

ELIAS MOTSOLEDI LOCAL MUNICIPALITY



APPROVED 2023/2024 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) TOP LAYER

Table of Contents

DESCRIPTION	PAGE NO.
Executive summary	3
Vision, Mission and Values	4
Legislation	5
Projected monthly revenue and expenditure	6-12
Service delivery and performance indicators	13
Spatial rationale	13-16
Institutional development and municipal transformation	17-20
Local economic development	21-23
Basic service delivery and infrastructure development	24-36
Financial viability and management	37-40
Good governance and public participation	41-49
Conclusion	50

1. EXECUTIVE SUMMARY

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA." The 2023/2024 SDBIP is aligned to the IDP and budget. Furthermore, the performance agreements for all senior managers will be aligned to targets as contained in the approved SDBIP.

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, council, municipal manager, senior managers and community."

The reporting cycle will take place as follows:

First quarter: July — September;
Second quarter:-----October – December
Third quarter : January – March
Fourth quarter : April – June

Senior managers shall be responsible for implementation and achievement quarterly and annual targets for their respective departments. Performance management division shall be responsible for consolidation of quarterly and annual reports. Internal audit division shall be responsible for auditing performance reports and portfolio of evidence submitted.

2. VISION, MISSION AND VALUES

The **Vision** of Elias Motsoaledi Local Municipality is:

“Thé agro-economical and ecotourism heartland”

Motto
The sunshine valley

Mission

- To ensure provision of sustainable services
- To deepen democracy through public participation and communication
- Provision of services in a transparent, fair and accountable manner
- Provide public value for money
- To create a conducive environment for job creation and economic growth

Values

Value	Description
People first	Everybody is empowered within the whole community
Transparency	Invite and encourage public sharing and democratic participation in council's activities.
Commitment	Focus and concentrate on council's core activities in a consistent manner.
Integrity	Conduct council's business in a fair, responsible, flexible, equitable and honest manner.
Accountability	Report regularly to all stakeholders regarding council's actual performance.
Environmental Conscious	Taking care of the sensitive environment to ensure that the vision is achieved.
Empowerment	To be seen to be empowering our people, knowledge is power.
Service excellence	In all aspects of conducting ourselves and our mandate, we will focus on service excellence.
Change	In order to move to a better quality life, something different needs to be done from what is being done now. In this regard change will be the main driver of doing things differently

3. LEGISLATION

Municipal Finance Management Act (MFMA) defines Service Delivery and Budget Implementation Plan (SDBIP) as a detailed plan approved by the Mayor of the municipality to implement the municipality's annual service delivery programme and which must indicate:

- (a) Projections of each month of-
 - (i) Revenue to be collected by source and
 - (ii) Operational and capital expenditure by vote
- (b) Service delivery targets and performance indicators for each quarter.

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after the approval.

The following National Treasury prescriptions, in terms of MFM circular 13, are applicable to Elias Motsoaledi Local Municipality.

1. Monthly projections of revenue to be collected by source
2. Monthly projections to expenditure (operation and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital work plan broken by ward over three years.

4. PROJECTED MONTHLY REVENUE AND EXPENDITURE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This section of the document is based upon the Budget MBRR B1 Schedules that serve as supporting documentation for the budget, in particular Schedules SB 12 - SB 17 and will deal with the following:

Monthly Revenue Projections:	Monthly Expenditure Projections:	Cash Flow Projections:
a. Revenue by source; b. Revenue by vote; c. Revenue in terms of standard classifications.	a. Expenditure by type; b. Overall expenditure: i. By vote ii. In terms of standard classifications c. Capital expenditure: i. By vote ii. In terms of standard classifications	a. Cash receipts by source b. Cash payments by type

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA

TABLE SA 26: ANNUAL BUDGET - MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

Description	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue by Vote															
Vote 1 - Executive & Council	10,497	-	-	-	-	21,814	-	-	16,470	-	-	-	48,780	49,377	42,986
Vote 2 - Municipal Manager	22,887	-	-	-	-	14,300	-	-	10,830	-	-	0	48,017	51,557	46,457
Vote 3 - Budget & Treasury	24,173	9,145	6,445	6,120	6,132	20,266	6,263	6,544	12,632	6,504	6,343	6,114	115,810	115,978	129,379
Vote 4 - Corporate Services	20,004	9	15	10	5	16,680	9	3	15,566	5	8	6	52,321	55,176	49,891
Vote 5 - Community Services	39,766	8,484	10,960	7,689	12,226	38,835	8,171	9,770	25,089	12,581	9,201	8,523	188,006	201,145	207,635
Vote 6 - Technical Services	82,484	5,012	25,856	9,874	5,910	59,897	4,107	13,252	26,801	9,712	9,891	30,443	276,162	305,958	340,338
Vote 7 - Developmental Planning	6,014	701	107	79	1,173	4,373	101	802	807	77	-	90	14,423	12,936	12,654
Vote 8 - Executive Support	6,075	-	-	-	-	4,495	-	-	4,831	-	-	-	15,401	15,937	16,097
Total Revenue by Vote	211,877	29,364	43,394	23,771	25,447	170,601	18,553	30,472	113,046	28,880	25,539	45,486	768,520	811,634	840,967
Expenditure by Vote to be appropriated															
Vote 1 - Executive & Council	3,470	2,822	2,820	2,997	3,052	3,591	3,215	2,989	3,490	3,035	3,081	2,904	37,797	39,672	41,558
Vote 2 - Municipal Manager	4,366	4,887	4,072	3,510	3,939	4,228	4,856	3,529	3,127	2,914	2,915	3,808	46,183	48,526	50,799
Vote 3 - Budget & Treasury	6,844	3,877	3,867	4,455	4,770	7,425	4,363	5,005	6,423	4,726	4,797	5,160	61,143	64,409	67,617
Vote 4 - Corporate Services	3,703	3,094	3,187	3,080	3,052	3,251	3,369	3,056	4,318	3,166	3,247	5,365	41,928	44,001	46,067
Vote 5 - Community Services	28,238	10,062	8,308	10,909	10,620	12,170	9,375	13,001	10,806	13,041	11,165	40,371	175,056	183,643	192,273
Vote 6 - Technical Services	42,197	15,761	12,795	17,073	15,293	17,610	14,260	22,029	15,822	20,774	17,330	42,800	264,734	275,713	304,854
Vote 7 - Developmental Planning	1,425	1,403	1,534	1,266	1,730	2,063	1,308	1,545	1,385	1,313	1,687	1,707	18,038	13,703	14,317
Vote 8 - Executive Support	1,582	1,479	1,434	1,437	1,359	2,397	1,424	1,677	1,632	1,481	1,593	1,791	19,327	20,243	21,199
Total Expenditure by Vote	88,858	43,453	33,017	44,728	43,858	53,056	42,160	52,961	48,003	50,449	45,228	103,408	654,217	689,909	738,707
Surplus/(Deficit) before assoc.	123,019	(20,089)	5,367	(20,957)	(18,451)	117,545	(23,509)	(22,489)	65,043	(21,569)	(19,697)	(57,922)	106,303	121,724	102,261
Transfer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to members	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/(deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	123,019	(20,089)	5,367	(20,957)	(18,451)	117,545	(23,509)	(22,489)	65,043	(21,569)	(19,697)	(57,922)	106,303	121,724	102,261

