reconciliation of unspent funds

LIM472 Elias Motsoaledi - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Operating transfers and grants:	1,3									
National Government										
Balance unspent at beginning of the year		–	–	–	–	–	73,896	(4,000)	(4,000)	–
Current year receipts		(347,526)	(302,788)	(329,614)	(358,519)	(358,519)	(352,862)	(372,281)	(371,277)	(357,420)
Repayment of grants										
Conditions met - transferred to revenue		**347,526**	**302,788**	**412,802**	**358,519**	**358,519**	**362,552**	**387,099**	**380,877**	**363,020**
Conditions still to be met - transferred to liabilities		(695,052)	(605,576)	(742,416)	(717,038)	(717,038)	(641,518)	(763,380)	(756,154)	(720,440)
Provincial Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		(102)	(102)	(102)	–	–	(102)	–	–	–
Current year receipts		–	–	–	–	–	344	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		(102)	(102)	(102)	–	–	242	–	–	–
Total operating transfers and grants revenue		**347,526**	**302,788**	**412,802**	**358,519**	**358,519**	**362,552**	**387,099**	**380,877**	**363,020**
Total operating transfers and grants - CTBM	2	**(695,153)**	**(605,678)**	**(742,517)**	**(717,038)**	**(717,038)**	**(641,277)**	**(763,380)**	**(756,154)**	**(720,440)**
Capital transfers and grants:	1,3									
National Government										
Balance unspent at beginning of the year		(5,215)	(907)	(5,923)	(3,900)	(4,591)	(95,072)	(3,900)	(1,486)	(1,348)
Current year receipts		441	5,016	111,605	–	–	75,385	95,858	76,932	78,173
Conditions met - transferred to revenue		–	–	**17,000**	–	–	**75,637**	**95,858**	**76,932**	**78,173**
Conditions still to be met - transferred to liabilities		(4,774)	4,109	88,683	(3,900)	(4,591)	(95,324)	(3,900)	(1,486)	(1,348)
Provincial Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		–	–	–	–	–	(300)	(360)	(377)	(394)
Current year receipts		–	–	–	–	–	–	360	377	394
Conditions met - transferred to revenue		–	–	–	–	**691**	–	**721**	**754**	**789**
Conditions still to be met - transferred to liabilities		–	–	–	–	(691)	(300)	(721)	(754)	(789)
Total capital transfers and grants revenue		–	–	**17,000**	–	**691**	**75,637**	**96,579**	**77,686**	**78,962**
Total capital transfers and grants - CTBM	2	**(4,774)**	**4,109**	**88,683**	**(3,900)**	**(5,281)**	**(95,624)**	**(4,621)**	**(2,240)**	**(2,137)**
TOTAL TRANSFERS AND GRANTS REVENUE		**347,526**	**302,788**	**429,802**	**358,519**	**359,210**	**438,189**	**483,678**	**458,563**	**441,982**
TOTAL TRANSFERS AND GRANTS - CTBM		**(699,928)**	**(601,569)**	**(653,835)**	**(720,938)**	**(722,319)**	**(736,900)**	**(768,001)**	**(758,395)**	**(722,577)**

LIM472 Elias Motsoaledi - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
REVENUE ITEMS:											
Non-exchange revenue by source											
Exchange Revenue	6										
Total Property Rates		51,498	51,828	71,320	80,102	73,998	73,998	73,998	81,824	85,588	89,525
Less Revenue Foregone ***(exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)***		12,057	11,914	16,327	17,077	13,971	13,971	13,971	14,656	15,330	16,035
Net Property Rates		**39,442**	**39,913**	**54,993**	**63,025**	**60,026**	**60,026**	**60,026**	**67,168**	**70,257**	**73,489**
Exchange revenue service charges											
Service charges - Electricity	6										
Total Service charges - Electricity		93,438	98,377	90,414	115,903	113,616	113,616	113,616	133,515	147,899	163,862
Less Revenue Foregone ***(in excess of 50 kwh per indigent household per month)***		–	6	0	–	–	–	–	–	–	–
Less Cost of Free Basis Services (50 kwh per indigent household per month)		–	–	–	–	–	–		–	–	–
Net Service charges - Electricity		**93,438**	**98,371**	**90,414**	**115,903**	**113,616**	**113,616**	**113,616**	**133,515**	**147,899**	**163,862**
Service charges - Water	6										
Total Service charges - Water									–	–	–
Less Revenue Foregone ***(in excess of 6 kilolitres per indigent household per month)***		–	–	–	–	–	–	–	–	–	–
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		–	–	–	–	–	–		–	–	–
Net Service charges - Water		–	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management											
Total Service charges - Waste Water Management									–	–	–
Less Revenue Foregone ***(in excess of free sanitation service to indigent households)***		–	–	–	–	–	–	–	–	–	–
Less Cost of Free Basis Services (free sanitation service to indigent households)		–	–	–	–	–	–		–	–	–
Net Service charges - Waste Water Management		–	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	6										
Total refuse removal revenue		8,926	9,383	9,537	9,798	11,904	11,904	11,904	12,488	13,062	13,663
Total landfill revenue									–	–	–
Less Revenue Foregone ***(in excess of one removal a week to indigent households)***		–	–	–	–	–	–	–	–	–	–
Less Cost of Free Basis Services (removed once a week to indigent households)		–	–	–	–	–	–		–	–	–
Net Service charges - Waste Management		**8,926**	**9,383**	**9,537**	**9,798**	**11,904**	**11,904**	**11,904**	**12,488**	**13,062**	**13,663**
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	97,532	101,518	107,190	128,941	113,685	113,685	113,685	141,686	145,507	152,163
Pension and UIF Contributions		19,129	20,762	20,632	25,377	23,281	23,281	23,281	26,479	27,653	28,924
Medical Aid Contributions		5,308	5,522	6,017	6,343	7,114	7,114	7,114	7,730	8,086	8,458
Overtime		1,353	1,065	322	1,232	379	379	379	1,095	1,143	1,195
Performance Bonus		8,032	8,092	8,490	9,783	9,129	9,129	9,129	11,145	11,658	12,194
Motor Vehicle Allowance		12,487	13,204	14,271	16,452	15,989	15,989	15,989	18,657	19,516	20,413
Cellphone Allowance		2,015	2,002	1,977	1,998	2,175	2,175	2,175	2,524	2,640	2,761
Housing Allowances		206	220	255	268	281	281	281	295	309	323
Other benefits and allowances		2,278	1,019	1,124	554	1,326	1,326	1,326	535	559	584
Payments in lieu of leave		6,721	1,576	1,376	35	1,705	1,705	1,705	106	517	303
Long service awards		707	713	819	824	2,507	2,507	2,507	538	563	589
Post-retirement benefit obligations	4	(5,897)	4,049	943	2,119	–	–	–	2,222	2,325	2,432
Entertainment		–	–	–	–	–	–	–			
Scarcity		–	–	–	–	–	–	–			
Acting and post related allowance		748	524	1,113	533	1,123	1,123	1,123	745	779	815
In kind benefits		–	–	–	–	–	–	–			
sub-total	5	**150,619**	**160,266**	**164,529**	**194,460**	**178,695**	**178,695**	**178,695**	**213,757**	**221,255**	**231,154**
Less: Employees costs capitalised to PPE		–	–	–	–	–	–	–			
Total Employee related costs	1	**150,619**	**160,266**	**164,529**	**194,460**	**178,695**	**178,695**	**178,695**	**213,757**	**221,255**	**231,154**

Depreciation and amortisation											
Depreciation of Property, Plant & Equipment		59,180	57,064	59,208	65,314	59,278	59,278	59,278	58,880	61,588	64,422
Lease amortisation		8	8	6	88	21	21	21	22	23	24
Capital asset impairment		378	(4,244)	4,656	751	751	751	751	788	825	862
Total Depreciation and amortisation	1	**59,566**	**52,828**	**63,870**	**66,153**	**60,050**	**60,050**	**60,050**	**59,690**	**62,436**	**65,308**
Bulk purchases - electricity											
Electricity bulk purchases		88,246	97,964	93,185	113,017	107,455	107,455	107,455	121,123	136,530	153,896
Total bulk purchases	1	**88,246**	**97,964**	**93,185**	**113,017**	**107,455**	**107,455**	**107,455**	**121,123**	**136,530**	**153,896**
Transfers and grants											
Cash transfers and grants		1,402	1,547	1,099	3,176	5,931	5,931	5,708	9,404	9,913	10,442
Non-cash transfers and grants		15,174	–	6,519	–	–	–	4,509	–	–	–
Total transfers and grants	1	**16,576**	**1,547**	**7,617**	**3,176**	**5,931**	**5,931**	**10,217**	**9,404**	**9,913**	**10,442**
Contracted Services											
Outsourced Services		60,658	71,384	62,215	46,429	56,331	56,331	56,331	49,292	46,722	49,374
Consultants and Professional Services		9,142	7,497	4,453	6,668	5,275	5,275	5,275	5,516	5,484	5,706
Contractors		7,328	9,692	9,271	8,622	13,507	13,507	13,507	15,294	16,343	17,079
Total contracted services		**77,129**	**88,573**	**75,939**	**61,720**	**75,113**	**75,113**	**75,113**	**70,102**	**68,548**	**72,158**
Operational Costs											
Collection costs		–	–	295	691	815	815	815	982	1,027	1,074
Contributions to 'other' provisions		(0)	–	–	–	–	–	–	–	–	–
Audit fees		–	–	–	6,354	5,456	5,456	5,456	5,800	6,067	6,346
Other Operational Costs		43,481	37,838	57,716	45,596	51,222	51,222	51,222	54,473	52,272	54,636
Total Operational Costs	1	**43,481**	**37,838**	**58,011**	**52,641**	**57,494**	**57,494**	**57,494**	**61,255**	**59,366**	**62,056**
Repairs and Maintenance by Expenditure Item	8										
Employee related costs		–	–	–	–	–	–	–	–	–	–
Inventory Consumed (Project Maintenance)		15,019	32,714	32,520	23,525	24,572	24,572	24,572	25,086	25,541	26,716
Contracted Services		3,124	4,509	4,937	5,561	10,268	10,268	10,268	11,268	11,819	12,350
Operational Costs		–	–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	9	18,143	37,223	37,457	29,085	34,839	34,839	34,839	36,354	37,360	39,067
Inventory Consumed											
Inventory Consumed - Water		–	–	–	–	–	–	–	–	–	–
Inventory Consumed - Other		6,688	22,918	40,799	40,774	37,454	37,454	37,454	37,865	38,908	40,698
Total Inventory Consumed & Other Material		**6,688**	**22,918**	**40,799**	**40,774**	**37,454**	**37,454**	**37,454**	**37,865**	**38,908**	**40,698**

LIM472 Elias Motsoaledi - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	###	Vote 1 - Executive & Council	Vote 2 - Municipal Manager	Vote 3 - Budget & Treasury	Vote 4 - Corporate Services	Vote 5 - Community Services	Vote 6 - Technical Services	Vote 7 - Developmental Planning	Vote 8 - Executive Support	Vote 9 -	Vote 10 -	Vote 11 -	Vote 12 -	Vote 13 -	Vote 14 -	Vote 15 -	Total
R thousand	1																
Revenue		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
Exchange Revenue																	
Service charges - Electricity		–	–	6,981	–	–	126,534	–	–	–	–	–	–	–	–	–	133,515
Service charges - Water		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Waste Management		–	–	–	–	12,488	–	–	–	–	–	–	–	–	–	–	12,488
Sale of Goods and Rendering of Services		–	–	990	–	93	–	943	–	–	–	–	–	–	–	–	2,026
Agency services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables		–	–	205	–	5,504	4,217	–	–	–	–	–	–	–	–	–	9,925
Interest earned from Current and Non Current Assets		–	–	8,210	–	–	1,194	–	–	–	–	–	–	–	–	–	9,404
Dividends		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		–	–	–	–	–	2,855	–	–	–	–	–	–	–	–	–	2,855
Licence and permits		–	–	–	–	7,302	–	–	–	–	–	–	–	–	–	–	7,302
Operational Revenue		–	–	818	102	41	6	–	–	–	–	–	–	–	–	–	968
Non-Exchange Revenue																	
Property rates		–	–	67,168	–	–	–	–	–	–	–	–	–	–	–	–	67,168
Surcharges and Taxes		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	113,743	24	232	–	–	–	–	–	–	–	–	113,999
Licences or permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer and subsidies - Operational		48,780	53,017	60,735	46,223	58,762	78,396	17,483	19,701	–	–	–	–	–	–	–	383,099
Interest		–	–	9,963	–	–	–	–	–	–	–	–	–	–	–	–	9,963
Fuel Levy		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributi		**48,780**	**53,017**	**155,069**	**46,325**	**197,934**	**213,227**	**18,658**	**19,701**	–	–	–	–	–	–	–	**752,712**
Expenditure																	
Employee related costs		–	15,021	35,726	23,478	67,227	39,999	16,995	15,310	–	–	–	–	–	–	–	213,757
Remuneration of councillors		28,178	–	–	–	–	–	–	–	–	–	–	–	–	–	–	28,178
Bulk purchases - electricity		–	–	–	–	–	121,123	–	–	–	–	–	–	–	–	–	121,123
Inventory consumed		65	293	884	148	8,045	27,842	588	–	–	–	–	–	–	–	–	37,865
Debt impairment		–	–	6,760	–	116,055	1,603	–	–	–	–	–	–	–	–	–	124,419
Depreciation and amortisation		–	–	546	1,754	5,585	51,804	–	–	–	–	–	–	–	–	–	59,690
Interest		–	–	12	–	–	394	–	–	–	–	–	–	–	–	–	406
Contracted services		3,411	19,937	14,992	7,402	22,934	84	83	1,260	–	–	–	–	–	–	–	70,102
Transfers and subsidies		500	–	6,981	1,923	–	–	–	–	–	–	–	–	–	–	–	9,404
Irrecoverable debts written off		–	–	5,399	–	363	2,354	–	–	–	–	–	–	–	–	–	8,116
Operational costs		10,182	8,701	12,902	10,969	8,807	4,403	3,972	1,318	–	–	–	–	–	–	–	61,255
Losses on disposal of Assets		–	–	–	22	–	28	–	–	–	–	–	–	–	–	–	50
Other Losses		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		**42,336**	**43,952**	**84,203**	**45,697**	**229,017**	**249,634**	**21,637**	**17,889**	–	–	–	–	–	–	–	**734,364**
Surplus/(Deficit)		**6,444**	**9,065**	**70,866**	**629**	**(31,083)**	**(36,407)**	**(2,979)**	**1,812**	–	–	–	–	–	–	–	**18,347**
Transfers and subsidies - capital (monetary allocations)		–	–	–	360	–	95,858	–	–	–	–	–	–	–	–	–	96,218
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**6,444**	**9,065**	**70,866**	**989**	**(31,083)**	**59,451**	**(2,979)**	**1,812**	–	–	–	–	–	–	–	**114,566**