TABLE SA 27: DRAFT BUDGET- MONTHLY REVENUE AND EXPENDITURE (FUNCTIONAL CLASSIFICATION)

Description	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue - Functional															
Governance and administration	91,312	9,137	6,451	6,129	6,137	85,090	6,272	6,647	64,443	6,509	6,357	6,120	300,480	308,188	300,338
Executive and council	12,173	-	-	-	-	24,303	-	-	18,967	-	-	-	56,444	56,531	49,960
Finance and administration	72,674	9,167	6,451	6,129	6,137	56,065	6,272	6,647	42,594	6,509	6,357	6,120	231,152	236,748	236,896
Internal audit	6,305	-	-	-	-	4,692	-	-	2,888	-	-	0	13,884	14,938	14,512
Community and public safety	20,486	7,266	9,947	6,282	10,948	20,007	7,011	7,945	15,114	10,873	7,306	5,885	129,150	136,191	140,317
Community and social services	1,956	5	3	10	10	3,142	6	7	2,496	7	7	3,679	11,327	12,160	11,845
Sport and recreation	10,956	7	9	2	2	6,608	2	3	4,029	0	2	(3,683)	17,595	18,892	18,292
Public safety	7,536	7,254	9,936	6,270	10,936	10,257	7,003	7,936	8,590	10,865	7,378	5,870	100,228	105,139	110,081
Economic and environmental services	42,544	1,053	24,556	590	1,585	40,106	594	1,904	14,853	701	540	2,036	130,500	135,451	137,437
Planning and development	9,516	701	107	79	1,173	6,540	101	802	3,387	77	90	100	22,634	21,766	21,718
Road transport	39,536	352	24,449	441	412	33,364	402	702	11,335	623	450	1,937	106,962	112,727	115,285
Environmental protection	493	-	-	-	-	212	-	-	131	-	-	-	836	868	874
Trading services	57,695	5,888	2,420	10,840	6,777	25,388	4,865	14,376	18,630	10,797	11,256	31,445	200,386	231,805	262,855
Energy sources	41,788	4,966	1,498	9,818	5,805	11,295	3,543	13,154	9,592	9,675	9,834	30,373	151,238	177,739	206,684
Waste management	16,406	922	922	1,022	922	14,103	922	1,222	9,038	1,122	1,422	1,122	49,148	54,066	56,160
Total Revenue - Functional	211,977	23,364	43,384	23,771	25,447	170,601	18,652	30,472	113,046	28,680	25,539	45,486	760,500	811,634	840,967
Expenditure - Functional															
Governance and administration	24,024	17,924	16,314	17,063	17,577	22,492	18,497	18,102	20,289	16,951	16,515	22,185	227,933	238,956	249,922
Executive and council	4,301	3,466	3,359	3,673	3,617	4,564	4,097	3,632	4,116	3,752	3,606	3,632	45,702	47,658	49,922
Finance and administration	18,675	12,391	11,506	12,575	13,385	17,220	12,751	13,591	15,670	12,882	12,615	17,647	170,845	179,428	187,581
Internal audit	1,049	2,137	1,450	816	576	719	1,638	979	504	317	296	906	11,385	11,870	12,418
Community and public safety	21,629	6,801	4,890	7,595	7,364	8,336	6,101	9,705	7,354	9,610	7,471	21,633	118,372	124,697	130,557
Community and social services	650	528	534	509	568	886	515	518	533	491	522	3,210	9,467	9,930	10,397
Sport and recreation	1,644	1,368	1,573	1,412	1,474	1,432	1,410	1,382	1,472	1,433	1,368	(1,162)	14,806	15,530	16,260
Public safety	19,335	4,905	2,783	5,675	5,321	6,018	4,176	7,806	5,329	7,685	5,762	19,786	94,601	99,206	103,900
Economic and environmental services	11,055	9,704	10,252	10,473	9,813	11,981	10,264	11,066	9,781	10,738	11,153	11,471	127,771	128,802	134,846
Planning and development	2,038	1,964	2,440	1,733	2,302	2,895	1,754	2,189	1,963	1,800	2,200	1,975	24,962	20,997	21,584
Road transport	8,959	7,682	8,053	8,682	7,453	9,029	8,432	8,819	7,761	8,881	8,886	9,408	102,086	107,077	112,100
Environmental protection	58	58	58	58	58	58	58	58	58	58	58	58	686	729	763
Trading services	32,150	9,026	6,561	9,596	9,144	10,245	7,279	14,087	10,599	13,149	9,887	47,919	179,641	197,455	223,381
Energy sources	29,312	6,547	3,912	7,103	6,652	7,193	4,773	11,588	7,562	10,531	7,227	30,251	133,009	148,571	172,201
Waste management	2,838	2,479	2,649	2,493	2,492	3,051	2,506	2,500	2,647	2,618	2,660	17,668	46,602	48,884	51,181
Total Expenditure - Functional	88,858	41,453	38,017	44,728	43,858	53,056	42,160	52,961	48,003	50,449	45,236	103,408	654,217	689,909	738,707
Surplus/(Deficit) before assoc.	123,019	(20,089)	5,367	(20,957)	(18,451)	117,545	(23,508)	(22,489)	65,043	(21,569)	(19,697)	(57,922)	106,303	121,724	102,261
Share of surplus/ (deficit) of associate															
Surplus/(Deficit)	123,019	(20,089)	5,367	(20,957)	(18,451)	117,545	(23,508)	(22,489)	65,043	(21,569)	(19,697)	(57,922)	106,303	121,724	102,261

TABLE SA 28: DRAFT BUDGET – MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE)

Description	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Multi-year expenditure to be appropriated															
Vote 1 - Executive & Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Budget & Treasury	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services	-	81	126	-	205	-	-	87	-	202	-	-	700	1,000	1,000
Vote 5 - Community Services	159	26	89	102	-	211	132	99	84	100	-	-	1,000	-	-
Vote 6 - Technical Services	1,168	3,682	3,955	6,762	5,629	11,821	4,969	3,047	8,498	3,768	7,749	12,308	73,356	73,083	26,669
Vote 7 - Developmental Planning	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Executive Support	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	1,327	3,788	4,170	6,864	5,833	12,031	5,101	3,232	8,582	4,070	7,749	12,308	75,056	74,083	27,669
Single-year expenditure to be appropriated															
Vote 1 - Executive & Council	-	-	-	-	-	-	-	-	-	-	-	-	-	100	100
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	100	100
Vote 3 - Budget & Treasury	-	-	-	-	-	-	-	-	-	-	-	-	-	100	100
Vote 4 - Corporate Services	-	100	-	-	100	-	-	100	-	-	-	-	300	100	100
Vote 5 - Community Services	44	266	1	514	5	1	35	5	9	15	-	5	900	200	200
Vote 6 - Technical Services	347	559	219	917	324	1,027	182	1,174	604	393	1,278	876	7,900	11,450	58,323
Vote 7 - Developmental Planning	-	-	-	-	-	-	-	-	-	-	-	-	-	390	100
Vote 8 - Executive Support	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	391	925	220	1,431	429	1,028	217	1,279	613	408	1,278	881	9,100	12,440	59,023
Total Capital Expenditure	1,718	4,713	4,390	8,295	6,262	13,059	5,318	4,512	9,195	4,478	9,027	13,189	84,156	86,523	86,692

TABLE SA 29: DRAFT BUDGET- MONTHLY CAPITAL EXPENDITURE (FUNCTIONAL CLASSIFICATION)

Description	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Capital Expenditure - Functional															
Governance and administration	-	181	126	-	305	-	-	187	-	202	-	-	1,000	1,400	1,400
Executive and council	-	-	-	-	-	-	-	-	-	-	-	-	-	200	200
Finance and administration	-	181	126	-	305	-	-	187	-	202	-	-	1,000	1,200	1,200
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety	44	6	1	4	5	1	5	5	9	15	-	5	100	100	100
Community and social services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation	44	6	1	4	5	1	5	5	9	15	-	5	100	-	-
Public safety	-	-	-	-	-	-	-	-	-	-	-	-	-	100	100
Economic and environmental services	1,168	1,307	4,025	6,385	4,881	11,915	3,622	2,631	8,589	3,033	6,190	12,508	66,256	72,873	72,534
Planning and development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport	1,168	1,307	4,025	6,385	4,881	11,915	3,622	2,631	8,589	3,033	6,190	12,508	66,256	72,483	72,434
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services	505	3,220	238	1,905	1,072	1,142	1,651	1,589	597	1,228	2,837	676	16,800	12,150	12,658
Energy sources	347	2,984	149	1,293	1,072	982	1,529	1,590	514	1,128	2,837	676	15,000	12,050	12,558
Waste management	159	265	89	612	-	211	162	99	84	100	-	-	1,800	100	100
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	1,718	4,713	4,390	8,295	6,262	13,659	5,318	4,512	9,195	4,478	9,027	13,189	84,156	86,523	86,692
Funded by															
National Government	1,906	4,120	4,094	7,594	5,915	12,736	4,968	4,103	8,952	4,082	8,818	12,839	79,756	76,283	79,692
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dedicated Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	1,505	4,120	4,094	7,594	5,915	12,736	4,968	4,103	8,952	4,082	8,818	12,839	79,756	76,283	79,692
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	213	593	296	701	348	323	320	409	243	396	209	350	4,420	10,240	7,000
Total Capital Funding	1,718	4,713	4,390	8,295	6,262	13,659	5,318	4,512	9,195	4,478	9,027	13,189	84,156	86,523	86,692

TABLE SA 30: DRAFT BUDGET- MONTHLY CASH FLOW

MONTHLY CASH FLOWS		Budget Year 2023/24												Medium Term Revenue and Expenditure Framework			
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
Cash Receipts By Source																	
Property rates	4,383	4,468	4,464	4,467	4,467	4,495	4,525	4,548	4,577	4,584	4,683	4,705	4,494	54,392	58,227	62,147	
Service charges - electricity revenue	28,583	4,950	1,491	6,410	6,410	5,837	5,608	3,930	9,736	5,658	9,646	6,426	29,388	117,680	136,543	159,651	
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Rental of facilities and equipment	83	702	516	572	516	516	627	516	683	516	627	795	627	7,213	7,791	9,385	
Interest earned - external investments	83	44	65	56	56	56	101	164	99	31	37	57	120	913	958	1,003	
Interest earned - outstanding debtors	-	215	322	322	-	-	150	123	455	-	150	-	-	1,455	1,600	1,659	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and bribes	874	799	1,062	692	692	1,201	1,127	772	874	945	1,193	813	-	11,028	11,568	12,112	
Licences and permits	1,764	301	86	380	352	352	337	203	558	344	581	388	1,811	7,176	7,528	7,892	
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and Subsidies - Operational	147,144	3,444	289	-	-	1,070	125,166	-	712	82,209	-	-	-	363,745	387,608	378,480	
Other revenue	313	252	240	247	247	240	252	176	171	162	182	164	226	2,684	2,816	2,948	
Cash Receipts by Source	183,845	14,979	8,324	12,823	12,823	13,765	141,941	10,462	17,905	94,459	17,100	13,347	37,314	566,266	614,638	634,267	
Other Cash Flows by Source																	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	18,850	-	24,252	3,388	-	-	17,486	-	3,388	8,963	-	3,388	-	75,756	76,283	79,682	
Transfers and subsidies - capital (monetary allocations) (Nat/ Prov	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Deparm Agencies, Households, Non-profit Institutions, Private Enterprises,	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Public Corporations, Higher Educ Institutions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Short-term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Borrowing long term/renfinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Increase (decrease) in consumer deposits	-	21	9	15	15	6	-	27	52	13	-	95	-	237	305	320	
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Receipts by Source	202,696	15,000	32,625	16,226	16,226	13,772	159,427	10,489	21,346	103,435	17,100	16,831	38,185	647,110	692,118	715,213	
Cash Payments by Type																	
Employee related costs	15,502	15,526	15,502	15,510	15,510	15,502	21,741	15,517	15,505	15,505	15,516	15,508	15,508	192,340	198,267	207,585	
Remuneration of councillors	2,237	2,237	2,237	2,237	2,237	2,237	2,297	2,237	2,237	2,237	2,237	2,237	2,237	28,900	28,218	29,544	
Interest	101	96	89	87	81	81	78	74	67	64	57	53	85	931	471	100	
Bulk purchases - electricity	9,601	9,347	9,347	9,347	9,347	9,347	9,347	9,347	9,347	9,347	9,347	9,547	9,747	113,017	127,505	150,074	
Acquisitions - water & other inventory	5,572	2,560	3,169	2,373	933	933	1,851	1,623	3,703	2,579	2,346	2,103	4,418	33,319	34,942	36,575	
Contracted services	6,411	4,685	4,801	5,239	6,088	6,088	6,053	5,721	5,279	4,868	4,643	4,378	5,354	63,520	67,294	70,501	
Transfers and subsidies - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and subsidies - other	196	66	66	66	66	66	66	270	151	66	66	66	2,031	3,176	3,417	3,671	
Other expenditure	3,533	4,481	4,068	3,544	3,544	3,738	3,480	4,287	4,193	4,781	3,651	4,146	4,456	48,758	49,202	51,469	
Cash Payments by Type	43,554	38,998	39,280	38,403	37,893	37,893	44,912	39,075	40,481	39,446	37,862	38,124	43,832	481,961	509,316	549,517	
Other Cash Flows/Payments by Type																	
Capital assets	6,040	3,044	3,769	3,842	3,842	6,451	3,407	4,530	12,018	7,104	5,871	5,364	11,044	72,485	77,363	77,492	
Repayment of borrowing	578	583	583	592	592	597	602	606	611	615	620	625	630	7,246	5,456	6,329	
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	40,000	-	-	-	-	107,329	67,329	67,329	
Total Cash Payments by Type	50,173	42,625	43,637	42,836	42,836	45,041	48,921	44,211	93,110	47,164	44,353	44,113	122,835	669,021	659,465	694,338	
NET INCREASE/(DECREASE) IN CASH HELD	153,522	(27,626)	(11,011)	(26,611)	(26,611)	(31,270)	110,506	(33,723)	(71,765)	56,271	(27,253)	(27,262)	(84,670)	(21,911)	32,653	20,875	
Cash/cash equivalents at the month/year begin:	41,688	194,160	166,564	155,553	128,942	128,942	97,672	208,179	174,458	102,691	158,962	131,709	104,427	41,688	19,757	59,410	
Cash/cash equivalents at the month/year end:	194,160	166,564	155,553	128,942	128,942	97,672	208,179	174,458	102,691	158,962	131,709	104,427	19,757	59,410	52,410	73,285	