LIM472 Elias Motsoaledi - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
ASSETS											
Trade and other receivables from exchange transactions											
Electricity		24,579	24,913	23,814	59,952	60,013	60,013	60,013	59,587	67,671	76,359
Water		140	141	141	–	–	–	–	–	–	–
Waste		(9,560)	(12,733)	(13,841)	4,320	6,245	6,245	6,245	8,572	15,993	23,756
Waste Water		(3)	(3)	(3)	21,579	22,524	22,524	22,524	13,787	13,787	13,787
Other trade receivables from exchange transactions		67,858	89,431	93,691	–	(11)	(11)	(11)	–	–	–
Gross: Trade and other receivables from exchange transactions		**83,013**	**101,748**	**103,803**	**85,851**	**88,771**	**88,771**	**88,771**	**81,946**	**97,451**	**113,902**
Less: Impairment for debt		**(21,779)**	**(30,358)**	**(35,263)**	**(16,500)**	**(16,500)**	**(16,500)**	**(16,500)**	**(17,308)**	**(35,412)**	**(54,349)**
Impairment for Electricity		(1,301)	(1,769)	(2,012)	(1,528)	(1,528)	(1,528)	(1,528)	(1,603)	(3,280)	(5,034)
Impairment for Water		–	–	–	–	–	–	–	–	–	–
Impairment for Waste		(7,673)	(10,169)	(11,614)	(14,971)	(14,971)	(14,971)	(14,971)	(15,705)	(32,132)	(49,315)
Impairment for Waste Water		–	–	–	–	–	–	–	–	–	–
Impairment for other trade receivalbes from exchange transactions		(12,805)	(18,420)	(21,637)	–	–	–	–	–	–	–
Total net Trade and other receivables from Exchange Transactions		**61,234**	**71,390**	**68,540**	**69,351**	**72,272**	**72,272**	**72,272**	**64,638**	**62,038**	**59,552**
.											
Receivables from non-exchange transactions											
Property rates		51,791	61,774	80,018	18,131	10,962	10,962	10,962	2,928	7,407	12,092
Less: Impairment of Property rates		(21,700)	(27,321)	(29,613)	(7,770)	(6,445)	(6,445)	(6,445)	(6,760)	(13,832)	(21,229)
Net Property rates		**30,090**	**34,453**	**50,406**	**10,360**	**4,517**	**4,517**	**4,517**	**(3,832)**	**(6,425)**	**(9,137)**
Other receivables from non-exchange transactions		(261)	(2,627)	106,702	169,794	176,617	176,617	176,617	184,630	296,852	440,542
Impairment for other receivalbes from non-exchange transactions		(3,500)	(1,142)	(111,085)	(70,585)	(95,663)	(95,663)	(95,663)	(100,350)	(205,316)	(315,111)
Net other receivables from non-exchange transactions		**(3,762)**	**(3,769)**	**(4,383)**	**99,209**	**80,954**	**80,954**	**80,954**	**84,280**	**91,536**	**125,431**
Total net Receivables from non-exchange transactions		**26,329**	**30,683**	**46,022**	**109,569**	**85,471**	**85,471**	**85,471**	**80,447**	**85,111**	**116,294**

FINAL

Consumables											
Standard Rated											
Opening Balance		24,675	31,289	43,887	79,345	79,345	79,345	79,345	79,821	84,925	96,369
Acquisitions		6,614	19,733	22,010	–	–	–	–	–	–	–
Issues	7	–	(7,134)	(16,519)	(31,095)	(30,575)	(30,575)	(30,575)	(30,549)	(31,256)	(32,694)
Adjustments	8	–	–	(504)	–	–	–	–	–	–	–
Write-offs	9	–	–	–	–	–	–	–	–	–	–
Closing balance - Consumables Standard Rated		**31,289**	**43,887**	**48,874**	**48,250**	**48,770**	**48,770**	**48,770**	**49,272**	**53,669**	**63,675**
Zero Rated											
Opening Balance		(16,558)	(20,278)	(34,102)	–	–	–	–	–	(7,315)	(14,967)
Acquisitions		2,964	167	–	–	–	–	–	–	–	–
Issues	7	(6,683)	(13,992)	(591)	(9,679)	(6,878)	(6,878)	(6,878)	(7,315)	(7,652)	(8,004)
Adjustments	8	–	–	–	–	–	–	–	–	–	–
Write-offs	9	–	–	–	–	–	–	–	–	–	–
Closing balance - Consumables Zero Rated		**(20,278)**	**(34,102)**	**(34,693)**	**(9,679)**	**(6,878)**	**(6,878)**	**(6,878)**	**(7,315)**	**(14,967)**	**(22,971)**
Finished Goods											
Opening Balance		774	–	–	–	–	–	–	–	–	–
Acquisitions		–	–	–	–	–	–	–	–	–	–
Issues	7	–	–	–	–	–	–	–	–	–	–
Adjustments	8	(774)	–	–	–	–	–	–	–	–	–
Write-offs	9	–	–	–	–	–	–	–	–	–	–
Closing balance - Finished Goods		–	–	–	–	–	–	–	–	–	–
Materials and Supplies											
Opening Balance		73	71	70	–	–	–	–	–	–	–
Acquisitions		3	1,791	23,682	–	–	–	–	–	–	–
Issues	7	(5)	(1,792)	(23,690)	–	–	–	–	–	–	–
Adjustments	8	–	–	–	–	–	–	–	–	–	–
Write-offs	9	–	–	–	–	–	–	–	–	–	–
Closing balance - Materials and Supplies		**71**	**70**	**62**	–	–	–	–	–	–	–
Work-in-progress											
Opening Balance		–	–	–	–	–	–	–	–	–	–
Materials		–	–	–	–	–	–	–	–	–	–
Transfers		–	–	–	–	–	–	–	–	–	–
Closing balance - Work-in-progress		–	–	–	–	–	–	–	–	–	–
Housing Stock											
Opening Balance		–	–	–	–	–	–	–	–	–	–
Acquisitions		–	–	–	–	–	–	–	–	–	–
Transfers		–	–	2,620	–	–	–	–	–	–	–
Sales		–	–	–	–	–	–	–	–	–	–
Closing Balance - Housing Stock		–	–	**2,620**	–	–	–	–	–	–	–
Land											
Opening Balance		–	–	8,561	–	–	–	–	–	–	–
Acquisitions		–	8,561	–	–	–	–	–	–	–	–
Sales		–	–	–	–	–	–	–	–	–	–
Adjustments		–	–	(815)	–	–	–	–	–	–	–
Correction of Prior period errors		–	–	–	–	–	–	–	–	–	–
Transfers		–	–	–	–	–	–	–	–	–	–
Closing Balance - Land		–	**8,561**	**7,746**	–	–	–	–	–	–	–
Closing Balance - Inventory & Consumables		**11,082**	**18,416**	**24,610**	**38,571**	**41,891**	**41,891**	**41,891**	**41,956**	**38,702**	**40,704**

Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		1,646,350	1,745,800	1,832,962	1,375,852	1,385,686	1,385,686	1,385,686	1,464,754	1,520,064	1,602,910
Leases recognised as PPE	3	26,156	21,356	19,330	–	–	–	–	–	–	–
Less: Accumulated depreciation		634,918	686,251	743,445	65,314	59,275	59,275	59,275	58,880	120,468	184,890
Total Property, plant and equipment (PPE)	2	**1,037,588**	**1,080,905**	**1,108,848**	**1,310,538**	**1,326,411**	**1,326,411**	**1,326,411**	**1,405,874**	**1,399,595**	**1,418,020**
LIABILITIES											
Current liabilities - Financial liabilities											
Short term loans (other than bank overdraft)		–	–	–	–	–	–	–	–	–	–
Current portion of long-term liabilities		3,014	4,766	7,622	7,246	9,494	9,494	9,494	8,895	9,125	10,785
Total Current liabilities - Financial liabilities		**3,014**	**4,766**	**7,622**	**7,246**	**9,494**	**9,494**	**9,494**	**8,895**	**9,125**	**10,785**
Trade and other payables from exchange transactions											
Trade and other payables from exchange transactions	5	88,109	100,644	98,011	99,306	102,962	102,962	102,962	90,033	97,562	115,424
Other trade payables from exchange transactions		–	–	–	–	–	–	–	–	–	–
Trade payables from Non-exchange transactions: Unspent conditional Grants		1,008	6,024	21,278	3,900	3,900	3,900	3,900	5,386	2,835	2,812
Trade payables from Non-exchange transactions: Other		198	465	823	4,005	4,004	4,004	4,004	6,841	10,868	10,570
VAT		22,336	30,492	47,379	–	–	–	–	–	–	–
Total Trade and other payables from exchange transactions	2	**111,651**	**137,626**	**167,490**	**107,211**	**110,866**	**110,866**	**110,866**	**102,260**	**111,265**	**128,806**
Non current liabilities - Financial liabilities											
Borrowing	4	(338)	14,616	9,357	5,456	7,637	7,637	7,637	27,548	18,422	7,434
Other financial liabilities		(0)	–	–	–	–	–	–	–	–	–
Total Non current liabilities - Financial liabilities		**(338)**	**14,616**	**9,357**	**5,456**	**7,637**	**7,637**	**7,637**	**27,548**	**18,422**	**7,434**
Non current liabilities - Long Term portion of trade payables		–	–	–	–	–	–	–	–	–	–
Elelctricty Bulk Purchases		–	–	–	–	–	–	–	–	–	–
Payables and Accruals - General		–	–	–	–	–	–	–	–	–	–
Water Bulk Purchases		–	–	–	–	–	–	–	–	–	–
Municipal Debt Relief		–	–	–	–	–	–	–	–	–	–
Provisions											
Retirement benefits		–	–	–	–	–	–	–	43,541	45,967	46,181
Refuse landfill site rehabilitation		47,254	78,432	80,526	45,097	45,097	45,097	45,097	45,761	45,792	45,824
Other		6,495	7,563	7,124	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Total Provisions		**53,749**	**85,995**	**87,650**	**46,097**	**46,097**	**46,097**	**46,097**	**90,302**	**92,759**	**93,005**

FINAL

LIM472 Elias Motsoaledi - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating	0.7%	1.2%	1.8%	0.1%	0.2%	0.2%	0.2%	0.1%	0.2%	0.2%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing	0.7%	1.2%	1.9%	0.1%	0.2%	0.2%	0.2%	0.1%	0.2%	0.2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	1.3	1.3	1.3	2.0	1.7	1.7	1.7	2.2	2.0	1.8
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current	1.3	1.3	1.3	2.0	1.7	1.7	1.7	2.2	2.0	1.8
Liquidity Ratio	Monetary Assets/Current Liabilities	0.6	0.6	0.5	0.7	0.6	0.6	0.6	1.1	1.0	0.8
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	0.0%	1.9%	1.4%	3.1%	141.3%	138.6%	138.6%	138.6%	144.2%	141.7%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		1.9%	1.4%	3.1%	141.3%	138.6%	138.6%	138.6%	143.8%	141.6%	139.5%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors >										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))										
Creditors to Cash and Investments		0.0%	1474.7%	665.9%	238.3%	247.1%	247.1%	247.1%	977.7%	111.7%	70.8%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW) technical										
	Total Volume Losses (kW) non technical										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Volumes :System input	Bulk Purchase										
	Water treatment works										
	Natural sources										
	Total Volume Losses (kℓ)										
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital	28.3%	31.6%	25.5%	28.6%	25.6%	25.6%	25.6%	28.4%	28.3%	28.0%
Remuneration	Total remuneration/(Total Revenue - capital	32.9%	36.5%	29.3%	32.5%	29.6%	29.6%	34.7%	33.5%	33.9%	0.0%
Repairs & Maintenance	R&M/(Total Revenue excluding capital	3.4%	7.3%	5.8%	4.3%	5.0%	5.0%	5.2%	5.0%	5.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	11.9%	11.6%	11.8%	9.9%	8.8%	8.8%	8.8%	8.0%	8.2%	8.1%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating	43053.0%	38384.9%	44404.3%	8698.3%	8915.5%	8915.5%	8499.1%	8765.2%	8702.8%	0.0%
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual	73.4%	86.6%	137.7%	126.2%	109.4%	109.4%	109.4%	92.1%	81.1%	95.2%
iii. Cost coverage	(Available cash + Investments)/monthly fixed	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

0 Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Funding measures												
Cash/cash equivalents at the year beg - R'000	18(1)b	1	–	6,825	14,719	41,668	41,668	41,668	41,668	9,209	87,372	162,947
Cash + investments at the yr end less applications - R'000	18(1)b	2	(65,683)	(111,920)	(101,347)	56,609	27,551	27,551	27,551	105,864	91,969	78,385
Cash year end/monthly employee/supplier payments	18(1)b	3	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	48,825	47,294	66,328	106,303	96,163	96,163	96,163	114,566	90,829	87,703
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(1.9%)	(1.1%)	15.8%	(7.7%)	(6.0%)	(6.0%)	8.9%	2.5%	2.6%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0.5%	0.4%	0.5%	17.3%	17.0%	17.0%	17.0%	71.4%	70.5%	67.1%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	43.2%	13.3%	81.4%	50.3%	63.9%	63.9%	63.9%	58.4%	56.3%	54.2%
Capital payments % of capital expenditure	18(1)c;19	8	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	17.0%	12.3%	54.9%	(11.8%)	0.0%	0.0%	(8.0%)	1.4%	19.5%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	6.5%	6.3%	6.2%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.8%	3.5%	3.6%	2.3%	2.7%	2.7%	2.9%	3.1%	3.5%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	63.7%	44.1%	31.2%	0.0%	9.7%	9.7%	0.0%	8.7%	17.9%	12.5%

Table SA11 – Property rates summary

Description	2020/21	2021/22	2022/23	Current Year 2023/24			Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Valuation:									
Date of valuation:	**01/07/2021**	**01/07/2022**	**01/07/2023**	**01/07/2024**					
Financial year valuation used	**2021**	**2022**	**2023**	**2024**					
Municipal by-laws s6 in place? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Municipal/assistant valuer appointed? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Municipal partnership s38 used? (Y/N)	No	No	No	No	No	No	No	No	No
No. of assistant valuers (FTE)	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
No. of data collectors (FTE)	-	-	-	1.00	1.00	1.00	1.00	1.00	1.00
No. of external valuers (FTE)	1	1	1	1			1		
No. of additional valuers (FTE)	0	0	0	0	1		0	1	
Valuation appeal board established? (Y/N)	No	No	No	No			No		
Implementation time of new valuation roll (mths)	12	12	12	12			12		
No. of properties	9,202	9,545	9,991	13,509	13,176	13,176	13,176	13,176	13,176
No. of supplementary valuations	1	1	1	1	1	1	1	1	1
No. of objections by rate payers	-	-	-	-	-	-	-	-	-
No. of appeals by rate payers	-	-	-	-	-	-	-	-	-
No. of successful objections	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	-	-	-	-	-	-	-	-	-
Supplementary valuation	1	1	1	1	1	1	1	1	1
Public service infrastructure value (Rm)	–	–	2763945	71,639	71,284	71,284	71283900	71283900	71283900
Municipality owned property value (Rm)	–	–	0	–	–	–	0	0	0
Valuation reductions:									
Valuation reductions-public infrastructure (Rm)	–	–	–	–	–	–	–	–	–
Valuation reductions-R15,000 threshold (Rm)	–	–	–	–	–	–	–	–	–
Valuation reductions-public worship (Rm)	–	–	–	–	–	–	–	–	–
Valuation reductions-other (Rm)	–	–	–	–	–	–	–	–	–
Total valuation reductions:	0	0	0	–	–	–	0	0	0
Total market value (Rm)	0	0	1.029E+10	8,575,341			0		
Rating:					8575341077			0	
Residential rate used to determine rate for other categories? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Differential rates used? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Limit on annual rate increase (s20)? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Special rating area used? (Y/N)	Yes	Yes	Yes	Yes					
Phasing-in properties s21 (number)							Yes		
Rates policy accompanying budget? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Fixed amount minimum value (R'000)	0	0	0	0			0		
Non-residential prescribed ratio s19? (%)									
Rate revenue:									
Rate revenue budget (R '000)				44,645	59,853	59,853	63,025	66,113	69,220
Rate revenue expected to collect (R'000)				40,092	50,336	50,336			
Expected cash collection rate (%)				0	0	0			
Rebates, exemptions - indigent (R'000)									
Rebates, exemptions - pensioners (R'000)	–	–	–	–	–	–	–	–	–
Rebates, exemptions - other (R'000)				9,017	9,017	9,017	9,495	9,961	10,429
Phase-in reductions/discounts (R'000)									
Total rebates,exemptns,reductns,discs (R'000)	–	–	–	9,017	9,017	9,017	9,495	9,961	10,429

Table SA12a – Property rates by Category: Current year

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Mining Props.
Current Year 2023/24								
Valuation:								
No. of properties	10,089	42	357	2,850	1,251	-	72	-
No. of sectional title property values	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)	-	-	-	-	-	-	-	-
No. of supplementary valuations	1	1	1	1	1	-	1	-
Supplementary valuation (Rm)	-	-	-	-	-	-	-	-
No. of valuation roll amendments	1	1	1	1	1	1	1	-
No. of objections by rate-payers	9	-	1	-	-	-	-	-
No. of appeals by rate-payers	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised	-	-	-	-	-	-	-	-
No. of successful objections	9	-	1	-	-	-	-	-
No. of successful objections > 10%	7		1	-	-	-	-	-
Estimated no. of properties not valued	-	-	-	-	-	-	-	-
Years since last valuation (select)	<1	<1	<1	<1	<1	<1	<1	
Frequency of valuation (select)								
Method of valuation used (select)	Other	Other	Other	Other	Other	Other	Other	Other
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land only	Land & impr.	Land & impr	Land & impr.	Land & impr
Phasing-in properties s21 (number)								
Combination of rating types used? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Flat rate used? (Y/N)	No	No	No	No	No	No	No	No
Is balance rated by uniform rate/variable rate?	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform
Valuation reductions:								
Valuation reductions-public infrastructure (Rm)	30	30	30	30	30	30	30	30,000
Valuation reductions-nature reserves/park (Rm)	–	–	–	–	–	–	–	-
Valuation reductions-mineral rights (Rm)	–	–	–	–	–	–	–	-
Valuation reductions-R15,000 threshold (Rm)								
Valuation reductions-public worship (Rm)	30	30	30	30	30	30	30	30,000
Valuation reductions-other (Rm)	30	30	30	30	30	30	30	30,000
Total valuation reductions:								
Total value used for rating (Rm)								
Total land value (Rm)								
Total value of improvements (Rm)								
Total market value (Rm)	4,192,914	84,911	1,897,196	5,378,784	404,130	318,694		700,000
Rating:								
Average rate								
Rate revenue budget (R '000)	17,163,518	15,827,267	2,815,836	10,133,744	17,266,113		4,339,964	-
Rate revenue expected to collect (R'000)	16,250,002	14,522,122	2,621,222	9,533,212	16,225,542		3,695,519	
Expected cash collection rate (%)								
Total rebates,exemptns,reductns,discs (R'000)								

Table SA12b – Property Rates by category Budget year

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Mining Props.
Budget Year 2024/25									
Valuation:									
No. of properties	10,089.00	42.00	357.00	3,850.00	47.00	-	72.00	-	
No. of sectional title property values									
No. of unreasonably difficult properties s7(2)									
No. of supplementary valuations	1.00	1.00	1.00	1.00	1.00	-	1.00	-	
Supplementary valuation (Rm)									
No. of valuation roll amendments	1.00	1.00	1.00	1.00	1.00	-	1.00	-	
No. of objections by rate-payers	9.00	-	1.00	-	-	-	-	-	
No. of appeals by rate-payers									
No. of appeals by rate-payers finalised									
No. of successful objections	9.00	-	1.00	-	-	-	-	-	
No. of successful objections > 10%	7.00	-	1.00	-	-	-	-	-	
Estimated no. of properties not valued									
Years since last valuation (select)	1	1	1	1	1	1			
Frequency of valuation (select)	5	5	5	5	5	5			
Method of valuation used (select)	Other	Other	Other	Other	Other	Other			
Base of valuation (select)	Land & impr.	Land & impr	Land & impr.	Land & impr.	Land & impr	Land & impr.			
Phasing-in properties s21 (number)									
Combination of rating types used? (Y/N)	No	No	No	No	No	No	No	No	
Flat rate used? (Y/N)	No	No	No	No	No	No	No	No	
Is balance rated by uniform rate/variable rate?	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	
Valuation reductions:									
Valuation reductions-public infrastructure (Rm)	30	30	30	30	30	30	30	–	
Valuation reductions-nature reserves/park (Rm)									
Valuation reductions-mineral rights (Rm)									
Valuation reductions-R15,000 threshold (Rm)									
Valuation reductions-public worship (Rm)	30	30	30	30	30	30	30	–	
Valuation reductions-other (Rm)	30	30	30	30	30	30	30	–	
Total valuation reductions:									
Total value used for rating (Rm)									
Total land value (Rm)									
Total value of improvements (Rm)									
Total market value (Rm)	3,146,484	86,580	1,348,441	4,983,277	664,820	–	2,764	–	
Rating:									
Average rate									
Rate revenue budget (R '000)	19904530.38	17202803	2953811.964		10630297		4552622.2		
Rate revenue expected to collect (R'000)									
Total rebates,exemptns,reductns,discs (R'000)									

Table SA13a – Tariffs by category

Description	2020/21	2021/22	2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
					Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Property rates (rate in the Rand)							
Residential properties	0.0083	0.0087	0.0090	0.0099	0.0104	0.0109	0.0114
Residential properties - vacant land	0.0083	0.0087	0.0090	0.0099	0.0104	0.0109	0.0114
Formal/informal settlements							
Small holdings							
Farm properties - used	0.0021	0.0022	0.0023	0.0025	0.0026	0.0027	0.0028
Farm properties - not used							
Industrial properties	0.0021	0.0022	0.0023	0.0026	0.0027	0.0028	0.0030
Business and commercial properties	0.0016	0.0171	0.0178	0.0196	0.0206	0.0215	0.0225
Communal land - residential							
Communal land - small holdings							
Communal land - farm property							
Communal land - business and commercial							
State-owned properties	0.0083	0.0083	0.0083	0.0099	0.0104	0.0109	0.0114
Municipal properties							
Public service infrastructure	0.002	0.002	0.002	0.002	0.003	0.003	0.003
National monuments properties							
Exemptions, reductions and rebates (Rands)							
Residential properties							
R15 000 threshhold rebate	15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Indigent rebate or exemption							
Pensioners/social grants rebate or exemption							
Bona fide farmers rebate or exemption							
Other rebates or exemptions	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Electricity tariffs							
Domestic							
Basic charge/fixed fee (Rands/month)	198.880	244.920	244.920	281.900	313.304	348.206	386.996
Service point - vacant land (Rands/month)							
FBE	50khw	50khw	50khw	50khw	50khw	50khw	50khw
Life-line tariff - meter	1.447	1.546					
Life-line tariff - prepaid	0.805	0.995					
Flat rate tariff - meter (c/kwh)	1.122	1.323					
Flat rate tariff - prepaid(c/kwh)	1.426	1.753					
Meter - IBT Block 1 (c/kwh)	105.690	121.110	130.157	149.810	166.499	185.047	205.661
Meter - IBT Block 2 (c/kwh)	141.190	161.790	173.855	200.110	222.402	247.178	274.713
Meter - IBT Block 3 (c/kwh)	186.160	213.321	229.256	263.870	293.265	325.935	362.244
Waste management tariffs							
Domestic							
Street cleaning charge							
Basic charge/fixed fee	92.733	96.999	100.971	106.320	111.530	116.660	122.026
80l bin - once a week	226.974	237.415	247.141	260.240	272.992	285.549	298.685
250l bin - once a week	389.461	407.376	426.116	446.549	540.000	564.840	590.823

Table SA14 – Household bills

Description	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Rand/cent							% incr.			
Monthly Account for Household - 'Middle Income Range'										
Rates and services charges:										
Property rates	500	528	528	528	528	528	5%	556	583	611
Electricity: Basic levy	1,280	1,352	1,352	1,352	1,352	1,352	5%	1,424	1,493	1,564
Electricity: Consumption	1,280	1,352	1,352	1,352	1,352	1,352	5%	1,424	1,493	1,564
Sanitation	-									
Refuse removal	150	158	158	158	158	158	5%	166	175	183
Other										
sub-total	3,210	3,390	3,390	3,390	3,390	3,390	5%	3,570	3,745	3,921
VAT on Services	407	429	429	429	429	429	5%	452	474	496
Total large household bill:	3,617	3,819	3,819	3,819	3,819	3,819	5%	4,021	4,218	4,417
% increase/-decrease		6%	0%	0%	0%	0%		5%	5%	5%
Monthly Account for Household - 'Affordable Range'										
Rates and services charges:										
Property rates	700	739	739	779	779	779	5%	820	860	901
Electricity: Basic levy	344	363	363	382	382	382	5%	402	422	442
Electricity: Consumption	1,309	1,382	1,382	1,457	1,457	1,457	5%	1,534	1,609	1,685
Sanitation	-	-	-	-	-	-				
Refuse removal	294	310	310	327	327	327	5%	344	361	378
Other	-	-	-	-	-	-		-	-	-
sub-total	2,647	2,794	2,794	2,945	2,945	2,945	5%	3,101	3,253	3,406
VAT on Services	292	308	308	325	325	325	5%	342	359	376
Total small household bill:	2,939	3,102	3,102	3,270	3,270	3,270	5%	3,443	3,612	3,782
% increase/-decrease		6%	0%	5%	0%	0%		5%	5%	5%
Monthly Account for Household - 'Indigent' Household receiving free basic services										
Rates and services charges:										
Property rates	70	74	74	78	78	78	5%	82	86	90
Electricity: Basic levy	1,338	1,413	1,413	1,489	1,489	1,489	5%	1,568	1,645	1,722
Electricity: Consumption	1,338	1,413	1,413	1,489	1,489	1,489	5%	1,568	1,645	1,722
Sanitation	-	-	-	-	-	-		-	-	-
Refuse removal	100	106	106	111	111	111	5%	117	123	128
Other	-	-	-	-	-	-		-	-	-
sub-total	2,846	3,006	3,006	3,167	3,167	3,167	5%	3,335	3,498	3,663
VAT on Services	292	308	308	325	325	325	5%	342	359	376
Total small household bill:	3,138	3,314	3,314	3,492	3,492	3,492	5%	3,677	3,857	4,039
% increase/-decrease		6%	0%	5%	0%	0%		5%	5%	5%