7.1 KPA 1: SPATIAL DEVELOPMENT ANALYSIS AND RATIONALE

Strategic objectives: To promote integrated human settlements

No	Programme	Key performance indicator	Original Budget R000's 2022/2023	Audited baseline 2021/22	Annual target	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
SR01	Land Use Management	Number of sites to be Demarcated at Dikgalaopeng	750 000	New	250 approved Demarcated sites application at Dikgalaope ng by 30 June 2024	Advertisement of service provider by 30 September 2023	Appointment of Service Provider and project execution plan by 31 December 2023	Draft site demarcation application by 31 March 2024	250 approved Demarcated sites application at Dikgalaope ng by 30 June 2024	Q1 Copy of advertisement Q2 Appointment of S.P. Project Execution Plan Q3 Draft site demarcation application Q4 Approved demarcation application	Development planning

No	Programme	Key performance indicator	Original Budget R000's 2022/2023	Audited baseline 2021/22	Annual target	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
SR02	Site boundaries	Number of Sites boundary identification at Groblersdal extension 45 (Game Farm)	500 000	New	1338 Sites boundary identification at Groblersdal extension 45 by 30 June 2024	Advertisement of service provider by 30 September 2023	Appointment of service provider by 31 December 2023	Project inception by 31 March 2024	1338 Sites boundary identification at Groblersdal extension 45 by 30 June 2024	Q1 Copy of advertisement Q2 Appointment letter Q3 Progress report Q4 Completion certificate	Development planning
SR03	Site boundaries	Number of sites boundary identification at Groblersdal Extension 52 (industrial)	350 000	New	175 sites boundary identification at Groblersdal Extension 52 by 30 June 2024	Advertisement of service provider by 30 September 2023	Appointment of service provider by 31 December 2023	Project inception by 31 March 2024	175 sites boundary identification at Groblersdal Extension 52 by 30 June 2024	Q1 Copy of advertisement Q2 Appointment letter Q3 Progress report Q4 Completion certificate	Development planning

No	Programme	Key performance indicator	Original Budget R000's 2022/2023	Audited baseline 2021/22	Annual target	2023/2024					Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	
SR04	General plan	Number of Amendment general plan to be developed for Roosenekaal extension 2	676 549	new	1 amended general plan developed for Roosenekaal Extension 2 by 30 June 2024	Advertisement of service provider by 30 September 2023	Appointment of service provider by 31 December 2023	Draft amended general plan by 31 March 2024	1 amended general plan developed for Roosenekaal Extension 2 by 30 June 2024	Q1 Copy of advertisement Q2 Appointment letter Q3 Draft amendment general plan Q4 General plan	Development planning
SR05	Compliance with National building regulations	% of inspections conducted on building construction with an approved plan to ensure compliance with Sec.6 (c) and 17 (b) of National Building	n/a	100%	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec 6 (c) and 17 (b) of National	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec 6 (c) and 17 (b) of National Building Regulations	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec 6 (c) and 17 (b) of National Building	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec 6 (c) and 17 (b) of National	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec 6 (c) and 17 (b) of National	Inspection report	Development planning

No	Programme	Key performance indicator	Original Budget R000's 2022/2023	Audited baseline 2021/22	Annual target	2023/2024				
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence
		Regulations and Building Standards Act			Building Regulations and Building Standards Act by 30 June 2024	and Building Standards Act by 30 September 2023	Regulations and Building Standards Act by 31 December 2023	Building Regulations and Building Standards Act by 31 March 2024	Building Regulations and Building Standards Act by 30 June 2024	
										Directorate

7.2 KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives: To build capable, responsive, accountable, effective and efficient municipal institutions and administration.

No	Program me	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/22	Annual target	2023/2024				Evidence	Directorat e
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
ID01	Performan ce Managem ent	% of KPI and projects attaining organizational targets (total organization)	n/a	80%	100% of KPIs and projects attaining organizational targets (total organization) by 30 June 2024	50% of KPI and projects attaining organizational targets by 30 September 2023	70% of KPI and projects attaining organizational targets by 31 December 2023	75% of KPI and projects attaining organizational targets by 31 March 2024	100% of KPI and projects attaining organizational targets by 30 June 2024	Performance report	Municipal manager
ID02		Number of Final SDBIP approved by Mayor within 28 days after approval of IDP/Budget	n/a	1	1 Final SDBIP approved by Mayor within 28 days after approval of IDP/Budget	n/a	n/a	n/a	1 Final SDBIP Approved by Mayor within 28 days After approval of IDP/Budget	Approved SDBIP	Municipal manager
ID03	Employment equity	Number of Employment Equity Plan reviewed	n/a	1	1 Employment Equity Plan reviewed by 30 June 2024	n/a	n/a	n/a	1 Employment Equity Plan reviewed by 30 June 2024	Reviewed Employment Equity Plan and Council resolution	Corporate services

No	Program me	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/22	Annual target	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
ID04		% reviewal of Employment equity committee	n/a	New	100% Reviewal of employment equity committee by 30 June 2024	n/a	n/a	n/a	100% Reviewal of employment equity committee by 30 June 2024	Appointment letters	Corporate service
ID05		Number of employment equity report submitted to DOL by 15 January 2024	n/a	1	1 employment equity report submitted to DOL by 15 January 2024	n/a	n/a	1 employment equity report submitted to DOL by 15 January 2024	n/a	Acknowledgment letter	Corporate Services
ID06		Submission of return of earnings (ROE)	OPEX	New	100% submission of return of earnings	n/a	n/a	n/a	100% submission of return of earnings	Letter of good standing	Corporate services
ID 07	Performance assessment	Number of performance assessment meetings with contracted service provider's held	n/a	New	60 performance assessment meetings with contracted service provider's held by 30 June 2024	15 performance assessment meetings with contracted service provider's held by 30 September 2023	30 performance assessment meetings with contracted service provider's held by 31 December 2023	45 performance assessment meetings with contracted service provider's held by 30 March 2024	60 performance assessment meetings with contracted service provider's held by 30 June 2024	Minutes and attendance register	All departments