LIM472 Elias Motsoaledi - Supporting Table SA18 Transfers and grant receipts

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		(347,526)	(302,788)	(329,614)	(358,519)	(358,519)	(352,862)	(372,281)	(371,277)	(357,420)
Expanded Public Works Programme Integrated Grant		0	(0)	1,796	–	–	2,243	2,609	–	–
Local Government Financial Management Grant		(0)	(0)	2,850	–	–	2,850	2,800	2,800	2,800
Equitable Share		(347,526)	(302,788)	(334,260)	(358,519)	(358,519)	(357,955)	(377,690)	(374,077)	(360,220)
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	344	–	–	–
Education, Training and Development Practices SETA		–	–	–	–	–	344	–	–	–
Total Operating Transfers and Grants	5	(347,526)	(302,788)	(329,614)	(358,519)	(358,519)	(352,519)	(372,281)	(371,277)	(357,420)
Capital Transfers and Grants										
National Government:		441	5,016	111,605	–	–	75,385	95,858	76,932	78,173
Energy Efficiency and Demand Side Management Grant		–	–	–	–	–	–	4,000	4,000	–
Municipal Infrastructure Grant		0	60	94,605	–	–	60,985	74,314	67,416	73,190
Integrated National Electrification Programme Grant		441	4,956	17,000	–	–	14,400	17,544	5,516	4,983
Provincial Government:		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	360	377	394
Education, Training and Development Practices SETA		–	–	–	–	–	–	360	377	394
Total Capital Transfers and Grants	5	441	5,016	111,605	–	–	75,385	96,218	77,309	78,567
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	(347,085)	(297,772)	(218,009)	(358,519)	(358,519)	(277,134)	(276,063)	(293,968)	(278,853)

LIM472 Elias Motsoaledi - Supporting Table SA19 Expenditure on transfers and grant programme

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		347,526	302,788	412,802	358,519	358,519	362,552	387,099	380,877	363,020
Expanded Public Works Programme Integrated Grant		–	–	1,796	–	–	2,243	2,609	–	–
Local Government Financial Management Grant		–	–	2,850	–	–	2,353	2,800	2,800	2,800
Municipal Infrastructure Grant		–	–	73,896	–	–	0	–	–	–
Energy Efficiency and Demand Side Management Grant		–	–	–	–	–	–	4,000	4,000	–
Equitable Share		347,526	302,788	334,260	358,519	358,519	357,955	377,690	374,077	360,220
Provincial Government:		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants:		347,526	302,788	412,802	358,519	358,519	362,552	387,099	380,877	363,020
Capital expenditure of Transfers and Grants										
National Government:		–	–	17,000	–	–	75,637	95,858	76,932	78,173
Energy Efficiency and Demand Side Management Grant		–	–	–	–	–	–	4,000	4,000	–
Municipal Infrastructure Grant		–	–	–	–	–	64,376	74,314	67,416	73,190
Integrated National Electrification Programme Grant		–	–	17,000	–	–	11,261	17,544	5,516	4,983
Provincial Government:		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	691	–	721	754	789
Limpopo Economic Development Agency		–	–	–	–	20	–	–	–	–
Education, Training and Development Practices SETA		–	–	–	–	671	–	721	754	789
Total capital expenditure of Transfers and Grants		–	–	17,000	–	691	75,637	96,579	77,686	78,962
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		347,526	302,788	429,802	358,519	359,210	438,189	483,678	458,563	441,982

LIM472 Elias Motsoaledi - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Operating transfers and grants:	1,3									
National Government										
Balance unspent at beginning of the year		–	–	–	–	–	73,896	(4,000)	(4,000)	–
Current year receipts		(347,526)	(302,788)	(329,614)	(358,519)	(358,519)	(352,862)	(372,281)	(371,277)	(357,420)
Repayment of grants										
Conditions met - transferred to revenue		**347,526**	**302,788**	**412,802**	**358,519**	**358,519**	**362,552**	**387,099**	**380,877**	**363,020**
Conditions still to be met - transferred to liabilities		(695,052)	(605,576)	(742,416)	(717,038)	(717,038)	(641,518)	(763,380)	(756,154)	(720,440)
Provincial Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		(102)	(102)	(102)	–	–	(102)	–	–	–
Current year receipts		–	–	–	–	–	344	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		(102)	(102)	(102)	–	–	242	–	–	–
Total operating transfers and grants revenue		**347,526**	**302,788**	**412,802**	**358,519**	**358,519**	**362,552**	**387,099**	**380,877**	**363,020**
Total operating transfers and grants - CTBM	2	**(695,153)**	**(605,678)**	**(742,517)**	**(717,038)**	**(717,038)**	**(641,277)**	**(763,380)**	**(756,154)**	**(720,440)**
Capital transfers and grants:	1,3									
National Government										
Balance unspent at beginning of the year		(5,215)	(907)	(5,923)	(3,900)	(4,591)	(95,072)	(3,900)	(1,486)	(1,348)
Current year receipts		441	5,016	111,605	–	–	75,385	95,858	76,932	78,173
Conditions met - transferred to revenue		–	–	**17,000**	–	–	**75,637**	**95,858**	**76,932**	**78,173**
Conditions still to be met - transferred to liabilities		(4,774)	4,109	88,683	(3,900)	(4,591)	(95,324)	(3,900)	(1,486)	(1,348)
Provincial Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		–	–	–	–	–	(300)	(360)	(377)	(394)
Current year receipts		–	–	–	–	–	–	360	377	394
Conditions met - transferred to revenue		–	–	–	–	**691**	–	**721**	**754**	**789**
Conditions still to be met - transferred to liabilities		–	–	–	–	(691)	(300)	(721)	(754)	(789)
Total capital transfers and grants revenue		–	–	**17,000**	–	**691**	**75,637**	**96,579**	**77,686**	**78,962**
Total capital transfers and grants - CTBM	2	**(4,774)**	**4,109**	**88,683**	**(3,900)**	**(5,281)**	**(95,624)**	**(4,621)**	**(2,240)**	**(2,137)**
TOTAL TRANSFERS AND GRANTS REVENUE		**347,526**	**302,788**	**429,802**	**358,519**	**359,210**	**438,189**	**483,678**	**458,563**	**441,982**
TOTAL TRANSFERS AND GRANTS - CTBM		**(699,928)**	**(601,569)**	**(653,835)**	**(720,938)**	**(722,319)**	**(736,900)**	**(768,001)**	**(758,395)**	**(722,577)**

LIM472 Elias Motsoaledi - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		14,184	14,819	14,689	16,222	16,734	16,734	16,754	18,429	20,272
Pension and UIF Contributions		1,600	1,844	2,053	2,060	2,144	2,144	2,187	2,406	2,646
Medical Aid Contributions		396	194	91	89	145	145	119	131	144
Motor Vehicle Allowance		5,167	5,398	5,392	5,399	5,828	5,828	5,726	6,298	6,928
Cellphone Allowance		2,708	2,497	2,322	2,489	2,856	2,856	3,154	3,469	3,816
Housing Allowances		–	–	–	–	–	–	–	–	–
Other benefits and allowances		223	247	241	230	299	299	239	263	289
Sub Total - Councillors		**24,279**	**24,998**	**24,787**	**26,490**	**28,006**	**28,006**	**28,178**	**30,996**	**34,095**
% increase	4		**3.0%**	**(0.8%)**	**6.9%**	**5.7%**	**–**	**0.6%**	**10.0%**	**10.0%**
Senior Managers of the Municipality	2									
Basic Salaries and Wages		3,947	3,253	1,775	4,877	2,019	2,019	5,567	5,823	6,091
Pension and UIF Contributions		146	88	97	366	379	379	380	398	416
Medical Aid Contributions		81	80	109	211	146	146	333	348	364
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		371	278	91	237	262	262	368	385	403
Motor Vehicle Allowance	3	420	186	200	545	478	478	902	944	987
Cellphone Allowance	3	114	85	58	168	117	117	166	173	181
Housing Allowances	3	–	–	–	–	–	–	–	–	–
Other benefits and allowances	3	1,387	3	0	124	16	16	10	11	11
Payments in lieu of leave		33	137	44	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6	–	–	(3,835)	–	–	–	–	–	–
Entertainment		–	–	–	–	–	–	–	–	–
Scarcity		–	–	–	–	–	–	–	–	–
Acting and post related allowance		50	–	7	–	103	103	42	44	46
In kind benefits		–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		**6,549**	**4,110**	**(1,454)**	**6,527**	**3,519**	**3,519**	**7,768**	**8,126**	**8,500**
% increase	4		**(37.2%)**	**(135.4%)**	**(548.8%)**	**(46.1%)**	**–**	**120.7%**	**4.6%**	**4.6%**
Other Municipal Staff										
Basic Salaries and Wages		93,585	98,265	105,415	124,064	111,667	111,667	136,119	139,684	146,073
Pension and UIF Contributions		18,983	20,674	20,535	25,011	22,903	22,903	26,099	27,255	28,508
Medical Aid Contributions		5,228	5,442	5,908	6,133	6,968	6,968	7,397	7,738	8,094
Overtime		1,353	1,065	322	1,232	379	379	1,095	1,143	1,195
Performance Bonus		7,661	7,814	8,399	9,546	8,867	8,867	10,777	11,273	11,791
Motor Vehicle Allowance	3	12,066	13,018	14,071	15,907	15,511	15,511	17,755	18,572	19,426
Cellphone Allowance	3	1,901	1,917	1,919	1,830	2,058	2,058	2,358	2,467	2,580
Housing Allowances	3	206	220	255	268	281	281	295	309	323
Other benefits and allowances	3	891	1,016	1,123	431	1,311	1,311	525	548	573
Payments in lieu of leave		6,688	1,439	1,332	35	1,705	1,705	106	517	303
Long service awards		707	713	819	824	2,507	2,507	538	563	589
Post-retirement benefit obligations	6	(5,897)	4,049	4,778	2,119	–	–	2,222	2,325	2,432
Entertainment		–	–	–	–	–	–	–	–	–
Scarcity		–	–	–	–	–	–	–	–	–
Acting and post related allowance		698	524	1,106	533	1,019	1,019	703	735	769
In kind benefits		–	–	–	–	–	–	–	–	–
Sub Total - Other Municipal Staff		**144,070**	**156,156**	**165,983**	**187,932**	**175,176**	**175,176**	**205,989**	**213,129**	**222,655**
% increase	4		**8.4%**	**6.3%**	**13.2%**	**(6.8%)**	**–**	**17.6%**	**3.5%**	**4.5%**
Total Parent Municipality		**174,898**	**185,264**	**189,316**	**220,949**	**206,701**	**206,701**	**241,935**	**252,250**	**265,250**
TOTAL SALARY, ALLOWANCES & BENEFITS		**174,898**	**185,264**	**189,316**	**220,949**	**206,701**	**206,701**	**241,935**	**252,250**	**265,250**
% increase	4		**5.9%**	**2.2%**	**16.7%**	**(6.4%)**	**–**	**17.0%**	**4.3%**	**5.2%**
TOTAL MANAGERS AND STAFF	5,7	**150,619**	**160,266**	**164,529**	**194,460**	**178,695**	**178,695**	**213,757**	**221,255**	**231,154**

Table SA23 – Salary, allowances & benefits of political office bearer/senior management

Disclosure of Salaries, Allowances & Benefits 1.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Councillors						
Speaker	522	71	280			873
Chief Whip	514	70	237			821
Executive Mayor	686	93	299			1,078
Executive Committee	2,364	271	1,204			3,839
Total for all other councillors	12,668	1,800	7,099			21,567
Total Councillors	**16,753**	**2,306**	**9,119**			**28,178**
Senior Managers of the Municipality						
Municipal Manager (MM)	1,231	180	252	–		1,663
Chief Finance Officer	865	67	305	–		1,238
Director Community Services	861	134	222	–		1,217
Director Infrastructure	941	82	193	–		1,217
Director Development Planning	727	167	323	–		1,217
Director Corporate Services	941	82	193	–		1,217
Total Senior Managers of the Municipality	**5,567**	**713**	**1,488**	**–**		**7,768**
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	**22,320**	**3,019**	**10,607**	**–**		**35,946**

Table SA24 – Summary of Personal numbers

Summary of Personnel Numbers	2022/23			Current Year 2023/24			Budget Year 2024/25		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Councillors (Political Office Bearers plus Other Councillors)	61	0	61	61	0	61	61	0	61
Board Members of municipal entities	-	-	-	-	-	-	-	-	-
Municipal employees									
Municipal Manager and Senior Managers	7	-	7	6	2	4	7	2	5
Other Managers	35	34	-	38	38	-	38	38	-
Professionals	46	41	8	49	44	5	70	62	8
Finance	27	26	8	30	25	5	33	25	8
Spatial/town planning	9	5	-	9	9	-	8	8	-
Information Technology	-	-	-	-	-	-	3	3	-
Roads	-	-	-	-	-	-	6	6	-
Electricity	-	-	-	-	-	-	3	3	-
Refuse	-	-	-	-	-	-	7	7	-
Other	10	10	-	10	10	-	10	10	-
Technicians	63	35	-	98	98	-	98	98	-
Finance	-	-	-	-	-	-	-	-	-
Spatial/town planning	-	-	-	-	-	-	-	-	-
Information Technology	5	5	-	5	5	-	5	5	-
Roads	44	16	-	44	44	-	44	44	-
Electricity	7	7	-	7	7	-	7	7	-
Other	7	7	-	42	42	-	42	42	-
Clerks (Clerical and administrative)	16	16	-	16	16	-	16	16	-
Service and sales workers	14	14	-	14	14	-	14	14	-
Plant and Machine Operators	**25**	**25**	**-**	**25**	**25**	**-**	**25**	**25**	**-**
Elementary Occupations	**96**	**96**	**-**	**96**	**96**	**-**	**74**	**74**	**-**
TOTAL PERSONNEL NUMBERS	363	261	76	403	333	70	403	329	74
% increase				0	0	(0)	-	(0)	0
Total municipal employees headcount	260	227	8	298	293	5	297	289	8
Finance personnel headcount	27	26	8	30	25	5	33	25	-
Human Resources personnel headcount	76	8	60	75	15	60	73	15	66

LIM472 Elias Motsoaledi - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue																
Exchange Revenue																
Service charges - Electricity		11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	133,515	147,899	163,862
Service charges - Water		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Waste Management		1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	12,488	13,062	13,663
Sale of Goods and Rendering of Services		208	186	29	133	130	79	286	229	342	137	136	133	2,026	2,119	2,217
Agency services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables		708	459	994	1,399	1,088	876	658	742	927	1,105	46	923	9,925	10,382	10,855
Interest earned from Current and Non Current Assets		256	1,070	154	969	327	290	218	3,959	110	789	1,133	129	9,404	9,837	10,289
Dividends		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		134	139	212	260	267	142	144	322	436	59	491	249	2,855	2,986	3,123
Licence and permits		1,698	–	1,014	–	–	1,988	–	988	–	1,524	–	91	7,302	7,638	7,989
Operational Revenue		61	61	70	83	91	140	50	86	76	57	91	102	968	1,012	1,059
Non-Exchange Revenue																
Property rates		5,597	5,597	5,597	5,597	5,597	5,597	5,597	5,597	5,597	5,597	5,597	5,597	67,168	70,257	73,489
Surcharges and Taxes		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		2,729	11,376	10,872	15,553	13,928	1,879	15,216	13,057	3,277	10,663	8,581	6,869	113,999	129,243	165,188
Licences or permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer and subsidies - Operational		136,937	2,800	–	–	1,243	122,409	–	675	119,035	–	–	–	383,099	376,877	363,020
Interest		–	1,260	–	3,970	1,735	–	1,935	–	–	–	–	1,063	9,963	10,421	10,901
Fuel Levy		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and cont		**160,496**	**35,114**	**31,109**	**40,131**	**36,574**	**145,568**	**36,271**	**37,821**	**141,967**	**32,098**	**28,241**	**27,323**	**752,712**	**781,734**	**825,656**
Expenditure																
Employee related costs		17,820	17,800	17,830	17,800	17,868	17,837	17,800	17,800	17,803	17,800	17,800	17,799	213,757	221,255	231,154
Remuneration of councillors		2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	28,178	30,996	34,095
Bulk purchases - electricity		10,094	10,094	10,094	10,094	10,094	10,094	10,094	10,094	10,094	10,094	10,094	10,094	121,123	136,530	153,896
Inventory consumed		3,222	2,594	1,523	6,982	1,321	4,894	3,699	2,120	3,768	829	2,528	4,386	37,865	38,908	40,698
Debt impairment		9,535	3,273	7,911	1,754	6,591	10,212	4,770	9,994	20,816	2,788	7,175	39,600	124,419	130,142	136,129
Depreciation and amortisation		4,490	2,217	11,338	2,969	13,352	2,828	1,245	7,995	3,976	1,182	3,893	4,203	59,690	62,436	65,308
Interest		3	26	4	66	2	99	96	3	90	17	1	–	406	1,737	1,815
Contracted services		7,357	5,488	6,735	5,211	7,281	5,570	5,837	5,775	5,437	4,713	5,149	5,548	70,102	68,548	72,158
Transfers and subsidies		812	924	860	845	861	922	977	940	884	210	160	1,008	9,404	9,913	10,442
Irrecoverable debts written off		314	490	580	169	948	83	933	578	1,335	887	691	1,108	8,116	8,331	8,715
Operational costs		4,181	6,486	5,845	6,224	5,851	6,409	3,555	5,946	4,448	3,213	4,520	4,578	61,255	59,366	62,056
Losses on disposal of Assets		6	6	5	9	3	0	10	4	3	0	3	3	50	53	55
Other Losses		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		**60,181**	**51,746**	**65,073**	**54,469**	**66,521**	**61,296**	**51,364**	**63,595**	**71,002**	**44,081**	**54,362**	**90,674**	**734,364**	**768,214**	**816,521**
Surplus/(Deficit)		**100,314**	**(16,632)**	**(33,964)**	**(14,339)**	**(29,948)**	**84,271**	**(15,093)**	**(25,775)**	**70,965**	**(11,982)**	**(26,121)**	**(63,351)**	**18,347**	**13,520**	**9,135**
Transfers and subsidies - capital (monetary allocations)		21,012	1,500	23,762	99	7,835	20,443	(122)	4,873	16,565	–	99	153	96,218	77,309	78,567
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**121,327**	**(15,132)**	**(10,202)**	**(14,240)**	**(22,112)**	**104,714**	**(15,215)**	**(20,901)**	**87,530**	**(11,982)**	**(26,022)**	**(63,198)**	**114,566**	**90,829**	**87,703**
Income Tax		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax		**121,327**	**(15,132)**	**(10,202)**	**(14,240)**	**(22,112)**	**104,714**	**(15,215)**	**(20,901)**	**87,530**	**(11,982)**	**(26,022)**	**(63,198)**	**114,566**	**90,829**	**87,703**
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		**121,327**	**(15,132)**	**(10,202)**	**(14,240)**	**(22,112)**	**104,714**	**(15,215)**	**(20,901)**	**87,530**	**(11,982)**	**(26,022)**	**(63,198)**	**114,566**	**90,829**	**87,703**
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	1	**121,327**	**(15,132)**	**(10,202)**	**(14,240)**	**(22,112)**	**104,714**	**(15,215)**	**(20,901)**	**87,530**	**(11,982)**	**(26,022)**	**(63,198)**	**114,566**	**90,829**	**87,703**

LIM472 Elias Motsoaledi - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue by Vote																
Vote 1 - Executive & Council		15,497	–	–	–	–	21,814	–	–	11,470	–	–	–	48,780	35,407	34,857
Vote 2 - Municipal Manager		19,887	–	–	–	–	14,300	–	–	18,830	–	–	–	53,017	55,456	57,951
Vote 3 - Budget & Treasury		24,488	11,389	6,303	11,321	8,075	20,522	8,385	10,322	32,304	7,103	7,483	7,376	155,069	159,590	156,858
Vote 4 - Corporate Services		20,049	3	5	104	7	16,716	(119)	6	9,645	4	108	158	46,686	48,833	56,225
Vote 5 - Community Services		27,295	12,877	12,886	17,990	14,923	25,134	16,247	15,839	21,837	14,338	9,635	8,933	197,934	218,024	256,705
Vote 6 - Technical Services		61,418	12,191	35,610	10,812	20,061	58,762	11,565	15,740	50,355	10,608	11,035	10,927	309,085	304,339	314,806
Vote 7 - Developmental Planning		6,799	155	68	3	1,343	4,267	71	786	4,960	45	79	82	18,658	16,787	15,506
Vote 8 - Executive Support		6,075	–	–	–	–	4,495	–	–	9,131	–	–	–	19,701	20,608	11,315
Vote 9 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote		**181,508**	**36,614**	**54,871**	**40,229**	**44,409**	**166,010**	**36,149**	**42,694**	**158,532**	**32,098**	**28,340**	**27,476**	**848,930**	**859,043**	**904,224**
Expenditure by Vote to be appropriated																
Vote 1 - Executive & Council		3,491	3,920	3,689	3,265	3,923	3,153	3,160	3,324	3,798	3,267	3,367	3,980	42,336	45,999	49,858
Vote 2 - Municipal Manager		2,932	4,131	4,930	4,034	4,502	4,446	3,634	3,011	3,168	2,934	3,089	3,140	43,952	43,119	45,536
Vote 3 - Budget & Treasury		9,156	6,099	7,309	6,485	8,938	6,551	6,667	8,456	7,088	5,185	5,185	7,083	84,203	88,017	91,953
Vote 4 - Corporate Services		3,558	4,268	4,142	3,587	3,959	3,599	3,987	3,374	4,400	3,300	3,597	3,924	45,697	46,670	48,820
Vote 5 - Community Services		17,454	12,334	16,695	12,075	14,764	19,744	13,164	18,539	28,864	10,821	16,234	48,329	229,017	234,630	245,368
Vote 6 - Technical Services		20,198	17,945	24,813	21,448	27,009	20,413	17,553	23,605	20,508	15,392	19,792	20,958	249,634	271,788	295,250
Vote 7 - Developmental Planning		1,912	1,707	1,754	2,025	1,677	1,959	1,798	1,716	1,835	1,684	1,742	1,831	21,637	19,280	20,167
Vote 8 - Executive Support		1,481	1,341	1,740	1,550	1,749	1,433	1,401	1,571	1,340	1,498	1,356	1,430	17,889	18,711	19,569
Vote 9 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote		**60,181**	**51,746**	**65,073**	**54,469**	**66,521**	**61,296**	**51,364**	**63,595**	**71,002**	**44,081**	**54,362**	**90,674**	**734,364**	**768,214**	**816,521**
Surplus/(Deficit) before assoc.		**121,327**	**(15,132)**	**(10,202)**	**(14,240)**	**(22,112)**	**104,714**	**(15,215)**	**(20,901)**	**87,530**	**(11,982)**	**(26,022)**	**(63,198)**	**114,566**	**90,829**	**87,703**
Income Tax		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	**121,327**	**(15,132)**	**(10,202)**	**(14,240)**	**(22,112)**	**104,714**	**(15,215)**	**(20,901)**	**87,530**	**(11,982)**	**(26,022)**	**(63,198)**	**114,566**	**90,829**	**87,703**

LIM472 Elias Motsoaledi - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional																
Governance and administration		93,512	11,392	6,307	11,425	8,081	85,381	8,266	10,329	82,480	7,107	7,590	7,534	339,405	336,787	332,535
Executive and council		17,173	–	–	–	–	24,303	–	–	13,967	–	–	–	55,444	42,377	42,140
Finance and administration		70,034	11,392	6,307	11,425	8,081	56,386	8,266	10,329	60,625	7,107	7,590	7,534	265,077	274,658	269,753
Internal audit		6,305	–	–	–	–	4,692	–	–	7,888	–	–	–	18,884	19,753	20,642
Community and public safety		10,539	8	8	4	8	9,750	30	11	8,534	9	13	13	28,928	30,259	29,816
Community and social services		3,204	7	7	3	7	4,479	29	10	3,560	8	11	8	11,332	11,854	10,583
Sport and recreation		7,335	1	1	1	1	5,271	1	2	4,975	1	2	5	17,596	18,406	19,234
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		45,909	11,665	35,880	15,810	15,484	44,761	15,391	15,153	35,316	12,288	9,151	7,289	264,097	269,330	304,307
Planning and development		9,304	155	68	3	1,343	6,434	71	786	8,539	45	79	82	26,909	25,418	24,526
Road transport		36,112	11,510	35,813	15,807	14,141	38,115	15,320	14,367	26,646	12,242	9,072	7,206	236,351	243,037	278,866
Environmental protection		493	–	–	–	–	212	–	–	131	–	–	–	836	875	914
Trading services		31,547	13,550	12,675	12,991	20,835	26,118	12,462	17,200	32,201	12,694	11,585	12,641	216,500	222,667	237,565
Energy sources		22,357	12,050	11,634	10,551	19,795	17,221	11,421	15,418	24,044	10,548	10,545	10,677	176,261	179,592	192,014
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		9,191	1,499	1,041	2,439	1,041	8,897	1,041	1,783	8,156	2,146	1,041	1,964	40,239	43,074	45,551
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
		181,508	36,614	54,871	40,229	44,409	166,010	36,149	42,694	158,532	32,098	28,340	27,476	848,930	859,043	904,224
Expenditure - Functional																
Governance and administration		24,163	20,831	22,547	22,399	23,658	22,722	19,582	21,723	20,328	16,697	18,243	23,158	256,051	266,915	281,200
Executive and council		4,245	4,680	4,518	3,904	4,675	3,706	3,834	3,960	4,584	3,766	4,024	4,571	50,467	54,495	58,743
Finance and administration		19,423	14,517	16,394	16,831	17,246	17,352	15,325	17,149	15,203	12,226	13,605	17,897	193,168	199,453	208,915
Internal audit		495	1,634	1,635	1,663	1,737	1,664	423	614	541	704	613	691	12,416	12,967	13,542
Community and public safety		2,386	3,540	2,324	4,633	2,346	3,526	3,508	2,409	2,814	2,357	2,276	2,372	34,490	36,187	37,728
Community and social services		1,438	1,293	1,410	1,357	1,351	1,445	1,349	1,455	1,332	1,328	1,355	1,410	16,523	17,394	18,070
Sport and recreation		948	2,247	914	3,276	995	2,081	2,159	954	1,482	1,029	920	962	17,967	18,794	19,658
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		18,526	10,162	25,520	9,922	26,350	16,006	8,760	25,545	32,818	8,848	20,069	50,360	252,886	257,659	269,440
Planning and development		2,469	2,271	2,597	2,616	2,195	2,977	2,336	2,299	2,395	2,241	2,260	2,440	29,097	27,083	28,328
Road transport		15,996	7,830	22,861	7,244	24,093	12,968	6,363	23,185	30,100	6,545	17,748	47,859	222,792	229,807	240,308
Environmental protection		61	61	61	61	61	61	61	61	322	61	61	61	996	769	804
Trading services		15,105	17,212	14,682	17,516	14,168	19,043	19,514	13,918	15,043	16,179	13,775	14,783	190,937	207,453	228,153
Energy sources		11,956	11,910	10,883	13,492	10,845	11,098	13,171	11,171	11,801	11,020	11,083	11,141	139,573	155,828	174,083
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		3,149	5,302	3,799	4,023	3,322	7,944	6,343	2,747	3,242	5,159	2,692	3,642	51,364	51,625	54,071
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
#REF!		60,181	51,746	65,073	54,469	66,521	61,296	51,364	63,595	71,002	44,081	54,362	90,674	734,364	768,214	816,521
Surplus/(Deficit) before assoc.		121,327	(15,132)	(10,202)	(14,240)	(22,112)	104,714	(15,215)	(20,901)	87,530	(11,982)	(26,022)	(63,198)	114,566	90,829	87,703
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	121,327	(15,132)	(10,202)	(14,240)	(22,112)	104,714	(15,215)	(20,901)	87,530	(11,982)	(26,022)	(63,198)	114,566	90,829	87,703