No	Program me	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline e 2021/22	Annual target	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
ID08	ICT	Turnaround time in placing documents & information on the municipal website	0	New	Maximum of 5 (five) working days from the date submitted to ICT by 30 June 2024	Maximum of 5 (five) working days from the date submitted to ICT by 30 September 2023	Maximum of 5 (five) working days from the date submitted to ICT by 31 December 2023	Maximum of 5 (five) working days from the date submitted to ICT by 31 March 2024	Maximum of 5 (five) working days from the date submitted to ICT by 30 June 2024	Website Register	Corporate Services
ID09	Municipal Infrastructure Grants(MIG)	Number of MIG reports submitted to COGHSTA	n/a	12	12 MIG reports submitted to Coghsta by 30 June 2024	3 MIG reports submitted to Coghsta by 30 September 2024	6 MIG reports submitted to Coghsta by 31 December 2024	9 MIG reports submitted to Coghsta by 31 March 2024	12 MIG reports submitted to Coghsta by 30 June 2024	Proof of submission	Corporate Services
ID10	Integrated National Energy Plan (INEP)	Number of INEP reports submitted to Department of Energy	n/a	12	12 INEP reports submitted to department of energy by 30 June 2024	3 INEP reports submitted to department of energy by 30 September 2023	6 INEP reports submitted to department of energy by 31 December 2023	9 INEP reports submitted to department of energy by 31 March 2024	12 INEP reports submitted to department of energy by 30 June 2024	Proof of submission	Corporate Services

7.3 KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic objectives: To promote conducive environment for economic growth and development.

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual target	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
LED01	EPWP / CWP	Number of work opportunities created through public employment programme (EPWP) (GKPI)	EPWP grant	71	120 jobs opportunities provided through EPWP grant by 30 September 2023 (GKPI)	120 jobs opportunities provided through EPWP grant by 30 September 2023 (GKPI)	n/a	n/a	n/a	List of approved appointees	Planning development
LED02	CWP	Number of work opportunities created through public employment programme (CWP) (GKPI)	CWP grant	new	1100 jobs opportunities provided through CWP grant by 30 September 2023 (GKPI)	1100 jobs opportunities provided through CWP grant by 30 September 2023 (GKPI)	n/a	n/a	n/a	List of approved appointees	Planning development

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual target	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
LED03	Businesses	Number of formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003	n/a	New	12 formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003 by 30 June 2024	3 formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003 by 30 September 2023	6 formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003 by 31 December 2023	9 formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003 by 31 March 2024	12 formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003 by 30 June 2024	Business licence Audit reports	Planning development
LED04	Businesses	Number of SMME's and Co-operatives capacity building workshops / Training held [LED Training]	52 654	12	12 SMME's and Co-operatives capacity building workshops / Training held by 30 June 2024 [LED Training]	3 SMME's and Co-operatives capacity building workshops / Training held by 30 September 2023 [LED Training]	6 SMME's and Co-operatives capacity building workshops / Training held by 31 December 2023 [LED Training]	9 SMME's and Co-operatives capacity building workshops / Training held by 31 March 2024 [LED Training]	12 SMME's and Co-operatives capacity building workshops / Training held by 30 June 2024 [LED Training]	Reports and attendance registers	Planning development

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual target	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
LED05	EPWP	Number of job opportunities created through infrastructure projects (GKPI)	MIG/ INEP/ EMLM	244	295 job opportunities created through infrastructure projects by 30 June 2024 (GKPI)	90 job opportunities created through infrastructure projects by 30 September 2023 (GKPI)	160 job opportunities created through infrastructure projects by 31 December 2023 (GKPI)	250 job opportunities created through infrastructure projects by 31 March 2024 (GKPI)	295 job opportunities created through infrastructure projects by 30 June 2024 (GKPI)	List of appointees	Planning development

7.4 KPA 4: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual target	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
BS01	Indigents	% of registered indigents who receives free basic electricity (GKPI)	229 317	25%	10% of registered indigents who receives free basic electricity by 30 June 2024 (GKPI)	10% of registered indigents who receives free basic electricity by 30 September 2023 (GKPI)	10% of registered indigents who receives free basic electricity by 31 December 2023 (GKPI)	10% of registered indigents who receives free basic electricity by 31 March 2024 (GKPI)	10% of registered indigents who receives free basic electricity by 30 June 2024 (GKPI)	Indigent register and Eskom beneficiary list	Budget and treasury
BS02	Waste management	waste removal in Groblersdal Hlogotlou Roosenekaal Motetema	n/a	waste removal in Groblersdal Hlogotlou Roosenekaal Motetema	waste removal in 96x Groblersdal 96x Hlogotlou 96x Roosenekaal 48x Motetema by 30 June 2024	waste removal in 24x Groblersdal 24x Hlogotlou X 24 Roosenekaal 12x Motetema by 31 September 2023	waste removal in 24x Groblersdal 24x Hlogotlou X 24 Roosenekaal 12x Motetema by 31 December 2023	waste removal in 24x Groblersdal 24x Hlogotlou X 24 Roosenekaal 12x Motetema by 31 March 2024	waste removal in 24x Groblersdal 24x Hlogotlou X 24 Roosenekaal 12x Motetema by 30 June 2024	*Waste removal reports * Copy of Log book	Community services

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual target	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
BS03	Education and libraries	Number of initiatives held to promote library facilities	n/a	4	4 initiatives held to promote library facilities by 30 June 2024	1 initiatives held to promote library facilities by 30 September 2023	2 initiatives held to promote library facilities by 31 December 2023	3 initiatives held to promote library facilities by 31 March 2024	4 initiatives held to promote library facilities by 30 June 2024	Attendance register and reports	Community services
BS04	Disaster management	Number of disaster awareness campaigns conducted	Opex	4	2 disaster awareness campaigns conducted by 30 June 2024	1 disaster awareness campaigns conducted by 30 September 2023	n/a	2 disaster awareness campaigns conducted by 31 March 2024	n/a	Attendance register and reports	Community services
BS05	Disaster management	Turnaround time of attending disaster cases reported	Opex	New	48 hours Turnaround time of attending disaster cases reported by 30 June 2024	48 hours Turnaround time of attending disaster cases reported by 30 September 2023	48 hours Turnaround time of attending disaster cases reported by 31 December 2023	48 hours Turnaround time of attending disaster cases reported by 31 March 2024	48 hours Turnaround time of attending disaster cases reported by 30 June 2024	Completed assessment form	Community services