LIM472 Elias Motsoaledi - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional																
Governance and administration		93,512	11,392	6,307	11,425	8,081	85,381	8,266	10,329	82,480	7,107	7,590	7,534	339,405	336,787	332,535
Executive and council		17,173	–	–	–	–	24,303	–	–	13,967	–	–	–	55,444	42,377	42,140
Finance and administration		70,034	11,392	6,307	11,425	8,081	56,386	8,266	10,329	60,625	7,107	7,590	7,534	265,077	274,658	269,753
Internal audit		6,305	–	–	–	–	4,692	–	–	7,888	–	–	–	18,884	19,753	20,642
Community and public safety		10,539	8	8	4	8	9,750	30	11	8,534	9	13	13	28,928	30,259	29,816
Community and social services		3,204	7	7	3	7	4,479	29	10	3,560	8	11	8	11,332	11,854	10,583
Sport and recreation		7,335	1	1	1	1	5,271	1	2	4,975	1	2	5	17,596	18,406	19,234
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		45,909	11,665	35,880	15,810	15,484	44,761	15,391	15,153	35,316	12,288	9,151	7,289	264,097	269,330	304,307
Planning and development		9,304	155	68	3	1,343	6,434	71	786	8,539	45	79	82	26,909	25,418	24,526
Road transport		36,112	11,510	35,813	15,807	14,141	38,115	15,320	14,367	26,646	12,242	9,072	7,206	236,351	243,037	278,866
Environmental protection		493	–	–	–	–	212	–	–	131	–	–	–	836	875	914
Trading services		31,547	13,550	12,675	12,991	20,835	26,118	12,462	17,200	32,201	12,694	11,585	12,641	216,500	222,667	237,565
Energy sources		22,357	12,050	11,634	10,551	19,795	17,221	11,421	15,418	24,044	10,548	10,545	10,677	176,261	179,592	192,014
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		9,191	1,499	1,041	2,439	1,041	8,897	1,041	1,783	8,156	2,146	1,041	1,964	40,239	43,074	45,551
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
		181,508	36,614	54,871	40,229	44,409	166,010	36,149	42,694	158,532	32,098	28,340	27,476	848,930	859,043	904,224
Expenditure - Functional																
Governance and administration		24,163	20,831	22,547	22,399	23,658	22,722	19,582	21,723	20,328	16,697	18,243	23,158	256,051	266,915	281,200
Executive and council		4,245	4,680	4,518	3,904	4,675	3,706	3,834	3,960	4,584	3,766	4,024	4,571	50,467	54,495	58,743
Finance and administration		19,423	14,517	16,394	16,831	17,246	17,352	15,325	17,149	15,203	12,226	13,605	17,897	193,168	199,453	208,915
Internal audit		495	1,634	1,635	1,663	1,737	1,664	423	614	541	704	613	691	12,416	12,967	13,542
Community and public safety		2,386	3,540	2,324	4,633	2,346	3,526	3,508	2,409	2,814	2,357	2,276	2,372	34,490	36,187	37,728
Community and social services		1,438	1,293	1,410	1,357	1,351	1,445	1,349	1,455	1,332	1,328	1,355	1,410	16,523	17,394	18,070
Sport and recreation		948	2,247	914	3,276	995	2,081	2,159	954	1,482	1,029	920	962	17,967	18,794	19,658
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		18,526	10,162	25,520	9,922	26,350	16,006	8,760	25,545	32,818	8,848	20,069	50,360	252,886	257,659	269,440
Planning and development		2,469	2,271	2,597	2,616	2,195	2,977	2,336	2,299	2,395	2,241	2,260	2,440	29,097	27,083	28,328
Road transport		15,996	7,830	22,861	7,244	24,093	12,968	6,363	23,185	30,100	6,545	17,748	47,859	222,792	229,807	240,308
Environmental protection		61	61	61	61	61	61	61	61	322	61	61	61	996	769	804
Trading services		15,105	17,212	14,682	17,516	14,168	19,043	19,514	13,918	15,043	16,179	13,775	14,783	190,937	207,453	228,153
Energy sources		11,956	11,910	10,883	13,492	10,845	11,098	13,171	11,171	11,801	11,020	11,083	11,141	139,573	155,828	174,083
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		3,149	5,302	3,799	4,023	3,322	7,944	6,343	2,747	3,242	5,159	2,692	3,642	51,364	51,625	54,071
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
#REF!		60,181	51,746	65,073	54,469	66,521	61,296	51,364	63,595	71,002	44,081	54,362	90,674	734,364	768,214	816,521
Surplus/(Deficit) before assoc.		121,327	(15,132)	(10,202)	(14,240)	(22,112)	104,714	(15,215)	(20,901)	87,530	(11,982)	(26,022)	(63,198)	114,566	90,829	87,703
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	121,327	(15,132)	(10,202)	(14,240)	(22,112)	104,714	(15,215)	(20,901)	87,530	(11,982)	(26,022)	(63,198)	114,566	90,829	87,703

LIM472 Elias Motsoaledi - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Multi-year expenditure *to be appropriated*	1															
Vote 1 - Executive & Council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - Budget & Treasury		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate Services		171	136	23	120	159	–	165	–	189	–	187	208	1,360	1,423	1,487
Vote 5 - Community Services		1,257	–	1,021	390	–	786	–	1,966	855	1,855	256	1,614	10,000	–	20,000
Vote 6 - Technical Services		–	–	–	–	–	–	–	–	–	–	–	–	–	14,721	10,092
Vote 7 - Developmental Planning		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 8 - Executive Support		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	2	**1,428**	**136**	**1,045**	**510**	**159**	**786**	**165**	**1,966**	**1,045**	**1,855**	**444**	**1,822**	**11,360**	**16,144**	**31,579**
Single-year expenditure *to be appropriated*																
Vote 1 - Executive & Council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - Budget & Treasury		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate Services		–	40	–	2,381	–	57	–	44	3,177	56	54	–	5,810	314	328
Vote 5 - Community Services		184	288	177	236	241	152	109	249	34	220	64	196	2,150	2,428	1,956
Vote 6 - Technical Services		2,633	6,271	5,796	6,827	6,723	6,086	10,780	7,779	7,990	6,679	10,800	12,812	91,175	65,014	49,316
Vote 7 - Developmental Planning		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 8 - Executive Support		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total	2	**2,817**	**6,599**	**5,973**	**9,444**	**6,964**	**6,295**	**10,889**	**8,072**	**11,202**	**6,955**	**10,918**	**13,008**	**99,135**	**67,755**	**51,599**
Total Capital Expenditure	2	**4,245**	**6,735**	**7,018**	**9,954**	**7,123**	**7,080**	**11,054**	**10,039**	**12,246**	**8,810**	**11,362**	**14,830**	**110,495**	**83,899**	**83,179**

LIM472 Elias Motsoaledi - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital Expenditure - Functional	1															
Governance and administration		**171**	**176**	**23**	**2,502**	**159**	**57**	**165**	**44**	**3,367**	**56**	**242**	**208**	**7,170**	**1,737**	**1,815**
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration		171	176	23	2,502	159	57	165	44	3,367	56	242	208	7,170	1,737	1,815
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		**1,257**	**198**	**1,140**	**448**	**139**	**938**	**–**	**2,128**	**855**	**1,988**	**256**	**1,754**	**11,100**	**1,814**	**21,328**
Community and social services		–	129	119	–	139	102	–	100	–	102	–	110	800	1,500	1,000
Sport and recreation		1,257	69	1,021	448	–	835	–	2,028	855	1,886	256	1,644	10,300	314	20,328
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		**1,953**	**5,065**	**3,507**	**5,935**	**4,880**	**4,662**	**9,210**	**7,002**	**5,802**	**3,559**	**8,734**	**8,638**	**68,949**	**70,028**	**54,225**
Planning and development		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Road transport		1,953	5,065	3,507	5,935	4,880	4,662	9,210	7,002	5,802	3,559	8,734	8,638	68,949	70,028	54,225
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		**864**	**1,296**	**2,347**	**1,069**	**1,945**	**1,424**	**1,679**	**865**	**2,223**	**3,207**	**2,130**	**4,229**	**23,277**	**10,321**	**5,810**
Energy sources		680	1,206	2,288	892	1,843	1,424	1,569	777	2,189	3,120	2,066	4,173	22,227	9,707	5,183
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		184	90	59	177	102	–	109	88	34	87	64	56	1,050	614	628
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	2	**4,245**	**6,735**	**7,018**	**9,954**	**7,123**	**7,080**	**11,054**	**10,039**	**12,246**	**8,810**	**11,362**	**14,830**	**110,495**	**83,899**	**83,179**
Funded by:																
National Government		3,569	6,247	6,490	7,186	6,266	6,736	10,738	9,479	8,648	8,495	8,656	13,348	**95,858**	**76,932**	**78,173**
Provincial Government		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		46	–	23	–	56	–	63	–	59	–	59	54	360	377	394
Transfers recognised - capital		**3,615**	**6,247**	**6,513**	**7,186**	**6,322**	**6,736**	**10,801**	**9,479**	**8,707**	**8,495**	**8,715**	**13,402**	**96,218**	**77,309**	**78,567**
Borrowing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Internally generated funds		630	488	505	2,767	801	344	253	560	3,539	315	2,647	1,427	14,277	6,590	4,612
Total Capital Funding		**4,245**	**6,735**	**7,018**	**9,954**	**7,123**	**7,080**	**11,054**	**10,039**	**12,246**	**8,810**	11,362	14,830	110,495	83,899	83,179

LIM472 Elias Motsoaledi - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Cash Receipts By Source													1		
Property rates	4,667	6,943	5,238	8,595	6,539	1,055	6,385	5,846	4,477	7,405	6,378	5,274	68,803	71,969	75,280
Service charges - electricity revenue	11,545	10,689	11,994	10,746	11,887	11,733	11,504	10,712	11,789	10,632	10,632	10,917	134,780	149,222	165,244
Service charges - water revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	516	772	516	1,298	516	1,005	516	931	516	1,134	516	1,032	9,268	9,695	10,141
Rental of facilities and equipment	134	139	212	260	267	142	144	322	436	59	491	249	2,855	2,986	3,123
Interest earned - external investments	–	1,070	–	969	–	290	–	3,959	–	789	1,133	–	8,210	8,588	8,983
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	567	1,376	1,403	1,854	1,741	625	1,886	1,563	594	1,216	1,045	970	14,840	16,824	21,497
Licences and permits	1,698	–	1,014	–	–	1,988	–	988	–	1,524	–	91	7,302	7,638	7,989
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and Subsidies - Operational	136,937	2,800	–	–	1,243	122,409	–	675	119,035	–	–	–	383,099	379,202	365,452
Other revenue	315	247	157	216	221	219	335	314	470	192	273	231	3,188	3,335	3,488
Cash Receipts by Source	**156,380**	**24,037**	**20,533**	**23,939**	**22,414**	**139,466**	**20,770**	**25,309**	**137,316**	**22,950**	**20,468**	**18,764**	**632,346**	**649,458**	**661,198**
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	20,958	–	23,762	–	6,335	20,443	–	4,873	15,486	–	–	–	91,858	72,932	78,173
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on Disposal of Fixed and Intangible Assets	45	58	45	58	72	58	45	58	45	58	58	58	659	131	137
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
VAT Control (receipts)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables	256	–	154	–	327	–	218	–	110	–	–	129	1,194	1,249	1,307
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source	**177,639**	**24,095**	**44,493**	**23,997**	**29,149**	**159,967**	**21,033**	**30,241**	**152,957**	**23,008**	**20,526**	**18,952**	**726,058**	**723,770**	**740,814**
Cash Payments by Type															
Employee related costs	17,628	17,628	17,628	17,628	17,628	17,628	17,628	17,628	17,628	17,628	17,628	17,628	211,534	218,928	228,721
Remuneration of councillors	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	28,178	30,996	34,095
Interest	39	24	32	28	32	77	36	26	41	9	20	41	406	1,737	1,815
Bulk purchases - electricity	11,507	7,267	9,690	8,479	9,690	23,013	10,659	7,752	12,112	2,786	6,056	12,112	121,123	136,530	153,896
Acquisitions - water & other inventory	3,024	1,910	2,546	2,228	2,546	6,048	2,801	2,037	3,183	732	1,592	3,183	31,831	32,323	33,810
Contracted services	7,357	5,488	6,735	5,211	7,281	5,570	5,837	5,775	5,437	4,713	5,149	5,547	70,102	68,548	72,158
Transfers and subsidies - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - other	992	742	742	742	742	742	992	742	742	742	742	742	9,404	9,913	10,442
Other expenditure	5,096	3,218	5,451	4,915	5,451	11,351	5,880	3,433	5,364	1,234	2,682	5,364	59,438	57,464	60,067
Cash Payments by Type	**47,990**	**38,626**	**45,173**	**41,579**	**45,719**	**66,778**	**46,180**	**39,740**	**46,855**	**30,192**	**36,217**	**46,965**	**532,016**	**556,439**	**595,004**
Other Cash Flows/Payments by Type															
Capital assets	4,245	6,735	6,522	9,954	7,123	7,080	11,054	9,543	12,246	8,810	10,866	5,416	99,595	75,203	74,932
Repayment of borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Cash Flows/Payments	–	–	(495)	–	–	–	–	(495)	–	–	(495)	17,771	16,284	16,553	16,891
Total Cash Payments by Type	**52,235**	**45,361**	**51,200**	**51,533**	**52,842**	**73,858**	**57,235**	**48,788**	**59,102**	**39,003**	**46,588**	**70,151**	**647,895**	**648,195**	**686,828**
NET INCREASE/(DECREASE) IN CASH HELD	**125,404**	**(21,266)**	**(6,706)**	**(27,536)**	**(23,693)**	**86,109**	**(36,202)**	**(18,548)**	**93,855**	**(15,994)**	**(26,062)**	**(51,199)**	**78,163**	**75,575**	**53,987**
Cash/cash equivalents at the month/year begin:	9,209	134,613	113,347	106,641	79,105	55,412	141,521	105,319	86,772	180,627	164,633	138,571	9,209	87,372	162,947
Cash/cash equivalents at the month/year end:	134,613	113,347	106,641	79,105	55,412	141,521	105,319	86,772	180,627	164,633	138,571	87,372	87,372	162,947	216,933

LIM472 Elias Motsoaledi - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		**1,909**	**30,969**	**21,027**	**15,600**	**20,385**	**20,385**	**23,968**	**11,555**	**5,283**
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Roads		–	–	–	–	–	–	–	–	–
Road Structures		–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	800	–	–	2,174	1,739	–
Drainage Collection		–	–	–	800	–	–	2,174	1,739	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		1,909	30,969	20,293	14,800	20,385	20,385	21,544	9,516	4,983
Power Plants		–	–	2,230	–	5,741	5,741	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–
MV Networks		(2,315)	31,801	18,063	14,800	14,644	14,644	21,544	9,516	4,983
LV Networks		4,224	(832)	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–
Water Treatment Works		–	–	–	–	–	–	–	–	–
Bulk Mains		–	–	–	–	–	–	–	–	–
Distribution		–	–	–	–	–	–	–	–	–
Distribution Points		–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Pump Station		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Waste Water Treatment Works		–	–	–	–	–	–	–	–	–
Outfall Sewers		–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	734	–	–	–	250	300	300
Landfill Sites		–	–	–	–	–	–	250	–	–
Waste Transfer Stations		–	–	–	–	–	–	–	300	300
Waste Processing Facilities		–	–	–	–	–	–	–	–	–
Waste Drop-off Points		–	–	734	–	–	–	–	–	–