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Responsibility
BS06	n/a	Computer equipment (servers, laptops Desktops Switches Printers)	% expenditure on computer equipment (servers Laptops Desktops Switches Printers)	700 000	99.31%	90% minimum expenditure on computer equipment (servers Laptops Desktops Switches Printers) by 30 June 2024	10% minimum expenditure on computer equipment (servers Laptops Desktops Switches Printers) by 30 September 2023	25% minimum expenditure on computer equipment (servers Laptops Desktops Switches Printers) by 31 December 2023	70% minimum expenditure on computer equipment (servers Laptops Desktops Switches Printers) by 31 March 2024	90% minimum expenditure on computer equipment (servers Laptops Desktops Switches Printers) by 30 June 2024	Expenditure report / screen shot	Corporate services
BS07	n/a	Furniture and office equipment	% expenditure on furniture and office equipment	300 000	New	90% minimum expenditure on furniture and office equipment by	n/a	90% minimum expenditure on furniture and office equipment	n/a	n/a	Expenditure report	Corporate services

CAPITAL PROJECTS												
No	Ward -No	Project	Key performan ce indicator	Original Budget R000's 2023/2024	Audited baselin e 2021/2022	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Responsi bility
						31 December 2023		by 31 December 2023				
BS08	n/a	Professiona l industrial brush cutters	Number of industrial brush cutters to be procured	100 000	New	3 industrial brush cutters procured by 31 December 2023	Advertiseme nt and appointment of service provider by 30 September 2023	3 industrial brush cutters procured by 31 December 2023	n/a	n/a	Q1 Copy of advert and appointment t letter Q2 Delivery note / Order	Communit y services
BS09		Fencing of Roosenekaal landfill site	Fencing of Roosenekaal landfill site	1 000 000	new	Fencing of 400m of Roosenekaal landfill site with Palisade by 30 June 2024	Development of terms of reference by 30 September 2023	Advertiseme nt of service providers by 31 December 2023	Appointment of service provider by 31 March 2024	Fencing of 400m of Roosenekaal landfill site with Palisade by 30 June 2024	Q1 Terms of Reference Q2 Copy of advert Q3 appointment letter Q4	Communit y services

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Responsibility
											Completion certificate	
BS10	n/a	Office furniture	% expenditure on furniture	800 000	New	90% minimum expenditure on furniture by 30 June 2024	n/a	n/a	n/a	90% minimum expenditure on furniture by 30 June 2024	Expenditure report	Community services
BS11	n/a	Air conditioners	% expenditure on Air conditioner	200 000	50%	90% minimum expenditure on Air conditioners by 31 March 2024	n/a	n/a	90% minimum expenditure on Air conditioners by 31 March 2024	n/a	Expenditure report	Infrastructure
BS13	21	Electrification of Phomola	Number of stands reticulated with electrical infrastructure at Phomola	2 000 000	new	100 stands reticulated with electrical infrastructure by 30 th June 2024	Appointment of the contractor, site handover and site establishment by 30	construction of MV and LV by 31 December 2023	construction of MV and LV by 31 March 2024	100 stands reticulated with electrical infrastructure by 30 th June 2024	Q1 Appointment letter Q2 Progress report Q3	infrastructure

CAPITAL PROJECTS												
No	Ward -No	Project	Key performan ce indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Responsi bility
							September 2023				Progress report As-build drawings Q4 completion certificate	
BS14	23	Electrification of Vlaktein	Number of stands reticulated with electrical infrastructure at Vlaktein	1 000 000	new	50 stands reticulated with electrical infrastructure by 30 th June 2024	Appointment of contractor, site handover and site establishment by 30 September 2023	construction of MV and LV by 31 December 2023	construction of MV and LV by 31 March 2024	50 stands reticulated with electrical infrastructure by 30 June 2024	Q1 Appointment letter Q2 Progress report Q3 Progress report As-build drawings Q4 completion certificate	infrastructure

CAPITAL PROJECTS												
No	Ward -No	Project	Key performan ce indicator	Original Budget R000's 2023/2024	Audited baselin e 2021/2022	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Responsi bility
BS15	09	Electrificatio n of Phooko	Number of stands reticulated with electrical infrastructure at Phooko	1 400 000	new	70 stands reticulated with electrical infrastructure by 30 th June 2024	Appointment of the contractor, site handover and site establishment by 30 September 2023	construction of MV and LV by 31 December 2023	construction of MV and LV by 31 March 2024	70 stands reticulated with electrical infrastructure by 30 th June 2024	Q1 Appointment letter Q2 Progress report Q3 Progress report As-build drawings Q4 completion certificate	Infrastructu re
BS16	14	Electrificatio n of Masakaneng	Number of stands reticulated with electrical infrastructure at Masakaneng	8 000 000	0	400 stands reticulated with electrical infrastructure by 30 th June 2024	Appointment of contractor, site handover and site establishment by 30 September 2023	construction of MV and LV by 31 December 2023	construction of MV and LV by 31 March 2024	400 stands reticulated with electrical infrastructure by 30 th June 2024	Q1 Appointment letter Q2 Progress report Q3 Progress report	infrastructu re

CAPITAL PROJECTS												
No	Ward -No	Project	Key performan ce indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Responsi bility
											As-build drawings Q4 completion certificate	
BS17	31	Electrification of Motetema High view	Number of stands reticulated with electrical infrastructure at Motetema High view	2 000 000	new	100 stands reticulated with electrical infrastructure by 30 th June 2024	Appointment of the contractor, site handover and site establishment by 30 September 2023	construction of MV and LV by 31 December 2023	construction of MV and LV by 31 March 2024	100 stands reticulated with electrical infrastructure by 30th June 2024	Q1 Appointment letter Q2 Progress report Q3 Progress report As-build drawings Q4 completion certificate	Infrastructure

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Responsibility
BS18	18	Electrification of Magukubjane	Designs of stands to be reticulated with electrical infrastructure at Magukubjane	400 000	new	Designs of 100 stands to be reticulated with electrical infrastructure at Magukubjane by 30 th June 2024	Advertising and appointment of the consultant by 30 September 2023	Inception report and preliminary design report by 31 December 2023	Detail design report by 31 March 2024	Designs of 100 stands to be reticulated with electrical infrastructure at Magukubjane by 30 th June 2024	Q1 Advert & appointment letter Q2 progress report Q3 design report Q4 Detailed designs	infrastructure
BS19	29	Upgrading of Mokumong access road to Maratheng taxi rank	Upgrading of Mokumong access road to Maratheng taxi rank	22 500 000	new	Construction of Subbase and base layer by 30 th June 2024	Advertising and appointment of the contractor by 30 September 2023	Box cutting and processing subgrade layers by 31 December 2023	Construction of sub base layer by 31 March 2024	Construction of Subbase and base layer by 30 th June 2024	Q1 Advert & appointment letter Q2 progress report Q3 progress report Q4 Progress report	Infrastructure
BS20	08	Upgrading of Malaeneng A Ntwane Access Road	Upgrading of Malaeneng A Ntwane Access Road	10 000 000		Construction of Subbase and base layer by 30 th June 2024	Advertising and appointment of the contractor by 30 September 2023	Box cutting and processing subgrade layers by 31 December 2023	Construction of sub base layer by 31 March 2024	Construction of Subbase and base layer by 30 th June 2024	Q1 Advert & appointment letter Q2 progress report	Infrastructure