Community Assets	–	–	**454**	–	–	–	–	–	–
Community Facilities	–	–	454	–	–	–	–	–	–
Halls	–	–	–	–	–	–	–	–	–
Centres	–	–	454	–	–	–	–	–	–
Crèches	–	–	–	–	–	–	–	–	–
Clinics/Care Centres	–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations	–	–	–	–	–	–	–	–	–
Testing Stations	–	–	–	–	–	–	–	–	–
Museums	–	–	–	–	–	–	–	–	–
Galleries	–	–	–	–	–	–	–	–	–
Theatres	–	–	–	–	–	–	–	–	–
Libraries	–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria	–	–	–	–	–	–	–	–	–
Police	–	–	–	–	–	–	–	–	–
Parks	–	–	–	–	–	–	–	–	–
Public Open Space	–	–	–	–	–	–	–	–	–
Nature Reserves	–	–	–	–	–	–	–	–	–
Public Ablution Facilities	–	–	–	–	–	–	–	–	–
Markets	–	–	–	–	–	–	–	–	–
Stalls	–	–	–	–	–	–	–	–	–
Abattoirs	–	–	–	–	–	–	–	–	–
Airports	–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals	–	–	–	–	–	–	–	–	–
Capital Spares	–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities	–	–	–	–	–	–	–	–	–
Indoor Facilities	–	–	–	–	–	–	–	–	–
Outdoor Facilities	–	–	–	–	–	–	–	–	–
Capital Spares	–	–	–	–	–	–	–	–	–
Heritage assets	–	–	–	–	–	–	–	–	–
Monuments	–	–	–	–	–	–	–	–	–
Historic Buildings	–	–	–	–	–	–	–	–	–
Works of Art	–	–	–	–	–	–	–	–	–
Conservation Areas	–	–	–	–	–	–	–	–	–
Other Heritage	–	–	–	–	–	–	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Improved Property	–	–	–	–	–	–	–	–	–
Unimproved Property	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Improved Property	–	–	–	–	–	–	–	–	–
Unimproved Property	–	–	–	–	–	–	–	–	–
Other assets	**6,665**	**33**	–	–	–	–	–	–	–
Operational Buildings	6,665	33	–	–	–	–	–	–	–
Municipal Offices	727	33	–	–	–	–	–	–	–
Pay/Enquiry Points	–	–	–	–	–	–	–	–	–
Building Plan Offices	–	–	–	–	–	–	–	–	–
Workshops	5,938	–	–	–	–	–	–	–	–

Computer Equipment		769	1,051	1,930	700	1,823	1,823	1,360	1,423	1,487
Computer Equipment		769	1,051	1,930	700	1,823	1,823	1,360	1,423	1,487
Furniture and Office Equipment		1,580	292	1,060	1,100	506	506	6,110	628	656
Furniture and Office Equipment		1,580	292	1,060	1,100	506	506	6,110	628	656
Machinery and Equipment		1,800	8,712	1,858	400	550	550	983	505	527
Machinery and Equipment		1,800	8,712	1,858	400	550	550	983	505	527
Transport Assets		–	13,723	2,824	–	–	–	–	–	–
Transport Assets		–	13,723	2,824	–	–	–	–	–	–
Land		–	–	1,075	–	–	–	–	–	–
Land		–	–	1,075	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Total Capital Expenditure on new assets	1	**12,723**	**54,781**	**30,228**	**17,800**	**23,264**	**23,264**	**32,420**	**14,110**	**7,954**

FINAL

LIM472 Elias Motsoaledi - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		**46,883**	**49,280**	**31,444**	**–**	**9,126**	**9,126**	**8,500**	**14,721**	**10,092**
Roads Infrastructure		46,883	47,534	28,097	–	–	–	–	14,721	10,092
Roads		46,883	47,534	28,097	–	–	–	–	14,721	10,092
Road Structures		–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	1,747	–	–	–	–	500	–	–
Power Plants		–	–	–	–	–	–	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–
MV Networks		–	–	–	–	–	–	–	–	–
LV Networks		–	1,747	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	500	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–
Water Treatment Works		–	–	–	–	–	–	–	–	–
Bulk Mains		–	–	–	–	–	–	–	–	–
Distribution		–	–	–	–	–	–	–	–	–
Distribution Points		–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Pump Station		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Waste Water Treatment Works		–	–	–	–	–	–	–	–	–
Outfall Sewers		–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	3,347	–	9,126	9,126	8,000	–	–
Landfill Sites		–	–	3,347	–	9,126	9,126	8,000	–	–

Community Assets		**598**	**498**	**1,376**	–	–	–	**800**	–	–
Community Facilities		598	498	1,376	–	–	–	800	–	–
Halls		–	–	–	–	–	–	–	–	–
Centres		–	–	–	–	–	–	–	–	–
Crèches		–	–	–	–	–	–	–	–	–
Clinics/Care Centres		–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	–	–
Testing Stations		–	–	–	–	–	–	–	–	–
Museums		–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria		598	498	1,376	–	–	–	800	–	–
Police		–	–	–	–	–	–	–	–	–
Parks		–	–	–	–	–	–	–	–	–
Public Open Space		–	–	–	–	–	–	–	–	–
Nature Reserves		–	–	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Stalls		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Indoor Facilities		–	–	–	–	–	–	–	–	–
Outdoor Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Monuments		–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–
Other assets		–	–	**247**	–	–	–	–	–	–
Operational Buildings		–	–	247	–	–	–	–	–	–
Municipal Offices		–	–	247	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	(3)	–	–	–	–	–	–	–
Furniture and Office Equipment		–	(3)	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	261	273	285
Machinery and Equipment		–	–	–	–	–	–	261	273	285
Transport Assets		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Total Capital Expenditure on renewal of existing asse	1	**47,481**	**49,776**	**33,067**	–	**9,126**	**9,126**	**9,561**	**14,994**	**10,377**
Renewal of Existing Assets as % of total capex		*63.7%*	*44.1%*	*31.2%*	*0.0%*	*9.7%*	*9.7%*	*8.7%*	*17.9%*	*12.5%*
Renewal of Existing Assets as % of deprecn"		*80.2%*	*87.2%*	*55.8%*	*0.0%*	*15.4%*	*15.4%*	*16.2%*	*24.3%*	*16.1%*

LIM472 Elias Motsoaledi - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		**10,190**	**26,082**	**25,023**	**18,255**	**19,537**	**19,537**	**14,718**	**14,696**	**15,370**
Roads Infrastructure		8,193	13,895	20,456	10,940	13,001	13,001	7,766	7,424	7,765
Roads		8,193	13,895	20,456	10,940	13,001	13,001	7,766	7,424	7,765
Road Structures		–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		1,997	12,187	4,566	6,073	4,428	4,428	4,750	4,968	5,197
Power Plants		–	–	–	–	–	–	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–
MV Networks		1,997	12,187	4,566	6,073	4,428	4,428	4,750	4,968	5,197
LV Networks		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–
Water Treatment Works		–	–	–	–	–	–	–	–	–
Bulk Mains		–	–	–	–	–	–	–	–	–
Distribution		–	–	–	–	–	–	–	–	–
Distribution Points		–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Pump Station		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Waste Water Treatment Works		–	–	–	–	–	–	–	–	–
Outfall Sewers		–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	1,243	2,108	2,108	2,203	2,304	2,408
Landfill Sites		–	–	–	1,243	2,108	2,108	2,203	2,304	2,408
Community Assets		**164**	**166**	**537**	**573**	**929**	**929**	**6,262**	**6,550**	**6,852**
Community Facilities		164	166	537	573	929	929	6,262	6,550	6,852
Halls		–	–	–	–	–	–	–	–	–
Centres		–	–	–	–	–	–	–	–	–
Crèches		–	–	–	–	–	–	–	–	–
Clinics/Care Centres		–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	–	–
Testing Stations		–	–	–	–	–	–	–	–	–
Museums		–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria		–	–	–	–	–	–	–	–	–
Police		–	–	–	–	–	–	–	–	–
Parks		164	166	537	573	929	929	6,262	6,550	6,852

Computer Equipment		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	550	575	601
Furniture and Office Equipment		–	–	–	–	–	–	550	575	601
Machinery and Equipment		7,789	10,975	11,898	10,257	14,374	14,374	13,101	13,735	14,358
Machinery and Equipment		7,789	10,975	11,898	10,257	14,374	14,374	13,101	13,735	14,358
Transport Assets		–	–	–	–	–	–	1,724	1,803	1,886
Transport Assets		–	–	–	–	–	–	1,724	1,803	1,886
Land		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	1	**18,143**	**37,223**	**37,457**	**29,085**	**34,839**	**34,839**	**36,354**	**37,360**	**39,067**
R&M as a % of PPE & Investment Property		*1.8%*	*3.5%*	*3.6%*	*2.3%*	*2.7%*	*2.7%*	*2.9%*	*3.1%*	*3.5%*
R&M as % Operating Expenditure		*3.3%*	*7.0%*	*5.6%*	*4.4%*	*5.1%*	*5.1%*	*5.4%*	*5.1%*	*5.1%*

FINAL

LIM472 Elias Motsoaledi - Supporting Table SA34d Depreciation by asset class

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Depreciation by Asset Class/Sub-class										
Infrastructure		**45,676**	**43,492**	**43,576**	**51,395**	**41,285**	**41,285**	**40,397**	**42,255**	**44,199**
Roads Infrastructure		40,563	37,644	37,522	43,096	34,719	34,719	36,420	38,095	39,847
Roads		40,563	37,644	37,231	43,096	34,258	34,258	35,937	37,590	39,319
Road Structures		–	–	227	–	230	230	241	252	264
Road Furniture		–	–	64	–	230	230	242	253	264
Capital Spares		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	440	40	40	42	44	46
Drainage Collection		–	–	–	440	40	40	42	44	46
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		4,302	4,815	5,318	7,083	5,851	5,851	3,226	3,374	3,530
Power Plants		–	–	–	–	–	–	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–
HV Transmission Conductors		4,302	4,812	–	–	–	–	–	–	–
MV Substations		–	–	1,564	4,238	1,569	1,569	1,639	1,714	1,793
MV Switching Stations		–	–	355	–	358	358	376	393	411
MV Networks		–	3	653	2,845	1,794	1,794	1,212	1,267	1,326
LV Networks		–	–	632	–	–	–	–	–	–
Capital Spares		–	–	2,114	–	2,130	2,130	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–
Water Treatment Works		–	–	–	–	–	–	–	–	–
Bulk Mains		–	–	–	–	–	–	–	–	–
Distribution		–	–	–	–	–	–	–	–	–
Distribution Points		–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Pump Station		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Waste Water Treatment Works		–	–	–	–	–	–	–	–	–
Outfall Sewers		–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		812	1,034	737	777	676	676	710	742	776
Landfill Sites		812	1,034	461	777	398	398	417	437	457
Waste Transfer Stations		–	–	–	–	–	–	–	–	–
Waste Processing Facilities		–	–	274	–	276	276	289	303	317
Waste Drop-off Points		–	–	–	–	–	–	–	–	–
Waste Separation Facilities		–	–	–	–	–	–	–	–	–
Electricity Generation Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	3	–	3	3	3	3	3

Community Assets	**1,153**	**1,150**	**1,030**	**1,333**	**1,065**	**1,065**	**1,117**	**1,169**	**1,223**
Community Facilities	1,153	1,150	794	1,333	814	814	854	893	934
Halls	–	–	17	–	30	30	31	33	34
Centres	–	–	182	–	184	184	193	202	211
Crèches	–	–	–	–	–	–	–	–	–
Clinics/Care Centres	–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations	–	–	–	–	–	–	–	–	–
Testing Stations	–	–	–	–	–	–	–	–	–
Museums	–	–	–	–	–	–	–	–	–
Galleries	–	–	–	–	–	–	–	–	–
Theatres	–	–	–	–	–	–	–	–	–
Libraries	–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria	–	–	91	–	92	92	97	101	106
Police	–	–	–	–	–	–	–	–	–
Parks	–	–	2	–	2	2	3	3	3
Public Open Space	1,153	1,150	0	1,333	–	–	–	–	–
Nature Reserves	–	–	–	–	–	–	–	–	–
Public Ablution Facilities	–	–	–	–	–	–	–	–	–
Markets	–	–	–	–	–	–	–	–	–
Stalls	–	–	–	–	–	–	–	–	–
Abattoirs	–	–	–	–	–	–	–	–	–
Airports	–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals	–	–	248	–	251	251	263	275	288
Capital Spares	–	–	252	–	255	255	267	279	292
Sport and Recreation Facilities	–	–	236	–	251	251	263	276	288
Indoor Facilities	–	–	–	–	–	–	–	–	–
Outdoor Facilities	–	–	236	–	251	251	263	276	288
Capital Spares	–	–	–	–	–	–	–	–	–
Heritage assets	–	–	–	6	6	6	6	7	7
Monuments	–	–	–	–	–	–	–	–	–
Historic Buildings	–	–	–	–	–	–	–	–	–
Works of Art	–	–	–	–	–	–	–	–	–
Conservation Areas	–	–	–	–	–	–	–	–	–
Other Heritage	–	–	–	6	6	6	6	7	7

Other assets		**4,028**	**4,062**	**3,983**	**4,453**	**6,440**	**6,440**	**6,366**	**6,659**	**6,966**
Operational Buildings		4,028	4,062	2,862	4,453	2,857	2,857	2,608	2,728	2,853
Municipal Offices		4,028	4,062	2,462	4,453	2,453	2,453	2,574	2,692	2,816
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–
Building Plan Offices		–	–	–	–	–	–	–	–	–
Workshops		–	–	–	–	–	–	–	–	–
Yards		–	–	–	–	–	–	–	–	–
Stores		–	–	32	–	33	33	34	36	37
Laboratories		–	–	–	–	–	–	–	–	–
Training Centres		–	–	368	–	371	371	–	–	–
Manufacturing Plant		–	–	–	–	–	–	–	–	–
Depots		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Housing		–	–	1,121	–	3,583	3,583	3,759	3,932	4,112
Staff Housing		–	–	–	–	–	–	–	–	–
Social Housing		–	–	1,121	–	3,583	3,583	3,759	3,932	4,112
Capital Spares		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Intangible Assets		8	8	6	88	21	21	22	23	24
Servitudes		–	–	6	–	13	13	14	14	15
Licences and Rights		8	8	–	88	8	8	8	8	9
Water Rights		–	–	–	–	–	–	–	–	–
Effluent Licenses		–	–	–	–	–	–	–	–	–
Solid Waste Licenses		–	–	–	–	–	–	–	–	–
Computer Software and Applications		8	8	–	88	8	8	8	8	9
Load Settlement Software Applications		–	–	–	–	–	–	–	–	–
Unspecified		–	–	–	–	–	–	–	–	–
Computer Equipment		459	554	722	974	948	948	994	1,040	1,088
Computer Equipment		459	554	722	974	948	948	994	1,040	1,088
Furniture and Office Equipment		624	659	605	651	801	801	840	879	920
Furniture and Office Equipment		624	659	605	651	801	801	840	879	920
Machinery and Equipment		2,685	2,647	3,182	3,118	3,021	3,021	3,168	3,313	3,466
Machinery and Equipment		2,685	2,647	3,182	3,118	3,021	3,021	3,168	3,313	3,466
Transport Assets		4,554	4,499	6,108	3,384	5,710	5,710	5,990	6,266	6,554
Transport Assets		4,554	4,499	6,108	3,384	5,710	5,710	5,990	6,266	6,554
Land		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Total Depreciation	1	**59,188**	**57,072**	**59,214**	**65,402**	**59,298**	**59,298**	**58,901**	**61,611**	**64,445**

LIM472 Elias Motsoaledi - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		**20,387**	**9,026**	**42,548**	**66,356**	**61,648**	**61,648**	**58,514**	**53,295**	**43,848**
Roads Infrastructure		13,035	2,891	41,712	65,356	60,648	60,648	58,514	53,295	43,848
Roads		13,035	2,891	41,712	65,356	60,648	60,648	58,514	53,295	43,848
Road Structures		–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Power Plants		–	–	–	–	–	–	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–
MV Networks		–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–
Water Treatment Works		–	–	–	–	–	–	–	–	–
Bulk Mains		–	–	–	–	–	–	–	–	–
Distribution		–	–	–	–	–	–	–	–	–
Distribution Points		–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Pump Station		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Waste Water Treatment Works		–	–	–	–	–	–	–	–	–
Outfall Sewers		–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		7,353	6,135	836	1,000	1,000	1,000	–	–	–
Landfill Sites		7,353	6,135	836	1,000	1,000	1,000	–	–	–

Community Assets		**353**	**(648)**	**–**	**–**	**–**	**–**	**10,000**	**1,500**	**21,000**
Community Facilities		353	(648)	–	–	–	–	–	1,500	1,000
Halls		–	–	–	–	–	–	–	–	–
Centres		–	–	–	–	–	–	–	–	–
Crèches		–	–	–	–	–	–	–	–	–
Clinics/Care Centres		–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	–	–
Testing Stations		–	–	–	–	–	–	–	–	–
Museums		–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria		–	(648)	–	–	–	–	–	1,500	1,000
Police		–	–	–	–	–	–	–	–	–
Parks		353	–	–	–	–	–	–	–	–
Public Open Space		–	–	–	–	–	–	–	–	–
Nature Reserves		–	–	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Stalls		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	10,000	–	20,000
Indoor Facilities		–	–	–	–	–	–	–	–	–
Outdoor Facilities		–	–	–	–	–	–	10,000	–	20,000
Capital Spares		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Monuments		–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–
Other assets		**(6,461)**	–	–	–	–	–	–	–	–
Operational Buildings		(6,461)	–	–	–	–	–	–	–	–
Municipal Offices		–	–	–	–	–	–	–	–	–
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–
Building Plan Offices		–	–	–	–	–	–	–	–	–
Workshops		(6,461)	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	291	–	–	–	–	–	–
Machinery and Equipment		–	–	291	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Total Capital Expenditure on upgrading of existing assets	1	**14,279**	**8,378**	**42,838**	**66,356**	**61,648**	**61,648**	**68,514**	**54,795**	**64,848**
Upgrading of Existing Assets as % of total capex		*19.2%*	*7.4%*	*40.4%*	*78.8%*	*65.6%*	*65.6%*	*62.0%*	*65.3%*	*78.0%*
Upgrading of Existing Assets as % of deprecn"		*24.1%*	*14.7%*	*72.3%*	*101.5%*	*104.0%*	*104.0%*	*116.3%*	*88.9%*	*100.6%*

Table SA36–Capital project list

Function	Project Description	Type	Asset Class	Asset Sub-Class	Audited Outcome 2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
							Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Technical Services	Aircons	New	Machinery and Equipment	Machinery and Equipment	300,000	200,000	182,526	190,922	199,514
Technical Services	Electrification of Doorom (Designs)	New	Electrical Infrastructure	MV Networks	4,530,000	-	200,000	-	3,675,000
Technical Services	Electrification of Luckau Maganagobuswa	New	Electrical Infrastructure	MV Networks	-	-	5,277,000	-	-
Technical Services	Electrification of Lusaka (Designs)	New	Electrical Infrastructure	MV Networks	-	-	200,000	-	-
Technical Services	Electrification of Magukubjane	New	Electrical Infrastructure	MV Networks	-	-	4,267,000	-	-
Technical Services	Electrification of Makaepea	New	Electrical Infrastructure	MV Networks	-	3,240,000	-	-	-
Technical Services	Electrification of Mantrombi Section	New	Electrical Infrastructure	MV Networks	3,300,000	1,924,407	2,000,000	-	-
Technical Services	Electrification of Masakaneng	New	Electrical Infrastructure	MV Networks	6,722,000	7,960,000	-	-	-
Technical Services	Electrification of Phooko	New	Electrical Infrastructure	MV Networks	-	-	3,000,000	-	-
Technical Services	Electrification of Matlala Lehwelere	New	Electrical Infrastructure	MV Networks	4,428,000	-	-	-	-
Technical Services	Electrification of Phomola	New	Electrical Infrastructure	MV Networks	-	2,000,000	-	-	-
Technical Services	Electrification of Motetema High view	New	Electrical Infrastructure	MV Networks	-	-	2,000,000	-	-
Technical Services	Electrification of Ntswelemotse	New	Electrical Infrastructure	MV Networks	-	-	200,000	2,940,000	-
Technical Services	Electrification of Oorlog (Designs)	New	Electrical Infrastructure	MV Networks	-	3,800,000	200,000	-	1,308,000
Technical Services	Electrification of Zaaiplass Police Station (Designs)	New	Electrical Infrastructure	MV Networks	1,332,000	-	200,000	2,576,000	-
Technical Services	Electrification of Vlakfontein	New	Electrical Infrastructure	MV Networks	1,476,012	-	-	-	-
Technical Services	Groblersdal Smart Metering	New	Electrical Infrastructure	MV Networks	5,124,276	-	-	-	-
Technical Services	Groblersdal traffic lights	New	Electrical Infrastructure	Capital Spares	-	-	434,783	-	-
Technical Services	Energy Efficiency Project	New	Electrical Infrastructure	Power Plants	-	-	4,000,000	4,000,000	-
Technical Services	Groblersdal Lanfillsite	New	Solid Waste Infrastructure	Landfill Sites	-	23,185,401	8,000,000	-	-
Technical Services	Machinery and Equipment	New	Machinery and Equipment	Machinery and Equipment	-	940,000	-	-	-
Technical Services	Culverts and Road signs	New	Roads Infratructure	Roads	-	560,000	-	600,000	750,000
Technical Services	Groblersdal Stormwater	New	Roads Infratructure	Roads	-	-	2,173,913	1,739,130	-
Technical Services	Masakaneng Roads	New	Roads Infratructure	Roads	299,764	-	-	-	-
Technical Services	Motetema Streets Upgrade	New	Roads Infratructure	Roads	-	6,108,696	-	-	-
Technical Services	Upgrading of Nyakurone Internal Access Road	Upgrading	Roads Infratructure	Roads	-	16,012,520	-	-	-
Technical Services	Ugrading of Stompo Bus Road	New	Roads Infratructure	Roads	-	800,000	300,000	-	-
	Upgrading of Waalkral Bus Route (Design)	Upgrading	Roads Infratructure	Roads	-	-	700,000	-	-
Technical Services	Renewal of Hlogotlou to Bopanang Internal Streets	Renewal	Roads Infratructure	Roads	19,542,254	2,169,180	-	14,121,000	9,342,000
Technical Services	Upgrading of Tafelkop stadium	Upgrading	Roads Infratructure	Roads	17,622,551	24,830,820	10,000,000	-	20,000,000

Function	Project Description	Type	Asset Class	Asset Sub-Class	Audited Outcome 2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
							Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Technical Services	Upgrading of Hlogotlou-Bopanang Road	Upgrading	Roads Infratructure	Roads	-	800,000	-	-	-
Technical Services	Upgrading of Kgobokwane-Kgaphamadi Road	Upgrading	Roads Infratructure	Roads	-	800,000	11,000,000	29,419,600	-
Technical Services	Upgrading of Malaeneng A Ntwane Access Road	Upgrading	Roads Infratructure	Roads	-	-	17,750,000	-	-
Technical Services	Upgrading of Malaeneng A Ntwane Access Road (Internal)	Upgrading	Roads Infratructure	Roads	-	750,000	-	-	-
Technical Services	Upgrading of Mokumong access road to Marateng taxi rank (Internal)	Upgrading	Roads Infratructure	Roads	-	700,000	10,989,800	16,710,200	-
Technical Services	Upgrading of Tafelkop Bapeding Bus Route (Designs)	Upgrading	Roads Infratructure	Roads	-	-	600,000	-	-
Technical Services	Upgrading of Talane Bus Route (Designs)	Upgrading	Roads Infratructure	Roads	-	-	600,000	-	-
					-	-	-	-	-
Technical Services	Upgrading of Mokumong access road to Marateng taxi rank (MIG)	Upgrading	Roads Infratructure	Roads	-	1,406,964	-	-	-
Technical Services	Upgrading of Maraganeng internal Access road (Internal)	Upgrading	Roads Infratructure	Roads	-	750,000	-	-	-
Technical Services	Upgrading of Maraganeng internal Access road (MIG)	Upgrading	Roads Infratructure	Roads	-	-	16,574,200	-	-
Technical Services	Upgrading of Waalkral Bus route (MIG)	Upgrading	Roads Infratructure	Roads	-	-	-	7,165,200	43,848,000
Technical Services	Machinery and Equipment(tools)	New	Machinery and Equipment	Machinery and Equipment	-	-	260,870	272,870	285,149
Technical Services	Upgrading of Masoing Bus route	Upgrading	Roads Infratructure	Roads	-	850,000	-	-	-
Technical Services	Upgrading of Tafelkop stadium 600	Upgrading	Roads Infratructure	Roads	17,652,215	27,001,116	-	-	-
Information Technology	Computer Equipment	New	Computer Equipment	Computer Equipment	860,000	2,134,652	1,000,000	1,046,000	1,093,070
Human Resources	Furniture and Office Equipment	New	Furniture and Office Equipment	Furniture and Office Equipment	-	720,001	300,000	313,800	327,921
Human Resources	Computer Equipment - SETA	New	Computer Equipment	Computer Equipment	1,078,503	237,500	360,404	376,982	394,324
Human Resources	Printers	New	Furniture and Office Equipment	Furniture and Office Equipment	-	-	5,509,565	-	-
Community Services	Furniture and Office Equipment	New	Furniture and Office Equipment	Furniture and Office Equipment	-	419,250	300,000	313,800	327,921
Community Services	Fencing of Elandsdoorn Cemeteries	Renewal	Community Facilities	Cemeteries/Crematoria	500,000	869,000	-	-	-
Community Services	Upgrading and Development of Parks	Upgrading	Community Facilities	Parks	-	284,469	-	-	-
Community Services	Machinery and Equipment	New	Machinery and Equipment	Machinery and Equipment	-	380,000	-	-	-
Community Services	Street litter Bibs	New	Machinery and Equipment	Machinery and Equipment	-	800,000	-	-	-
Community Services	500 Twenty Skip Bins	New	Solid Waste Infrastructure	Capital Spares	-	290,600	500,000	-	-
Community Services	Disaster Management Centre & Emergency Relief Store room	New	Community Facilities	Centres	-	454,300	-	-	-
Community Services	No Illegal Dumping	New	Solid Waste Infrastructure	Capital Spares	-	59,000	-	-	-
Community Services	Two trailers	New	Community assets	Machinery and Equipment	-	80,000	-	-	-
Community Services	Construction of Skip Bin Ramps at Hlogotlou Waste Transfers	New	Solid Waste Infrastructure	Waste Transfer Stations	-	185,000	-	300,000	300,000
Community Services	Fencing of Elandsdoorn/Ntwane Cemetery	Renewal	Community Facilities	Cemeteries	-	1,000,000	800,000	-	-
Community Services	Construction of Washbay at Groblersdal landfill Site	New	Solid Waste Infrastructure	Landfill Sites	-	208,000	250,000	-	-
Community Services	Professional Lawn Mowers and Industrial Bruch Cutters	New	Machinery and Equipment	Machinery and Equipment	3,587,740	-	300,000	313,800	327,921
Community Services	Fencing of Groblersdal Cemetry	Upgrading	Community Facilities	Cemeteries/Crematoria	-	1,075,000	-	1,500,000	1,000,000
					88,355,315	**135,985,876**	**110,430,060**	**83,899,305**	**83,178,819**

FINAL