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Responsibility
							September 2023	December 2023			Q3 progress report Q4 Progress report	
BS21	16	Upgrading of Maraganeng internal Access Road	Upgrading of Maraganeng internal Access Road	12 275 600		Construction of Subbase and base layer by 30 th June 2024	Advertising and appointment of the contractor by 30 September 2023	Box cutting and processing subgrade layers by 31 December 2023	Construction of sub base layer by 31 March 2023	Construction of Subbase and base layer by 30 th June 2024	Q1 Advert & appointment letter Q2 progress report Q3 progress report Q4 Progress report	Infrastructure
BS22	13	Grobiersdal storm water	Designs for Upgrading of Grobiersdal storm water	800 000	new	Designs of 2km of upgrading of Grobiersdal storm water control by 30 th June 2024	Advertising and appointment of the consultant by 30 September 2023	Inception report and preliminary design report by 31 December 2023	Detail design report by 31 March 2024	Designs of 2km of upgrading of Grobiersdal storm water control by 30 th June 2024	Q1 Advert & appointment letter Q2 progress report Q3 design report Q4	Infrastructure

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Responsibility
											Detailed designs	
BS23	03	Upgrading of Kgobokwane - Kgaphamadi Road	Upgrading of Kgobokwane - Kgaphamadi Road	20 580 400	new	Construction of Subbase and base layer by 30 th June 2024	Advertising and appointment of the contractor by 30 September 2023	Box cutting and processing subgrade layers by 31 December 2023	Construction of sub base layer by 31 March 2023	Construction of Subbase and base layer by 30 th June 2024	Q1 Advert & appointment letter Q2 progress report Q3 progress report Q4 Progress report	Infrastructure
BS24	n/a	Machinery and equipment	% expenditure on machinery and equipment	100 000	100%	100% expenditure on machinery and equipment by 30 June 2024	25% expenditure on machinery and equipment by 30 September 2023	50% expenditure on machinery and equipment by 31	75% expenditure on machinery and equipment by 31 March 2024	100% expenditure on machinery and equipment by 30 June 2024	Q1 Progress report expenditure Q2	Infrastructure

CAPITAL PROJECTS												
No	Ward -No	Project	Key performan ce indicator	Original Budget R000's 2023/2024	Audited baselin e 2021/2022	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Responsi bility
								December 2023			Progress report on expenditure Q3 Progress report on expenditure Q4 Final expenditure report	

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual targets	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
FV01	Expenditure	% spend of the total operational budget excluding non-cash items	Opex	100.06%	95% spend of the total operational budget excluding non-cash items by 30 June 2024	25% spend of the total operational budget excluding non-cash items by 30 September 2023	50% spend of the total operational budget excluding non-cash items by 31 December 2023	70% spend of the total operational budget excluding non-cash items by 31 March 2024	95% spend of the total operational budget excluding non-cash items by 30 June 2024	Budget report	Municipal Manager's office
FV02	Expenditure	Remuneration (Employee Related Costs and Councillors Remuneration) as % of total operating expenditure per quarter	Opex	35.29%	25% to 40% Remuneration (Employee Related Costs and Councillors Remuneration) as % of total operating expenditure per quarter	25% to 40% Remuneration (Employee Related Costs and Councillors Remuneration) as % of total operating expenditure per quarter	25% to 40% Remuneration (Employee Related Costs and Councillors Remuneration) as % of total operating expenditure per quarter	25% to 40% Remuneration (Employee Related Costs and Councillors Remuneration) as % of total operating expenditure per quarter	25% to 40% Remuneration (Employee Related Costs and Councillors Remuneration) as % of total operating expenditure per quarter	Budget report	Municipal Manager's office

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual targets	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
FV03	SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number deviations)	n/a	0	Maximum of 4 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 30 June 2024)	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 30 September 2023)	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 31 December 2023)	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 31 March 2024)	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 30 June 2024)	Signed deviation report	Budget and treasury
FV04	Revenue	% outstanding consumer debtors on billed revenue (GKPI)	n/a	19%	15% outstanding service debtors to revenue by 30 June 2024	15% outstanding service debtors to revenue by 30 September 2023	15% outstanding service debtors to revenue by 31 December 2023	15% outstanding service debtors to revenue by 31 March 2024	15% outstanding service debtors to revenue by 30 June 2024	Billing and payment report	Budget and treasury
FV05	Budget	Number of MTREF Budget submitted to Council 30 days before the start of the	n/a	1	1 MTREF Budget submitted to Council 30 days before the start of the new financial	n/a	n/a	n/a	1 MTREF Budget submitted to Council 30 days before the start of the new financial	Council resolution/	Budget and treasury

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual targets	2023/2024					Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.			
		new financial year			year (31May 2024)				year (31 May 2024)			
FV06	Financial management	Cost coverage ratio (GKPI)	n/a	0.4 Months	1 to 3 months Cost coverage ratio by the 30 June 2024	1 to 3 months Cost coverage ratio by 30 September 2023	1 to 3 months Cost coverage ratio by 31 December 2023	1 to 3 months Cost coverage ratio by the 31 March 2024	1 to 3 months Cost coverage ratio by the 30 June 2024	Section 52 report		Budget and treasury
FV07	AFS	Number of Audited Annual Financial Statements (AFS) submitted to council	n/a	1	1 Audited Annual Financial Statements (AFS) submitted to council by 25 January 2024	n/a	n/a	1 Audited Annual Financial Statements (AFS) submitted to council by 25 January 2024	n/a	Council resolution		Budget and treasury
FV08	Assets	Number of assets verifications conducted	n/a	1	1 assets verifications conducted by 30 June 2024	n/a	n/a	n/a	1 assets verifications conducted by 30 June 2024	Assets verification report		Budget and treasury

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual targets	2023/2024					Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.			
FV09	Project Management	% spending on MIG funding	MIG	100%	100% spending on MIG funding by the 30 June 2024	10% spending on MIG funding by the 30 September 2023	50% spending on MIG funding by the 31 December 2023	75% spending on MIG funding by the 31 March 2024	100% spending on MIG funding by the 30 June 2024	MIG monthly report	Budget and treasury	
FV10	Electricity	% spending on INEP funding	INEP	75%	100% spending on INEP funding by 30 June 2024	25% spending on INEP funding by 30 September 2023	30% spending on INEP funding by 31 December 2023	80% spending on INEP funding by 31 March 2024	100% spending on INEP funding by 30 June 2024	INEP monthly report	Budget and treasury	

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objectives: To enhance good governance and public participation

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual targets	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
GG01	Good Governance and oversight	Final audited (2022/2023) consolidated Annual Report submitted to Council	n/a	1	Final audited (2022-2023) consolidated Annual Report submitted to Council for approval by 31 January 2024	n/a	n/a	Final audited (2022-2023) consolidated Annual Report submitted to Council for approval by 31 January 2024	n/a	Council resolution	Municipal manager
GG02	Good Governance and oversight	Submission of 2022/2023 annual Oversight Report to council	n/a	1	2022/2023 annual Oversight Report submitted to council for approval by 31 March 2024	n/a	n/a	2022/2023 annual Oversight Report submitted to council for approval by 31 March 2024	n/a	Council resolution	Municipal manager

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual targets	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
GG03	Audit	Obtain an Unqualified Auditor General opinion for the 2022/2023 financial year	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2022/2023 financial year by 30 November 2023	n/a	Obtain an Unqualified Auditor General opinion for the 2022/2023 financial year by 30 November 2023	n/a	n/a	AGSA audit report	Municipal manager
GG04	Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2024 (Total organization)	n/a	76%	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2024 (Total organization)	n/a	n/a	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2024 (Total organization)	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2024 (Total organization)	AGSA Audit Action Plan	Municipal manager

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual targets	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
GG05	Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	n/a	56%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	Internal audit action plan	Municipal manager
GG06	Audit	% Reduction of repeat audit findings (total organization)	n/a	New	100% Reduction of repeat audit findings (total organization)	n/a	n/a	100% Reduction of repeat audit findings (total organization)	n/a	AGSA audit action plan	Municipal manager
GG07	Risk management	Number of security risk assessment conducted	n/a	4	4 security risk assessment conducted by 30 June 2024	1 security risk assessment conducted by 30 September 2023	2 security risk assessment conducted by 31 December 2023	3 security risk assessment conducted by 31 March 2024	4 security risk assessment conducted by 30 June 2024	Security assessment report	Municipal manager

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual targets	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
GG08	Risk management	Number of project risk assessments conducted	n/a	4	4 project risk assessments conducted by 30 June 2024	1 project risk assessments conducted by 30 September 2023	2 project risk assessments conducted by 31 December 2023	3 project risk assessments conducted by 31 March 2024	4 project risk assessments conducted by 30 June 2024	Project risk assessment reports	Municipal manager
GG09	Declaration of financial interest	% of councillors who have declared their financial interest	n/a	New	100% of councillors who have declared their financial interest by 30 June 2024	50% of councillors who have declared their financial interest by 30 September 2023	100% of councillors who have declared their financial interest by 30 June 2024	n/a	n/a	Financial interest declaration register	Municipal manager
GG10	Declaration of financial interest	Number of administrative staff who have declared their financial interest	n/a	New	100 administrative staff declared their financial interest by 30 June 2024	50 administrative staff declared their financial interest by 30 September 2023	100 administrative staff declared their financial interest by 31 December 2023	n/a	n/a	Financial interest declaration register	Municipal manager

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual targets	2023/2024					Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	
GG11	Risk management	% execution of identified risk mitigation plans within prescribed timeframes (total organisation)	n/a	94%	100% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation)	25% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation)	50% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation)	75% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation)	100% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation)	Quarterly Risk assessment reports	Municipal manager
GG12	IDP	Approval of 2024/2025 IDP process plan	n/a	1	2024/2025 IDP process plan approved by council by August 2023	2024/2025 IDP process plan approved by council by August 2023	n/a	n/a	n/a	IDP process plan and council resolution	Development planning
GG13	IDP	Approval of 2024/2025 IDP	n/a	1	2024/2025 IDP approved by council by 31 May 2024	n/a	n/a	2024/2025 IDP approved by council by 31 May 2024	n/a	Council resolution	Development planning

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual targets	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
GG14	MPAC programme	Number of MPAC quarterly reports submitted to council	n/a	3	4 MPAC quarterly reports submitted to council by 30 June 2024	1 MPAC quarterly reports submitted to council by 30 September 2023	2 MPAC quarterly reports submitted to council by 31 December 2023	3 MPAC quarterly reports submitted to council by 31 March 2022	4 MPAC quarterly reports submitted to council by 30 June 2024	Council resolution	Corporate Services
GG15	Mayoral Campaigns (event promotions)	Number Mayoral outreach projects initiated	735 681	1	2 Mayoral outreach programmes initiated by 30 June 2024	1 Mayoral outreach programmes initiated by 30 September 2023	n/a	n/a	2 Mayoral outreach programmes initiated by 30 June 2024	Report and Attendance register	Corporate Services
GG16	Speakers outreach (event promotions)	Number of Speakers outreach projects initiated	1 934 055	1	2 Speakers outreach programmes initiated by 31 March 2024	n/a	1 Speakers outreach programmes initiated by 31 December 2023	2 Speakers outreach programmes initiated by 31 March 2024	n/a	Reports and attendance register	Corporate Services

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual targets	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
GG17	Ward committee	Number of ward reports submitted to council	n/a	2	4 ward committee reports submitted to council by 30 June 2024	1 ward committee reports submitted to council by 30 September 2023	2 ward committee reports submitted to council by 31 December 2023	3 ward committee reports submitted to council by 31 March 2024	4 ward committee reports submitted to council by 30 June 2024	Council resolution	Corporate Services
GG18	Ward committee	% of wards that have held at least one councillor convened community meeting	n/a	New	100% of wards that have held at least one councillor convened community meeting by 30 June 2024	100% of wards that have held at least one councillor convened community meeting by 30 September 2023	100% of wards that have held at least one councillor convened community meeting by 31 December 2023	100% of wards that have held at least one councillor convened community meeting by 31 March 2024	100% of wards that have held at least one councillor convened community meeting by 30 June 2024	Reports and Attendance register	Corporate Services
GG19	Busarries	Number of External Mayoral Bursaries Awarded		New	30 External Mayoral Bursaries Awarded by 30 June 2024	n/a	n/a	n/a	30 External Mayoral Bursaries Awarded by 30 June 2024	Approval letters	Corporate Services

No	Programme	Key performance indicator	Original Budget R000's 2023/2024	Audited baseline 2021/2022	Annual targets	2023/2024				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
GG20	Communications	% Reviewal of communication strategy	n/a	100%	100% reviewal of communication strategy by 31 December 2023	n/a	100% reviewal of communication strategy by 31 December 2023	n/a	n/a	Council resolution	Corporate Services
GG21	Council support	Number of Council portfolio committees meetings held	n/a	New	72 Council portfolio committee meetings by 30 June 2024	18 Council portfolio committee meetings by 30 September 2023	36 Council portfolio committee meetings by 31 December 2023	54 Council portfolio committee meetings by 31 March 2024	72 Council portfolio committee meetings by 30 June 2024	Minutes and Attendance register	Corporate Services

CONCLUSION

The SDBIP is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 of MFMA (monthly reporting), section 72 of MFMA (mid-year report) and section 46 of MSA (end-of-year annual reports). This enables the Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.


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M.M KGWALE
MUNICIPAL/MANAGER

26/06/2023
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DATE


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M.D TLADI
MAYOR

26/06/2023
.....

DATE

